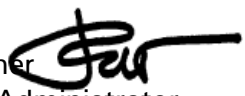




MEMORANDUM

Date: August 3, 2026

To: The Honorable Chair and Members
Pima County Board of Supervisors

From: Jan Leshar 
County Administrator

Re: **One Pima Initiative: FY26 Year-End Summary**

This report summarizes key metrics and notable FY26 achievements of the One Pima Initiative. Among the year's One Pima aligned accomplishments:

- Over 400 affordable housing units constructed.
- Over 3,200 households assisted with housing stability services, such as rent, mortgage, utility assistance, home repair and weatherization, including 1,642 households with children under the age of 18.
- Rehousing support for 137 households exiting homelessness, including 62 households with children under the age of 18.
- Over 300 tons of debris / waste collected from the Loop and adjacent washes / waterways since December 2025.

Activities tied to these metrics, along with ongoing work across the five One Pima priority areas that will continue into FY27 are highlighted below. Staff will provide a formal presentation at the Board of Supervisor's August 11 Study Session.

Priority Area No. 1: Loop Safety and Cleanup

Department(s): Regional Flood Control District, Parks & Recreation

Chuck Huckelberry Loop (Loop) Clean Up Activities & Costs for FY26

Since December of 2025, Regional Flood Control District (RFCD) and contractors have collected waste and debris from 172 sites, totaling 300.95 tons (or 601,900 lbs.) for a cost of \$381,372.25.

Table 1: Maintenance Totals from December 2025 through end of June 2026

	Dec	Jan	Feb	Mar	April	May	June	Totals to Date
Sites	12	32	20	28	24	24	32	172
Tons	37.07	60.48	49.88	34.43	39.45	44.32	35.32	300.95
Cost	\$37,298.29	\$55,354.61	\$56,358.35	\$57,995.56	\$61,928.15	\$52,641.45	\$59,795.84	\$381,372.25

Costs incurred between December 2025 and June 2026 represent approximately 80 percent of the total costs incurred by RFCD for FY26 (\$479,332.25), which is an increase of roughly 10 percent (or \$42,257.25) over FY2025 (\$437,075.00).

The enhanced service strategy has substantially accelerated encampment response, improved waste and debris removal, and increased maintenance in areas vulnerable to resettlement or debris buildup along waterways and channels and the Loop. Staff monitoring incoming regional constituent reports have noted fewer complaints sent to the County between December 2025 and June 2026. Monitoring response and coordination efforts will be ongoing to ensure the expedited cleanup responses continue to have a positive impact on the conditions within waterways / washes both those adjacent to the Loop and those maintained by RFCD throughout the county.

Status on Loop Dashboard, App, & Reporting Tools

Early in FY27, County Communications, Information Technology (IT), and Geographic Information Systems (GIS) [finalized enhancements to the Loop website to improve mobile compatibility](#) and launched [“Put The Loop on Your Phone”](#) a social media campaign to introduce users to Loop content and provides a guide on how to add the Loop WebApp to mobile devices. Updates to the Loop webpage include redesigned and restructured menus to optimize user experience. Development of a constituent reporting tool is also underway, with an anticipated launch at the end of September. Once released, it will be integrated into the suite of resources available through the Loop WebApp.

Loop Improvement Plan

In FY27, staff will continue advancing a Loop improvement plan based on prior and current efforts, and public feedback from the [Chuck Huckelberry Loop Survey](#). As noted during the June Study Session, as a separate effort, County Parks & Recreation and RFCD are developing plans to assess the potential for allowing e-bikes on the Loop. The Board will receive an update on these efforts by year-end.

Priority Area No. 2: Public Health and Treatment Access

Department(s): Detainee and Crisis Systems (DaCS), Pima County Health Department (PCHD)

As reported at the July Board Study Session, roughly 40 percent of the population at the Pima County Adult Detention Center is receiving Medically Assisted Treatment (MAT) services and 14 percent have a Serious Mental Illness (SMI) diagnosis. Access to mental health and substance use treatment remains paramount to the goals of One Pima. The County has a long-standing commitment to enhancing the provision of these services – including, but not limited to hospital and health plan partners, enhancing crisis stabilization services – such as the Crisis Response Center and the Court Ordered Evaluation and Treatment (COE / COT) Process, and enhancing services for the County’s justice-involved populations.

