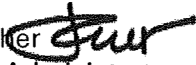




# MEMORANDUM

Date: April 16, 2026

To: The Honorable Chair and Members  
Pima County Board of Supervisors

From: Jan Lester   
County Administrator

Re: **Additional Information for the April 21, 2026 Board of Supervisors Meeting – Agenda Item No. 36 - One Pima Progress Report #2**

This report serves as the second progress report on activities aligned with the One Pima Initiative’s five (5) priority areas: Chuck Huckelberry Loop Cleanup & Safety, Public Health and Treatment Access, Treatment & Diversion Programs, Housing Stability and Homeless Prevention, and Neighborhood and Small Business Support. This report updates areas previously [reported on in February](#) with specific focus on the metrics, costs and / or milestones tied to key One Pima activities. Staff have prepared a formal presentation for the Board’s April 21 meeting.

**Priority Area No. 1: Loop Safety and Cleanup**

**Department(s): Regional Flood Control District, Parks & Recreation**

Cleanup Activities of the Chuck Huckelberry Loop (Loop)

The Regional Flood Control District’s (RFCD) enhanced service strategy has substantially improved the responsiveness and consistency of maintenance across County washes, waterways and the Loop.

**Table 1: Maintenance Totals from December 2025 through end of March 2026**

	Dec	Jan*	Feb	Mar	Totals to Date
<b>Sites</b>	12	32	20	28	<b>92</b>
<b>Tonnage</b>	37.07	60.48	49.88	34.43	<b>181.86</b>
<b>Cost</b>	\$37,298.29	\$55,354.61	\$56,358.35	\$57,995.56	<b>\$207,006.81</b>

*\*January totals have been updated following full receipt and reconciliation of vendor invoices.*

Since December of 2025, waste and debris have been collected from 92 sites, totaling 181.86 tons (or 363,720 lbs.) for a total cost of \$207,006.81. Staff monitoring overall incoming regional reports have noted a significant decline in terms of total number of complaints sent to the County between December 2025 and March 2026. This would suggest that increase in overall maintenance as well as a more rapid response are improving County’s ability to conditions in washes both those adjacent to the Loop as well as various wash / waterways throughout the county.



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### Preliminary Chuck Huckelberry Loop Survey Results

The Chuck Huckelberry Loop Survey launched on February 26, 2026 and will close at the end of April in both English and Spanish. Flyers for the survey in both language versions were shared with Board offices, County department directors, regional partners, neighboring schools, and community organizations. Outreach and engagement efforts include County Communications promotion on County social media channels as well circulated by staff at various community events, as well as posted at recreational spaces and public-facing counters. The survey was designed to engage Loop users on utilization, improvement areas, and overall sentiments of the Loop and circulated at the following events across the region:

- Sonoran Desert Conservation Plan (SDCP) Kickoff Celebration
- Tucson Festival of Books
- March 28<sup>th</sup> event District 5 & CWD Ormsby Park Fiesta
- Bloom Fest
- Community Food Bank's Las Milpitas Farm Event – Bugs, Bats and Bebidas
- Rio Relay
- Cyclovia

Survey results thus far indicate various types of utilization, priority areas and improvement recommendations. Overall individuals that have responded to the survey utilize the Loop a few times a week, predominately in the morning – but adjusted based on activity type, and overarchingly for recreating (compared to activities such as commuting, or attractions). Survey respondents largely are using the Loop for cycling and walking, with running and walking with pets being the next largest categories of recreation types.

Respondents were offered a selection of questions tied to improvement recommendations of which water stations, shade, improved navigation (such as directional signs, mile markers and maps), and enhanced safety features, respectively. Pertaining to safety features overarchingly, respondents have the following priority categories – unhoused, encampments and / or illegal behaviors (such as drug use) and the need for enhanced law enforcement or security presence in areas that repopulate; etiquette and user speed (often tied to ebikes and / or motor bikes and group cyclists); capital improvements such as pavement smoothing, expanding tight corners and underpass spaces, improvements that reduce speed (e.g., rumble strips, speed bumps) in high occupancy areas. While the safety features are enumerated in the categories, importantly, to date over 65 percent of respondents feel that the Loop is safe and accessible for all users.

Other improvements prioritized by survey respondents are improvements to the Loop map and the website to help users plan their trips and support navigation access in real-time. The

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development of an application for users was also a priority; however, respondents reported using a variety of wellness applications that they would like to connect to any future Loop navigation technology, such as fitness tracking.

Over 94 percent of respondents are either very satisfied or somewhat satisfied with the current conditions along the Loop.

