

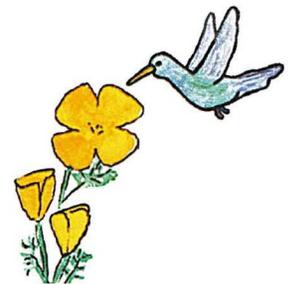


Making a difference now and forever.

Southern Arizona Funding Impacts: *Survey Results for Southern Arizona with an Emphasis on Pima County*

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Community Foundation for Southern Arizona

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About Us:

Community Foundation for Southern Arizona

The Community Foundation for Southern Arizona is a hub for individuals, families, and nonprofit organizations that care about Southern Arizona.

Service Area

We help to operate several grant programs and other initiatives in multiple counties south of the Gila River including Pima, Santa Cruz, Graham, Greenlee, Yuma, Cochise and some of Pinal County.

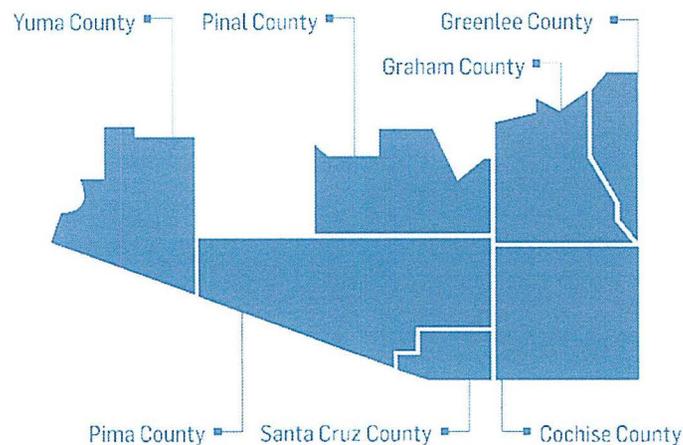
Campus

We are headquartered at the Community Foundation Campus, a nonprofit coworking space that provides a platform for collaboration. Our campus allows the nonprofit community to share their resources and ideas more efficiently and effectively, thereby maximizing their impact in the community.

We invite you to meet our staff and community and learn more about our office and meeting spaces available to nonprofits.



About Nonprofit Impact Survey



Since January 2025, dozens of federal Executive Orders and actions have impacted the nonprofit community, anticipated funding sources, and programming operations throughout southern Arizona.

Goals:

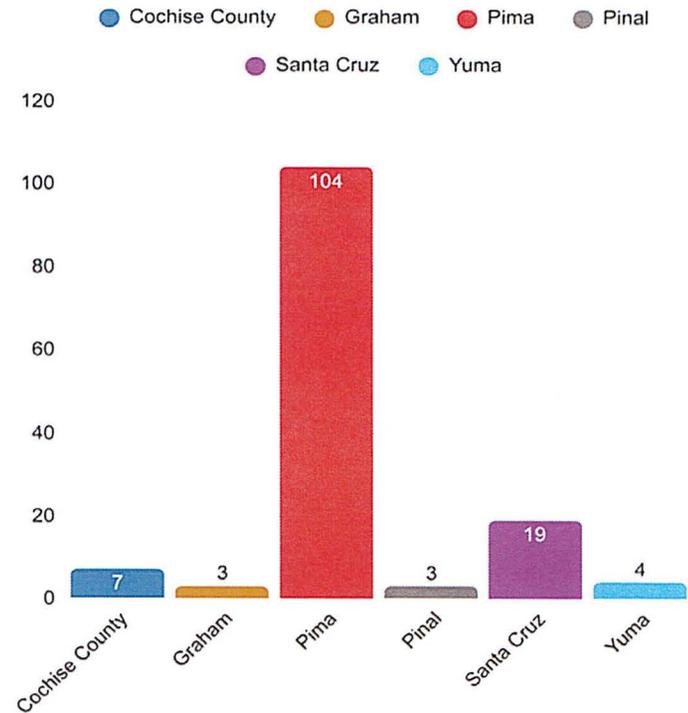
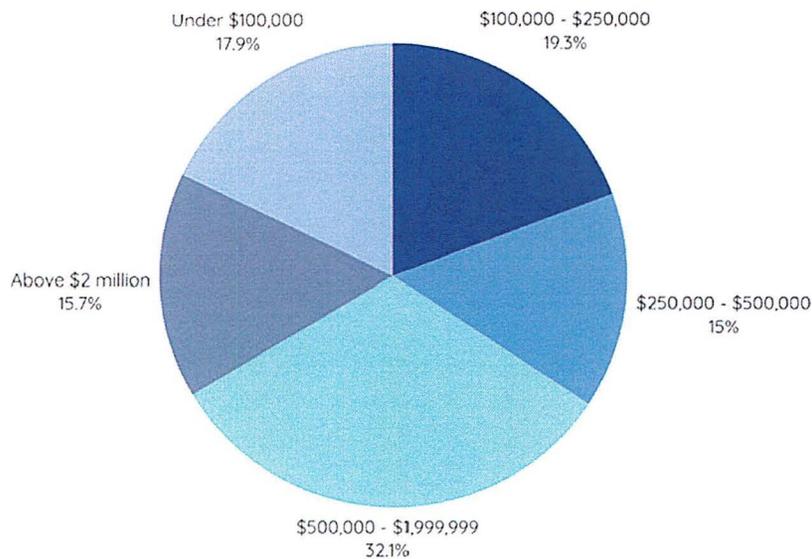
- Understand the impacts of policy shifts on the region's nonprofit organizations and service recipients
- Gather data on impact to nonprofit job sector in Southern Arizona (including Pima County)
- Anticipate funding environment for 2026 and beyond during the current federal administration