Title 36 Court Ordered Evaluation and Treatment (COE / COT) is one such example of a statute-mandated service and partnership between the County and area-psychiatric hospital providers. The volume for Title 36 COE has increased 21 percent since 2019, averaging a 3 percent increase, annually. In the recent year, the County has seen the highest volumes of COE petitions ever – over 300 individuals, monthly across the three area evaluating hospitals. The County’s Crisis Response Center (CRC) sees 400–500 total clinical encounters per month, with an average of 700 total adult visits (duplicated). The CRC also has available crisis services for children and a short-term inpatient unit to provide services exceeding the 23-hour crisis period, both averaging between 70-80 individuals monthly. Like the area high-acuity psychiatric hospitals (Level 1), the CRC also takes some of the COE patient load at admission, serving roughly 80-90 patients, monthly for COE.

A broader and more comprehensive update on crisis stabilization and COE / COT will be provided to the BOS in the fall – highlighting the services, volume and disposition changes, and increased access to care over the recent 10-years.

The County is continuing to explore legislative and other paths to enhance treatment coverage with Arizona’s Medicaid – Arizona Healthcare Cost Containment System (AHCCCS), especially in light of substantial federal cuts.

Cooling Centers & 2026 Heat Response

As FY26 concluded, the Health Department’s heat relief efforts were well underway for the 2026 summer season, highlighted by the [addition of a new COOLTainer at the Augie Acuna Los Ninos Park](#). This site brings this season’s total number of cooling centers to 48. The expansion was supported by the Arizona Department of Health Services. A full 2026 season report will be available in January 2027.

Priority Area No. 3: Treatment and Diversion Programs

Department(s) / Office(s): Health, Justice Services, Pima County Attorney

Transition Center Expanded Hours

At the close of FY26, Justice Services’ Transition Center was operating at full capacity, with staffing supporting seven-day-a-week services and expanded hours from 8 a.m. to midnight. The increased staffing also strengthened collaboration with the City of Tucson’s Safe City Deployments, which are a multidisciplinary effort involving service agencies, law enforcement, and community courts to connect individuals with treatment, shelter, and other needed resources. Deployments have occurred on or adjacent to the Loop, as well as at other locations throughout the city.

DTAP & STEP Enhancements

Funding considerations were included in the FY27 budget for \$100,000 for Drug Treatment Alternative to Prison (DTAP) to increase diversion capacity and peer support. Additionally, in FY27, \$100,000 for the Supportive Treatment and Engagement Program (STEP) to serve low-risk offenders and improve re-entry coordination.

Priority Area No. 4: Housing Stability and Homeless Prevention

Department(s) / Office(s): Community & Workforce Development (CWD), Office of Housing Opportunities & Homeless Solutions (OHOHS)

In FY26, the Board approved the Regional Affordable Housing Commission recommendations for a total of \$5 million in FY26 Gap Funding awards for nine (9) rental, homeownership and transitional housing projects, totaling 527 units of housing:

Table 2: FY26 Board Approved Gap Funding Recommendations

Project Developer	Units	BOS District	Funding
San Isidro Subdivision Tohono O’odham Nation Housing Authority	10	3	\$500,000
Main & Davis El Pueblo Housing Development	67	5	\$500,000
Shasta Apartments COPE Community Services	100	3	\$1,000,000
Limberlost Family Flats Mercy Housing Mountain Plains	95	3	\$500,000
Drexel Commons Spire Development, Inc.	72	5	\$500,000
Craycroft Towers & Lee Street Duplexes El Pueblo Housing Development	82	5	\$500,000
OPCS Veterans Center Old Pueblo Community Services	23	5	\$500,000
Mountain View Development Habitat for Humanity of Southern Arizona	22	3	\$500,000
Stone & Speedway El Pueblo Housing development	56	5	\$500,000

The awards are in addition to seven (7) County Gap Funded affordable housing developments which completed construction in FY26, which added a total of 486 units of housing for households earning at or below 80 percent of the Area Median Income (AMI). The FY26 completed projects represent \$6.3 million of the more than \$20 million gap funding awards approved by the Board to address the region’s housing needs.