We are continuing to engage the survey across in person events, social media platforms, and locations of the Loop to ensure broad representation in the final survey responses. After the survey closes at the end of April, staff will evaluate the results, and an update will be provided to the Board in the fiscal year-end report on One Pima activities.

#### Loop Dashboard, App, & Reporting Tools

County Communications, Information Technology, and Geographic Information Systems are finalizing enhancements to the Loop website to improve mobile compatibility. These updates include redesigned and restructured menus to optimize user experience. The anticipated go-live for these improvements is in the third quarter of calendar year 2026.

#### **Priority Area No. 2: Public Health and Treatment Access**

**Department(s): Detainee and Crisis Systems (DaCS), Pima County Health Department (PCHD)**

#### Jail Medication Assisted Treatment (MAT) & Behavioral Health

Recently, [Pima County Detainee and Crisis Systems released their 2025 Year-End Report](#) on a series of activities – many of which are enumerated in One Pima. Crisis stabilization, medical services provided at Pima County Detention Facilities and enhancements thereof, and expansion of critical program areas such as the Inmate Navigation, Enrollment, Support and Treatment (INVEST), and enhancements to release and reentry planning from the detention facilities are notable focus areas of the report. The activities underscored in the Year-End report demonstrate programmatic alignment with the framework of One Pima – specifically on elements of safety, recovery, treatment, and juncture between policy and service provision for many of the County’s most vulnerable populations.

Highlights in alignment with One Pima include the oversight of Title 36, Chapter 5 – Court Ordered Evaluation Services, a critical component of the crisis stabilization clinical system. The team continues to bolster medical and mental health services and programming at the County’s detention facilities. Overall medical and behavioral health appointments have grown by almost 50 percent and MAT has grown over 265 percent in the recent three-year period. INVEST continues to grow its programming and positive outcomes for detainees that have

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coexisting mental health, substance use and high-criminogenic risk at Pima County Adult Detention Complex (PCADC). Finally, the department continues to increase its enhanced release planning and reentry coordination for individuals released from jail to further enhance post-release continuity of care.

### Public Health & Treatment

The Pima County Health Department (PCHD) Community Mental Health and Addition (CMHA) team continues to enhance its efforts on overdose and substance use prevention opportunities. Through data-driven monitoring, the team has advanced efforts in community-based overdose prevention outreach, stigma reduction programming and enhanced coordination of care opportunities.

Additionally, PCHD prepared a comprehensive report about health care gaps and coordination opportunities – [Regional Gaps Analysis: Comparative Findings on Opioid Response Recommendations](#). The analysis underscores the opportunities for treatment access, referral pathways, Arizona Healthcare Cost Containment System (AHCCCS) enrollment and additional policy opportunities. Opioid Settlement funds continue to support critical programming in the County and across the community. Recently, the Board approved several requests for proposals (RFPs) for various organizations serving our community. Across nine organizations, Settlement funds are being used across the following areas: youth education and engagement, youth mentoring, detox and Medications for Opioid Use Disorder (MOUD) access, ongoing mental health and substance use treatment, parenting support, wrap-around service coordination, and stabilization. PCHD recently hosted the organizations to report on collaboration, activities, successes, opportunities and opportunities to enhance the ability to collectively respond and enhance substance use treatment, prevention and coordination of care across the community. Additional RFPs will be released based on the direction of the Regional Opioid Settlement Advisor Committee (ROSAC).

### Cooling Centers & Heat Response

In alignment with One Pima and Pima Climate Action Now (PimaCan!), PCHD, along with area partners – jurisdictions, community-based, non-governmental organizations, shelters, and others – continue to bolster the Cooling Center Network and heat emergency prevention work as 2026 Heat Season approaches. Recently, PCHD designed a heat vulnerability geospatial map that includes longitudinal data on heat related illness, deaths, City of Tucson 9-1-1 calls, and mobile homes. This map provided the interdisciplinary and interjurisdictional working group key priority zones to conduct ‘Heat Walks’ with American Red Cross, canvassing and distributing key information to neighborhoods, working with neighborhood associations and our elected officials. Similarly, this has supported the growth of the Cooling Center Network

for the 2026 Heat Season to ensure that there are accessible cooling options across the County. In 2025, the Cooling Center Network served thousands of people, and data enumerates that heat-related deaths decreased during the 2025 season. Education, outreach and shared messaging support the utilization of our Cooling Center network and engagement at the neighborhood level is essential to heat safety and preparedness.

