



**BOARD OF SUPERVISORS AGENDA ITEM REPORT**  
**CONTRACTS / AWARDS / GRANTS**

☐ Award   ☐ Contract   ☒ Grant

Requested Board Meeting Date: October 16, 2018

*\* = Mandatory, information must be provided*

or Procurement Director Award ☐

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**\*Contractor/Vendor Name/Grantor (DBA):**

State of Arizona Department of Homeland Security

**\*Project Title/Description:**

FFY 2018 South Regional Training & Exercise Enhancement

**\*Purpose:**

Funding provided to support trainings and exercises.

**\*Procurement Method:**

N/A Grant Award

**\*Program Goals/Predicted Outcomes:**

Pima County's Office of Emergency Management's goal is to implement a comprehensive emergency management program, providing consistent and comprehensive training for the Whole Community while augmenting the skills of personnel involved in response and recovery and ensuring the highest possible level of knowledge and expertise in the discipline of emergency management.

**\*Public Benefit:**

The grant will provide funding to support emergency management trainings and exercises.

**\*Metrics Available to Measure Performance:**

Quarterly reports to the grantor.

**\*Retroactive:**

Although the grant award letter is dated September 21, 2018, the actual funding is not available until the previous year's grant has been expended. Our office sends the MOU to the State of Arizona Department of Homeland Security and completes the award process through the Board of Supervisors in anticipation of the current funding being available to the Pima County Office of Emergency Management.

**Contract / Award Information**

Document Type: \_\_\_\_\_ Department Code: \_\_\_\_\_ Contract Number (i.e., 15-123): \_\_\_\_\_  
Effective Date: \_\_\_\_\_ Termination Date: \_\_\_\_\_ Prior Contract Number (Synergen/CMS): \_\_\_\_\_  
☐ Expense Amount: \$\* \_\_\_\_\_ ☐ Revenue Amount: \$ \_\_\_\_\_

**\*Funding Source(s) required:**

Funding from General Fund? ☐ Yes ☐ No If Yes \$ \_\_\_\_\_ % \_\_\_\_\_

Contract is fully or partially funded with Federal Funds? ☐ Yes ☐ No

**If Yes, is the Contract to a vendor or subrecipient?**

Were insurance or indemnity clauses modified? ☐ Yes ☐ No

If Yes, attach Risk's approval.

Vendor is using a Social Security Number? ☐ Yes ☐ No

If Yes, attach the required form per Administrative Procedure 22-73.

**Amendment / Revised Award Information**

Document Type: \_\_\_\_\_ Department Code: \_\_\_\_\_ Contract Number (i.e., 15-123): \_\_\_\_\_  
Amendment No.: \_\_\_\_\_ AMS Version No.: \_\_\_\_\_  
Effective Date: \_\_\_\_\_ New Termination Date: \_\_\_\_\_  
Prior Contract No. (Synergen/CMS): \_\_\_\_\_  
☐ Expense or ☐ Revenue ☐ Increase ☐ Decrease Amount This Amendment: \$ \_\_\_\_\_

Is there revenue included? ☐ Yes ☐ No If Yes \$ \_\_\_\_\_

**\*Funding Source(s) required:**

Funding from General Fund? ☐ Yes ☐ No If Yes \$ \_\_\_\_\_ % \_\_\_\_\_

**Grant/Amendment Information** (for grants acceptance and awards)

☒ Award ☐ Amendment

Document Type: GTAW Department Code: OEM Grant Number (i.e., 15-123): 19\*27  
Effective Date: 10/01/2018 Termination Date: 09/30/2019 Amendment Number: \_\_\_\_\_  
☐ Match Amount: \$ \_\_\_\_\_ ☒ Revenue Amount: \$ 190,036

**\*All Funding Source(s) required:** U.S. Department of Homeland Security through the State of Arizona Department of Homeland Security

**\*Match funding from General Fund?** ☐ Yes ☒ No If Yes \$ \_\_\_\_\_ % \_\_\_\_\_

**\*Match funding from other sources?** ☐ Yes ☒ No If Yes \$ \_\_\_\_\_ % \_\_\_\_\_

**\*Funding Source:** \_\_\_\_\_

**\*If Federal funds are received, is funding coming directly from the Federal government or passed through other organization(s)?**

State of Arizona Homeland Security

Contact: Paige Knott

Department: Office of Emergency Management

Telephone: 724-9314

Department Director Signature/Date: \_\_\_\_\_

Deputy County Administrator Signature/Date: \_\_\_\_\_

County Administrator Signature/Date: \_\_\_\_\_

(Required for Board Agenda/Addendum Items)