Table 3: County Gap Funded Housing Completed in FY26

Project Developer	Units	BOS District	Opening Date
Amazon Flats City of Tucson	30	3	September 2025
The Safford Marana Leased Housing Associates, LLLP; Dominion	200	3	September 2025
Rio Azul Phase II Southwest Nonprofit Housing Corporation	6	2	December 2025
Belvedere Terrace Belvedere Terrace, LP; Newport SW LLC	72	2	March 2026
Desert Dove GHK Properties, LLC	63	5	April 2026
West Point II La Frontera Partners, Inc.	85	2	April 2026
Angels Crossing Habitat for Humanity of Southern Arizona	30	3	June 2026

For FY26, a total of \$7.3 million in programming support from federal, state / local and County general fund programs aligned with housing stability and preventing homelessness was distributed to 3,346 households. Of those served, 1,704 (or roughly 50 percent) were households with children under 18, underscoring continued alignment with the Prosperity Initiative.

Table 4: FY26 Housing Stability & Homeless Prevention Metrics

Strategy	Households Served	Households w/Children	Total FY26 Costs	Average Cost per Household
Home Repair & Weatherization – County AHF Program	24	4	\$443,250.00	\$18,469.00
Home Repair Weatherization – County CDBG Agencies¹	276	51	\$488,319.00	\$1,769.27
Rent Assistance	1,640	905	\$4,119,624.65	\$2,511.97
Utility Assistance	1,156	610	\$1,150,144.25	\$994.93

¹ As noted in [April 2026 One Pima Progress Report](#), Home Repair and Weatherization programs are supported by multiple federal, state, utility, and County funding sources, many of which carry strict requirements that can limit flexibility. Community Development Block Grant (CDBG) funds cap repairs at \$25,000 per household, while County Affordable Housing Fund resources expand capacity and allow repairs that exceed federal limits or cannot be completed under other funding restrictions.

Mortgage Assistance	113	72	\$271,971.62	\$2,406.83
Rapid Rehousing	137	62	\$863,511.00	\$6,303.00
FY26 Totals	3,346	1,704	\$7,336,820.52	\$2,192.71

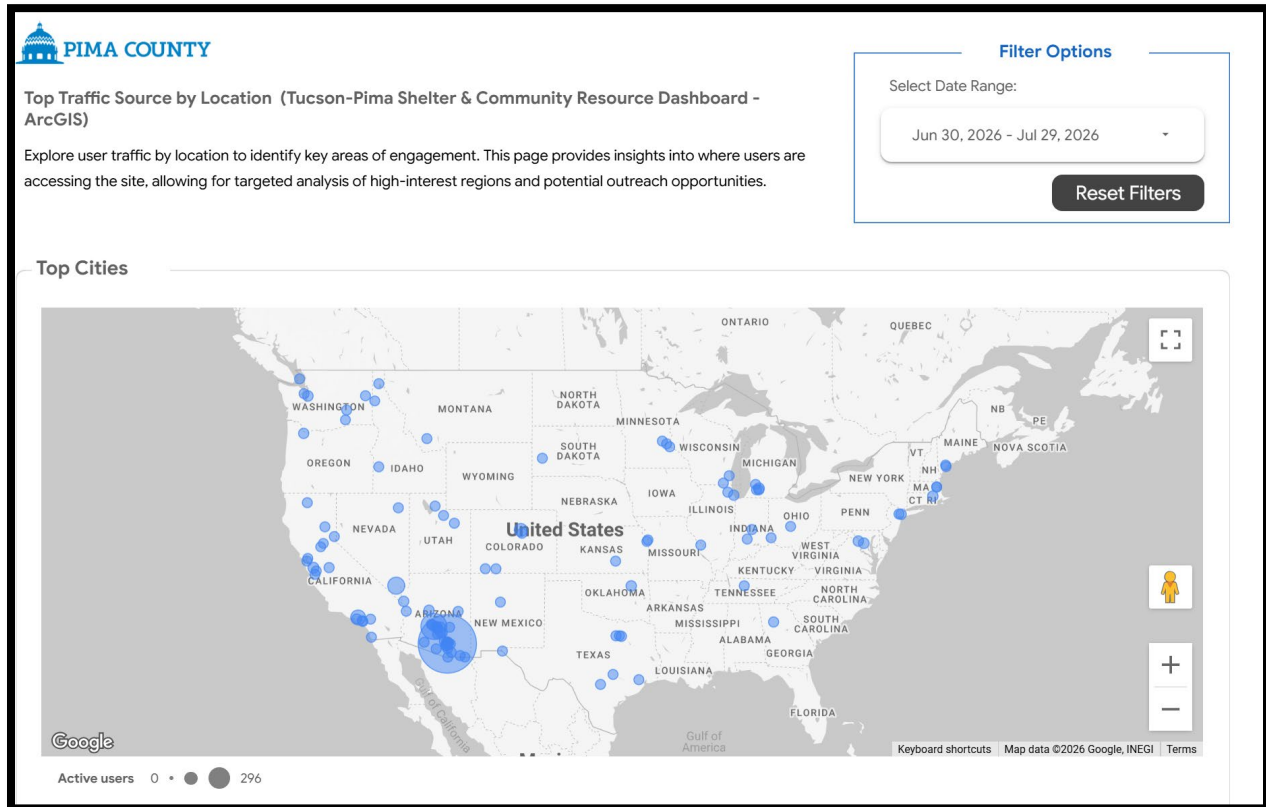
CWD allocated \$50,000 each to the Tohono O’odham Nation and the Pascua Yaqui tribe for home repair and weatherization programs, serving 15 households bringing the combined total for FY26 to 3,361 households assisted, for \$7,436,820, with an average cost of \$2,192 per household.