### Legislative Advocacy

As the 2026 state legislative session comes to an end, it has become evident that no viable legislative avenues remain for advancing AHCCCS-related initiatives this year. Concurrently, federal budget proposals signal potential challenges, particularly in the areas of Medicaid reimbursement rates and funding for essential community programs. Staff, in coordination with our legislative consultants, continue to closely monitor these developments. The Board will be updated as additional information becomes available and preparation continues for anticipated policy considerations for the 2027 legislative session.

### **Priority Area No. 3: Treatment and Diversion Programs**

**Department(s) / Office(s): Health, Justice Services, Pima County Attorney**

### Sobering Alternative for Recovery (SAFR) Center Pilot

PCHD has established a standing weekly meeting with Community Bridges, Inc. and the University of Arizona evaluation team to monitor program performance and prioritize quality improvement initiatives. Monthly quality improvement plans continue to guide these efforts. Priority areas include enhancing patient experience, strengthening referral and community partnerships, improving data reporting systems, particularly for Social Determinants of Health and MOUD and ensuring stable 24/7 staffing coverage. Current SAFR data remain insufficient for definitive conclusions regarding factors associated with length of stay, although preliminary trends indicate that older male clients and individuals referred by family, friends, or community-based supports may experience longer stays. Additional improvements are needed in documenting referral sources, arrival-to-provider times, pet admissions, and MOUD service details. The teams are collectively refining reporting logic to ensure more accurate capture of patient arrival times, referral pathways, demographic data, and other key performance metrics.

### Transition Center Expanded Hours

At its March 24 meeting, the Board received a presentation from Justice Services Director Kate Vesely on the Transition Center's 2025 Annual Report, which outlined recruitment and

training efforts and confirmed the timeline for fully trained staff and seven-day-per-week operations by May.

**Priority Area No. 4: Housing Stability and Homeless Prevention**

**Department(s) / Office(s): Community & Workforce Development (CWD), Office of Housing Opportunities & Homeless Solutions (OHOHS)**

Since July 1, 2025, through the end of March 31, 2026, a total of 2,008 households have received over \$3.9M in support from federal, state / local and County general fund programs aligned with housing stability and preventing homelessness. Nearly half (968) households served were those with children under 18. This is significant and promising indicator of the strategy alignment with the Prosperity Initiative as research shows funding for programs that serve households with children will yield a higher rate of return on the investment for poverty reduction efforts.

Data represents include homeless / eviction prevention, home repair and weatherization, rent, mortgage and utility assistance for households earning at or below 80 percent of the annual median income. These data will be reported for the region as staff begin to implement the 10-Year Regional Housing Strategy and Funding Plan. Programming is funded by a combination of formula and / or competitive federal and state grants, as well as \$3.5M in FY2026 County Affordable Housing Funds (AHF). Additionally, CWD allocated \$50,000 each to the Tohono O’odham Nation and the Pascua Yaqui tribe for home repair and weatherization programming. Programming data for these programs is not included in Table 2.

**Table 2: FY2026 Housing Stability & Homeless Prevention Metrics**

<b>Strategy</b>	<b>Households Served</b>	<b>Households w/Children</b>	<b>Costs to Date</b>	<b>Average Cost per Household</b>
<b>Home Repair &amp; Weatherization – County AHF Program</b>	24	4	\$443,250.00	\$18,469
<b>Home Repair Weatherization – County CDBG Agencies</b>	201	36	\$254,405	\$1,265.67
<b>Rent Assistance</b>	643	329	\$1,508,613.95	\$2,346.21
<b>Utility Assistance</b>	971	511	\$1,016,026.75	\$1,046.37
<b>Mortgage Assistance</b>	91	55	\$237,931.27	\$2,614.63
<b>Rapid Rehousing</b>	78	33	\$491,646.78	\$6,303.16
<b>Totals</b>	<b>2,008</b>	<b>968</b>	<b>\$3,951,873.75</b>	<b>\$1,968.06</b>

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Home Repair and Weatherization programs are supported through various funding sources: Department of Energy Weatherization and Health and Human Services Low Income Home Energy Assistance Program (LIHEAP) funds via the Arizona Department of Housing, Southwest Gas, Tucson Electric Power, Trico, U.S. Department of Housing and Urban Development (HUD) Community Development Block Grant (CDBG) and County FY2026 funds. The majority of federal funds have requirements that must be adhered to and at times this makes these funds difficult to spend. The CDBG-funded portion represents those programs administered through community agencies and the internal CWD home repair program with costs capped at \$25,000 per household and subject to agency program parameters. The County Affordable Housing Fund (AHF) resources are supplemental to annual home repair programming and have expanded capacity to serve more households that would otherwise remain on the waitlist. Additionally, the County AHF for this program allow for flexibility in addressing repairs which may exceed the CDBG cap or cannot be undertaken or completed due to the various requirements associated with the other fund sources.