Governor Douglas A. Ducey

# State of Arizona Department of Homeland Security



Director Gilbert M. Orrantia

September 21, 2018

Director Jeff Guthrie  
Pima County Office of Emergency Management  
3434 E 22nd Street  
Tucson, AZ 85714-2353

Subject: FFY 2018 Homeland Security Grant Program  
Subrecipient Agreement Number: 180402-01  
Project Title: **South Regional Training & Exercise Enhancement**

Dear Director Jeff Guthrie,

The application that your agency submitted to the Arizona Department of Homeland Security (AZDOHS) for consideration under the Homeland Security Grant Program has been awarded. The project titled "**South Regional Training & Exercise Enhancement**" has been funded under the STATE HOMELAND SECURITY GRANT PROGRAM for **\$190,036**. This grant program is part of the U.S. Department of Homeland Security Grant Program and specifically is awarded under CFDA #97.067 (Catalog of Federal Domestic Assistance). The FFY 2018 federal award date as indicated in the U.S. DHS award package is 9/01/2018 with a total amount of funding of \$25,580,000. The Federal Award Identification Number is EMW-2018-SS-00004-S01.

Per your application, Pima County Office of Emergency Management intends to furnish a memorandum of understanding (MOU) to the AZDOHS which will authorize the Arizona Department of Emergency and Military Affairs, Division of Emergency Management (DEMA) in coordination with AZDOHS to manage and execute funding under subrecipient agreement number 180402-01. DEMA will assume responsibility for all programmatic and financial reporting requirements outlined in the subrecipient agreement.

Please place the MOU on agency letterhead, sign and return to AZDOHS:

Arizona Department of Homeland Security  
1700 W. Washington St, Suite 210  
Phoenix, AZ 85007

Congratulations on your Homeland Security Grant Program award.

Sincerely,

Gilbert M. Orrantia  
Director



EMERGENCY MANAGEMENT

Pima County Office of Emergency Management

3434 E. 22<sup>nd</sup> Street, Tucson, AZ 85713

Office: (520) 724-9300

Fax: (520) 724-9310

## Memorandum of Understanding

Director Gilbert M. Orrantia  
Arizona Department of Homeland Security  
1700 W. Washington St., Suite 210  
Phoenix, AZ 85007

Dear Director Orrantia,

On behalf of Pima County Office of Emergency Management, I would like to formally notify you that it is the intent of Pima County Office of Emergency Management that \$190,036 from FFY 2018 SHSGP subrecipient agreement # 180402-01 be retained and managed by the Arizona Department of Emergency and Military Affairs, Division of Emergency Management in coordination with the Arizona Department of Homeland Security for training and exercise opportunities in the South Region.

This letter from Pima County Office of Emergency Management shall serve as a formal Memorandum of Understanding for the purposes of managing local funds for training and exercise in the South Region.

Sincerely,

*Director Jeff Guthrie*  
Enter Title & Name Above

  
Authorized Signature Above

*9-26-18*  
Enter Date Above

# 2018 State Homeland Security Grant Application

Submitted by Sandra Espinoza on February 1, 2018 - 10:23am

## PROJECT ADMINISTRATION

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### PROJECT DESCRIPTION

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**Organization Name:** Pima County Office of Emergency Management

**Subrecipient Agreement #:** 180402-01

**Project Title:** South Regional Training & Exercise Enhancement

**Project Summary:**

This funding will provide the training and exercise program delivery for the south region. Cochise, Santa Cruz, Yuma and Pima Counties have chosen to coordinate efforts into a single investment to address training and exercise needs in Southern Arizona on an annual basis. The applicants provide support and technical assistance for training and exercise coordination to all regional jurisdictions, public agencies, private entities, and non-governmental organizations. Annually, regional partners participate in the multiyear training and exercise planning process to identify upcoming special events, training and exercise opportunities, and analyze capability gaps. Identified gaps in core capabilities are addressed by identifying needed training and exercises throughout the region to prepare for natural and human-caused identified risks and the ever evolving new terrorism threats. As additional gaps and threats are identified, continued addition of new training opportunities are added to the standard training that is offered annually. The continuation of this grant funding to provide for training and exercise opportunities is essential to whole community preparedness in the south region and ultimately supports preparedness throughout the state.