The budget for FY27 for the Affordable Housing Fund is \$8.7 million in addition to other funding sources for the housing programs shown above. [Pursuant to the Board’s Affordable Housing Board Policy](#), CWD is preparing recommendations for FY27 for presentation and endorsement by the Pima County Regional Affordable Housing Commission at their August 21 meeting, which will then be agendized for the Board’s consideration. In conjunction with the FY27 Affordable Housing Fund budget recommendations, staff from CWD, Development Services and County Administration have been developing a year 1 action plan for the first year of the 10-year Regional Housing Strategy, which will be forwarded to the Board soon as an informational item.

As FY27 begins, CWD is in the final phase of operationalizing the Homeless Prevention Hub, which will support households seeking rent, mortgage, and utility assistance, home repair and other services that support housing stability. [The Homeless Prevention Hub is supported by a 2-year, \\$2million grant from the Garcia Family Foundation](#) and will be supported by a separately funded third-party evaluation that will be conducted by the University of Arizona’s Southwest Institute for Research on Women (SIROW) to both assess community needs and strengthen prevention systems.

Shelter Dashboard

The Tucson–Pima Shelter & Community Resource Dashboard public testing phase concluded on May 31. Prior to the end of testing, County GIS staff and OHOHS provided in-person demonstrations, online training, and office hours for shelter staff. Staff began to track visits to the dashboard toward the end of June. From end of June 2026 to the date of this report, the dashboard has had over 600 unique visitors from locations across the country, with high concentration in Arizona.



The County GIS team has received inquiries on collaboration efforts and community buy-in from GIS and homeless systems staff from Fort Worth, Texas and Kalamazoo, Michigan. Early activities and inquiries underscore the invaluable contributions of the County GIS team, whose expertise has strengthened region's efforts to improve shelter and resource coordination.

Priority Area No. 5: Neighborhood and Small Business Support

Department(s): Community & Workforce Development (CWD), Economic Development

Going into FY27, CWD is preparing an update to Neighborhood Revitalization programming information and materials from previously administered County program.

In the FY27, \$250,000 was included in the Economic Development department budget to develop a small business support program and corresponding agreement with the Southern Arizona Hispanic Chamber of Commerce to administer the Small Business Support Pilot program (now tentatively titled the "Business Safety and Beautification Grant"). Economic Development is currently drafting the agreement for future Board consideration.

Administration & Transparency

In FY26, staff prepared and delivered two progress reports to the Board and launched a public-facing webpage featuring key metrics to support ongoing transparency. One Pima priorities were integrated across County initiatives, with core priority areas reaffirmed in the FY27 budget.

The Honorable Chair and Members, Pima County Board of Supervisors
Re: **One Pima Initiative: FY26 Year-End Summary**
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Progress on early and ongoing efforts will continue into this fiscal year and will guide future Board updates. Staff will maintain quarterly reviews of key metrics and develop summary reports as projects advance or conclude. Together, with continued regional collaboration on shared priorities, these efforts help keep One Pima focused on measurable results, strengthened partnerships, and sustained support for Pima County residents as we move into FY27 and beyond.

JKL/je

c: Carmine DeBonis, Jr., Deputy County Administrator
Steve Holmes, Deputy County Administrator
Chad Kasmar, Deputy County Administrator
Jenifer Darland, Director, Office of Housing Opportunities & Homeless Solutions