Overall Sector Highlights

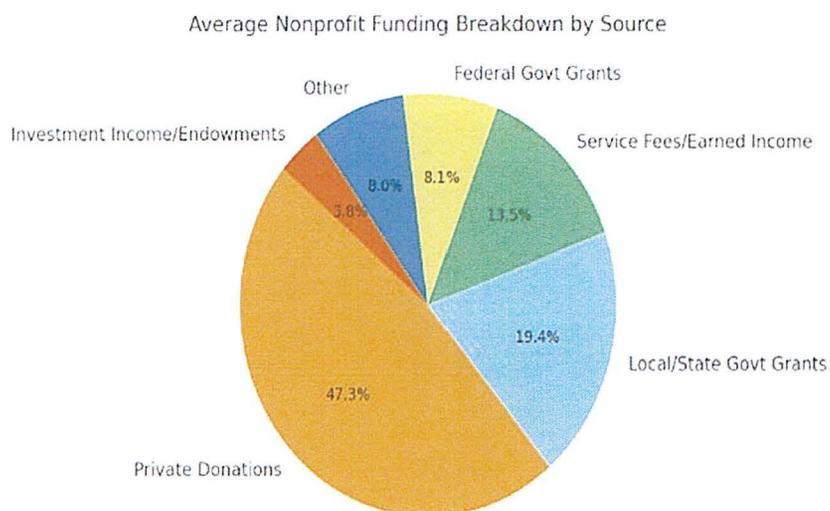
- Federal government funding reductions are already creating operational strain for many organizations with anticipated deeper impacts in 2026.
- Organizations with **budgets over \$500,000** are experiencing the **strongest disruption**.
- Some organizations have seen **impacts to over 10,000 service recipients**.
- Our **community's nonprofit safety net is seeing extreme strain** and fraying.

About Survey Respondents

Nonprofit Budget Amounts (Annual)



Funding Composition of Nonprofits

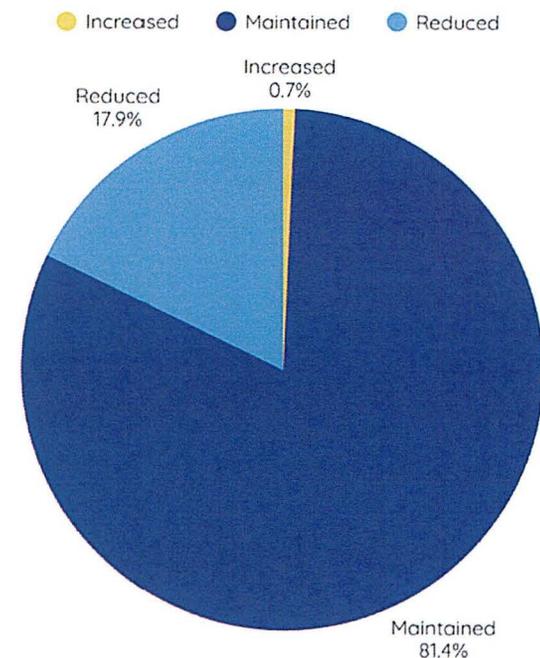


- **Private Donations:** Largest share of funding comes from private donations.
- **Local/State/Government Grants:** Nearly 19% of funding.
- **Federal Grants:** 8%
- **Earned Income:** 13%
- **Investment/Endowment:** 4%

Federal Funding Impacts

Figure 8: Federal funding anticipated vs. funding received in 2025

- 43.6% of respondents indicated that changes to federal funding impacted their organization.
- 18.6% indicated that they were unsure whether federal changes have impacted their organization.
- Between 15-20% of nonprofits indicated that funding changes in 2025 had led to active layoffs.
 - Small orgs: between 1-5 staff impacted
 - Medium orgs: between 8-20 staff impacted
 - Large orgs: Up to 60 staff impacted



Other Impacts

- Significant impact on reduced programs or services – significant to human service-serving organizations
- Policy shifts have significantly impacted programming for the following communities:
 - Immigrant & refugee communities
 - LGBTQIA+ communities
 - Women and children
 - Low-income families
 - Rural communities

Increased Demand for Service

Figure 11: Services reported to be in high demand across qualitative responses.