### COMMENTS / REVIEW

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**Funding Year:** 2018

**Performance Period:** October 1, 2018 to September 30, 2019

**EHP:** A

## APPLICANT CONTACT

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**Applicant Title:**

Compliance Officer

**Applicant Name:**

Paige Knott

**Applicant Email:**

paige.knott@pima.gov

**Applicant Office Phone:**

(520) 724-9314

**Applicant Cell Phone:**

(520) 395-5560

**Address:**

3434 E 22nd Street  
Tucson AZ 85714-2353

## HEAD OF AGENCY CONTACT

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**Head of Agency Title:**

Director

**Head of Agency Name:**

Jeff Guthrie

**Head of Agency Email:**

jeff.guthrie@pima.gov

**Head of Agency Office Phone:**

(520) 724-9300

## PROGRAM CONTACT

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**Program Contact Title:**

Training and Exercise Coordinator

**Program Contact Name:**

Sandra Espinoza

**Program Contact Email:**

sandra.espinoza@pima.gov

**Program Contact Office Phone:**

(520) 724-9319

**Program Contact Cell Phone:**

(520) 465-4128

## FISCAL CONTACT

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**Fiscal Contact Title:**

Finance Analyst Supervisor

**Fiscal Contact Name:**

Candy Moore

**Fiscal Contact Email:**

candy.moore@pima.gov

**Fiscal Contact Office Phone:**

(520) 724-7783

**Address:**

130 W. Congress, 4th Floor

Tucson AZ 85701-1317

## INITIATIVES

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**Is this project a Law Enforcement Terrorism Prevention Activity (LETPA)?:** No

**Project Type:** Establish/enhance sustainable homeland security training program

## THREAT PROFILE

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**1. What is the terrorism threat your area faces that will be addressed by this project?:**

Active Shooter  
Explosive Devices  
Cyber Attack

**2. Mission Area > Core Capability:**

- Respond > Operational Coordination

**2a. Capability Target > POETE > Gap:**

- Establish and maintain a unified and coordinated operational structure process within 2 hours of a potential or actual incident that appropriately integrates all affected protection partners and supports the execution of core capabilities > Training > Command, control, and coordination

**3. What resources does your agency have to meet the capability target selected above?:**

Resources that include collaborative relationships with regional partners to conduct training and exercises in multiple venues allowing for many different variables, situations, and landscapes that will address all hazard profiles whether man-made or natural. This initiative aligns with narrowing the gaps identified within the State Preparedness Report. Pima County has a dedicated Training and Exercise Coordinator, who will provide grant management oversight and ensure greater facilitation and coordination with partner counties, DEMA and AZDoHS. This promotes for the strengthening of the South Region's capability to prepare for, respond to, and recover from all hazard incidents and threats. As the nucleus of the Southern Region, Pima County has an established Training and Exercise Committee, which provides a platform for collaborative information sharing of identified priorities and gaps. Additionally, Pima County hosts, in partnership with southern counties, an annual Regional Multiyear Training and Exercise Plan (MYTEP). This process prevents duplication of effort, promotes the efficient use of resources, avoids overextending key agencies and personnel, and maximizes the efficacy of training and exercise appropriations.

**4. Explain how this project will assist your agency in preventing/protecting against/mitigating/responding to/recovering from all hazards events and threats including your chosen terrorism threat in question 1.:**

Training, exercises and real incidents play a crucial role in this strategy, providing the region with a means of attaining, practicing, validating and improving capabilities. The participation of local, state, tribal, and federal partners in training and exercise opportunities enhances operational coordination, increases communication, information sharing, and planning capabilities. Our collective focus is to provide training and exercise that addresses gaps of historical nature or are newly identified threats and/or hazards maintaining alignment with the funding and regional program priorities, the State Preparedness Report and the National Preparedness Goal. This approach uses the natural progression of training and exercises in accordance with the building-block approach outlined in the Homeland Security Exercise and Evaluation Program (HSEEP).

**5. Will your agency continue to maintain, support and sustain this capability with other funding sources if Homeland Security grant funds were no longer available?: No**

**5a. Describe the reasons your agency will not continue to maintain this capability.:**

The current capabilities of the counties involved would be drastically affected if the project is not funded and undeniably an applicant's ability to provide basic training and technical assistance would be greatly decreased. Not only would this have potentially devastating consequences on capabilities and assets within the region, it would make it more difficult to rebuild the program in the event funding becomes available in the future.

**6. Does this project support a NIMS typed resource?: No**

**7. Has your agency previously been awarded Homeland Security Grant Program (SHSGP and/or UASI) funding to support this project/capability?: Yes**

**7a. List the Subrecipient Agreement number and award amounts previously received in support of this capability.:**

15-AZDOHS-HSGP-150602-01 \$175,000.00; 16-AZDOHS-HSGP-160602-01 \$166,622.00; and 17-AZDOHS-HSGP-170404-01 \$185,000.00

**8. Is your agency prepared to provide up to 25% cash (hard) or in-kind (soft) match and ensure it is tracked and documented should matching funds be a requirement in FFY 2018?:**

Yes



**8a. What will the source of the match be?:**

To be determined based on the award amount. The match shall be either hard or soft and will be extremely cumbersome for southern counties to implement.