#### Shelter Dashboard

The Tucson–Pima Shelter & Community Resource Dashboard is complete. Beginning April 21, the dashboard will be entering a public testing phase until the end of May to allow for shelter staff training and field testing of the dashboard in real-time settings. Dashboard development was led by the Pima County GIS team, whose administrative coordination and technical expertise enabled the creation of a first-of-its-kind regional platform built from an informed dataset of community shelter programs. Support came from County and City staff who collaborated closely and engaged in multiple meetings with shelter providers, Tucson Pima Collaboration to End Homelessness (TPCH), and the University of Arizona’s Southwest Institute for Research on Women (SIROW) to shape the dashboard’s structure, data inputs, and functionality. In addition to aligning with One Pima, the dashboard represents Goal 3.1 of the [TPCH 2026–2030 Strategic Plan](#) and is expected to evolve iteratively as new needs and technical refinements emerge.

The dashboard includes regional shelter programs, libraries, extreme-weather respite locations, and fixed resource sites such as the Pima County Transition Center and the Southern Arizona VA Healthcare Clinic. It also features an interactive map that displays bus routes alongside resource locations and allows users to apply filters such as pet-friendly policies or sobriety requirements to identify the most suitable shelter options.

City’s TPCH team is onboarding new staff who will provide support to shelters in terms of maintaining accurate and up to date bed counts. The Pima County Homeless Management Information System (HMIS) team will provide daily bed-count support during the public testing

period, as well as supplemental support as part of their ongoing HMIS training for shelter staff.

**Priority Area No. 5: Neighborhood and Small Business Support**

**Department(s): Community & Workforce Development (CWD), Economic Development**

On Saturday, March 28, Supervisor Cano and the District 5 Office, together with City of Tucson Vice Mayor Santa Cruz and the Ward 1 staff, co-hosted a neighborhood event in partnership with community agencies and featured cultural performances by student mariachi and folklórico programs from the Tucson Unified School District. Planning and outreach support was provided by CWD staff, who coordinated with a broad range of community organizations, County and City programs, elected offices, and nonprofit agencies.

**Table 3: City & Community Partners**

<b>City &amp; Community Partners</b>
City of Tucson Housing and Community Development
City of Tucson Neighborhood Resources
City of Tucson Ward 1 Office
Community Food Bank
Congresswoman Adelita S. Grijalva
Cradle to Career Partnership
Emerge
Healthy Families
Interfaith Community Services
National Community Health Partners
Red Cross
TEP (Environmental Education Exchange)
Tohono O'odham Nation BH-Special Needs Program
Tohono O'odham Nation Healthcare/
Tucson Clean and Beautiful
Tucson Fire Department
Tucson Indian Center
United Hearts of Arizona   Corazones Unidos de Arizona

**Table 4: Pima County Programs & Support**

<b>Pima County Programs &amp; Support</b>
Pima County Health Department
Pima County Justice Services
Pima County Library
Pima County Community Action Agency
Pima County Attorney’s Office / 88-CRIME
Pima County Asessor’s Office
Pima Animal Care Center

With over 30 programs represented, the event represented a strong cross-section of resources, including justice services, public health, housing, social services, and community development partners.

**Administration & Transparency**

One Pima Metrics

The One Pima webpage will be updated to include programming metrics beginning with those included in this report and will be updated on a quarterly basis.

FY2027 Budgetary Planning for One Pima

Budgetary considerations for One Pima are incorporated into the recommended FY2027 budget and include \$100,000 each for programmatic enhancements to the Drug Treatment Alternative to Prison (DTAP) and the Supportive Treatment and Engagement Program with Services (STEPS), as well as \$250,000 allocated for the Small Business Support Pilot.

Next Steps

Recognizing that the One Pima Initiative is structured as a two-year coordinated plan, several activities remain in progress and will continue through the remainder of this fiscal year and into FY2027. Staff have been directed to continue monitoring the action plan associated with these activities and prepare an end-of-fiscal-year report for 2026 detailing accomplishments and remaining work.

- c: Carmine DeBonis, Jr., Deputy County Administrator
- Steve Holmes, Deputy County Administrator
- Chad Kasmar, Deputy County Administrator
- One Pima Initiative aligned Department Directors