Category	Examples of Services in High Demand
Food & Basic Needs	Emergency food, SNAP assistance, hygiene kits, meal programs (especially for seniors), menstrual products, utility aid
Housing & Emergency Assistance	Rent and utility assistance, eviction prevention, emergency shelter, home vouchers
Youth & Education	After-school and summer programs, mentoring, scholarships, restorative justice programming, GED/ESL classes
Transportation	No-cost transport for seniors, school-based transit, rural areas, and medical visits
Healthcare & Mental Health	Prenatal care, trauma-informed education, counseling, and mental health services
Legal & Immigration Services	Know Your Rights, pro se support, detention center legal help, LGBTQ+ information access
Workforce Development	Job readiness programs, day labor, economic opportunity services, especially for displaced workers
Community Safety & Advocacy	Safe spaces, public policy education, media literacy, response to violence, public land protection, and LGBTQ+ advocacy
Veterinary Services	Emergency vet care, especially for low-income or unhoused individuals
Animal Therapy / Programming	Therapeutic services, foster pet care, animal-assisted programming
Cultural & Arts Programming	Requests for books, art education, museum visits, teacher professional development, and local cultural services

Reported Concern to Impact Ratio

Geographic Region	# Responding Orgs	% Experiencing Direct Impact	% Reporting High Concern
Graham County	3	100%	100%
Yuma County	4	75.0%	50.0%
Cochise County	7	71.4%	57.1%
Pinal County	3	66.7%	66.7%
Pima County	104	56.7%	74.0%
Santa Cruz County	19	42.1%	68.4%

Where does this leave nonprofits?

Exhausted & Strained: We are “beyond stressed, switching between programs during the day while also managing a Café and Plant Nursery.”

High Administrative Burden with Low Staff: “We operate on minimal administrative staff...reducing staffing any further than our already minimal crew would ultimately lead to closing our doors permanently.”

Underserved Community Members: “I have many stories from individuals not having enough food to live on and those about to be evicted”

Reduced Staff Morale: “Everyone is worried that they need to start looking for another job.”

Impacts Past Government Funding



Local & State: With federal funding cuts and restrictions, local and state grants/appropriations, which were once reliable, are now up in the air for many nonprofit organizations – leading to larger cuts.



Sector-Wide Tension: Corporations and foundations are often “tightening the belt” on giving. Grant opportunities in the private sector are seeing significantly increased competition.



Impacts to Donor Confidence: Donors are taking a “wait and see” approach in relation to funding, which has increased the strain on top of cuts to government funding.

Celebrating the Nonprofits In Our Area

- Staff, volunteers, and community members often remain committed to the missions of organizations and are acting to save resources.
- Staff and administration are working hand in hand to become more flexible and adaptive in approaches while continuing to meet strict program reporting guidelines.
- Staff continues to cross train and build operational redundancy to ensure mission continues to be prioritized even with layoffs, reductions of funding, etc.
- Nonprofit leaders and boards report careful, strategic contingency planning, including reducing to core services and selling property to generate revenue.
- CFSA's Center for Healthy Nonprofits supports nonprofits with free- and low-cost capacity building.
- The current moment creates opportunities for collaboration, such as the Community Coalition for Prosperity (www.cc4ptucson.org).

Where Nonprofits Need Support

Rank	Type of Support	Share of Total Responses
1	General Operating Support	47.6%
2	Education & Advocacy	20.6%
3	Preserving Funded Programs	13.9%
4	Smoothing Short-Term Disruptions	7.9%
5	Shared Services and Wind-Down Support	4.9%
6	Support toward Organizational IDEA (Inclusion, Diversity, Equity & Accessibility)	3.0%
—	Other (write-ins: capital grants, tech support, food costs, security upgrades, fundraising capacity)	1.9%

Important Anecdotal Accounts

“People are dying. Rights are being taken away. Silence from funders and officials is complicity.”

“Trust us to do the work we do rather than mandating how we do it.”

“[Nonprofits] are worried about persecution...[and] working on ‘hot button’ issues”

“General Operating support is the hardest donation to obtain.”

Questions