**9. Describe which agencies will directly benefit from this project aside from your own and how they will benefit.:**

All jurisdictional partners and disciplines within Cochise, Santa Cruz, Yuma and Pima Counties, and various disciplines across Arizona representing federal, state, tribal, local, private sector and non-governmental partners are supported by this project. This promotes implementation of the National Incident Management System and the National Response Framework within Southern Arizona by conducting innovative training and realistic exercises to strengthen the region's emergency prevention and response capabilities.

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## **MILESTONES**

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### **MILESTONE 1**

Upon receipt of the grant award notice from AZDoHS, Pima County will initiate and execute the internal process for approval of the grant award to the Board of Supervisors. We will submit all the required paperwork acknowledging our acceptance of this grant award and signed MOU with DEMA, to AZDoHS. We will utilize the Multiyear Training and Exercise Plan (MYTEP) as well as this application to guide the disbursement of funding and create a spending plan.

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### **MILESTONE 2**

Pima County in conjunction with our regional partners will coordinate and conduct the annual MYTEP workshop. The training as outlined, will be organized, scheduled and coordinated with DEMA.

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### **MILESTONE 3**

We will continue to follow the MYTEP supported training and exercise needs as described in the attached MYTEP document by the participating agencies. We will monitor the spending plan, and training course deliveries and execute exercises within projected timelines.

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### **MILESTONE 4**

We will complete all of the training and exercise activities as awarded and submit the final reimbursement requests to DEMA within the specified timelines.

## EQUIPMENT REQUEST

Equipment Item	Age/Condition of Equipment	Qty Requested	Cost Per Unit	Total Requested	Total Awarded
		0	\$0	\$0	\$0
				\$0	\$0

Equipment Requested Total: \$0

Equipment Awarded Total: \$0

## TRAINING REQUEST

Training Item	Backfill / Overtime	Workshops / Conferences	Trainers / Contractors / Consultants	Supplies	Travel	Total Requested	Total Awarded
<b>Training Name:</b> G191 Emergency Operations Center/Incident Command System Interface (EOC/ICS)  <b>Training Description:</b> This FEMA course is a required course for the Advanced Professional Series (APS) program. Participants will have the opportunity to begin developing an ICS/EOC interface for their community or jurisdiction. The course reviews ICS and EOC responsibilities and functions. It depends heavily on exercises and group discussions to formulate the interface. Each course delivery is 8 contact hours. Estimated inclusive cost per course of \$2,386.00 @ 2 regional deliveries=\$4,772.00.  <b>Trainers / Contractors / Consultants Details:</b> AZ Department of Emergency and Military Affairs estimated rate for contracted instructors for each delivery is \$1,200 which will allow for expanded knowledge base of 15-30 participants per class. <b>Supplies Details:</b> The average cost for each course materials is \$400 and \$15 shipping via State awarded contract for approximately 30 students. <b>Travel Details:</b> Estimated travel cost for each course delivery is \$771 per course delivery includes hotel, meals, incidentals and mileage and will adhere to State travel policy.	\$0	\$0	\$2,400 Award - \$2,400	\$830 Award - \$830	\$1,542 Award - \$1,542	\$4,772	\$4,772
						\$200,152	\$190,036

Training Item	Backfill / Overtime	Workshops / Conferences	Trainers / Contractors / Consultants		Supplies	Travel	Total Requested	Total Awarded
<b>Training Name:</b> G108 Community Mass Care & Emergency Assistance	\$0	\$0	\$2,000		\$415	\$1,039	\$3,454	\$3,454
<b>Training Description:</b> This course is designed to provide training for local communities to prepare for and manage this function effectively. The goal is to prepare community agencies, organizations, and businesses to work together to provide Mass Care and Emergency Assistance services to those affected by disaster. Estimated inclusive cost per course of \$3,454.00 @ 2 regional deliveries=\$3,454.00.			Award - \$2,000		Award - \$415	Award - \$1,039		
<b>Trainers / Contractors / Consultants Details:</b> AZ Department of Emergency and Military Affairs estimated rate for contracted instructors is \$2,000 which will allow for expanded knowledge base of 15-30 participants per class. <b>Supplies Details:</b> The average cost for course materials is \$400 and \$15 shipping via State awarded contract for approximately 30 students. <b>Travel Details:</b> Estimated travel cost is \$1,039 per course delivery includes hotel, meals, incidentals and mileage and will adhere to State travel policy.								
							<b>\$200,152</b>	<b>\$190,036</b>

Training Item	Trainers / Contractors			Supplies	Travel	Total Requested	Total Awarded
	Backfill / Overtime	Workshops / Conferences	/ Consultants				
Training Name: MAG 146 Homeland Security Exercise and Evaluation Program	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<p><b>Training Description:</b> The Homeland Security Exercise and Evaluation Program (HSEEP) is a capabilities and performance-based exercise program that provides a standardized policy, methodology, and language for designing, developing, conducting and evaluating all exercises. HSEEP also facilitates the creation of self-sustaining, capabilities-based exercise programs by providing tools and resources such as policy and guidance, training, technology and direct support. This blended approach to HSEEP implementation promotes exercise expertise while advancing a standardized means of assessing and improving preparedness across the nation. The HSEEP course is a two day, intermediate-level training that incorporates exercise guidance and best practices. It is an interactive course that allows participants to share personal lessons learned and best practices while gaining practical experience. In addition to the instructor-led course presentations, the course includes small group activities, videos, group discussions, and introductions to HSEEP and related initiatives such as supporting technology (HSEEP Toolkit) and capabilities-based planning. Activities include creating exercise documentation, conducting planning conferences and briefings, and practicing exercise evaluation. This course is listed as optional and would be an investment of \$1,854.00 for each course delivery.</p> <p><b>Trainers / Contractors / Consultants Details:</b> AZ Department of Emergency and Military Affairs estimated rate for contracted instructors is \$400 which will allow for expanded knowledge base of 15-30 participants per class.</p> <p><b>Supplies Details:</b> The average cost for course materials is \$400 and \$15 shipping via State awarded contract for approximately 30 students.</p> <p><b>Travel Details:</b> Estimated travel cost is \$,1039 per course delivery includes hotel, meals, incidentals and mileage and will adhere to State travel policy.</p>							
						\$200,152	\$190,036

Training Item	Backfill / Overtime	Workshops / Conferences	Trainers / Contractors / Consultants			Supplies	Travel	Total Requested	Total Awarded
<b>Training Name:</b> MAG202 -Debris Management	\$0	\$0	\$2,800			\$415	\$1,307	\$4,522	\$4,522
<b>Training Description:</b> This FEMA course is an elective course for the Advanced Professional Series (APS) program. Participants will be provided with an overview of issues and recommended actions necessary to plan for, respond to, and recover from a major debris-generating event with emphasis on State, Tribal, and local responsibilities. Developed from a pre-disaster planning perspective, the course includes debris staff organizations, compliance with laws and regulations, contracting procedures, debris management site selection, volume reduction methods, recycling, special debris situations, and supplementary assistance. Estimated inclusive cost per course of \$4,522.00 @ 1 regional delivery=\$4,522.00.			Award -			Award -	Award -		
			\$2,800			\$415	\$1,307		
<b>Trainers / Contractors / Consultants Details:</b> AZ Department of Emergency and Military Affairs estimated rate for contracted instructors is \$2,800 which will allow for expanded knowledge base of 15-30 participants per class.									
<b>Supplies Details:</b> The average cost for course materials is \$400 and \$15 shipping via State awarded contract for approximately 30 students.									
<b>Travel Details:</b> Estimated travel cost is \$1,307 per course delivery includes hotel, meals, incidentals and mileage and will adhere to State travel policy.									
<b>Training Name:</b> MAG249 - Managing People in Disaster: Local Government Role	\$0	\$0	\$2,800			\$415	\$1,307	\$4,522	\$4,522
<b>Training Description:</b> This course is aimed at preparing people to step in to manage and supervise in chaotic and stressful crisis situations. The package of skill offered in this course should enable an emergency manager to shift from managing a normal office environment to supervising an expanded staff in rapidly changing conditions. Major topics include communicating, community relationships, leadership, managing staff, teams, and managing the work. Estimated inclusive cost per course of \$4,522.00 @ 1 regional delivery=\$4,522.00.			Award -			Award -	Award -		
			\$2,800			\$415	\$1,307		
<b>Trainers / Contractors / Consultants Details:</b> AZ Department of Emergency and Military Affairs estimated rate for contracted instructors is \$2,800 which will allow for expanded knowledge base of 15-30 participants per class.									
<b>Supplies Details:</b> The average cost for course materials is \$400 and \$15 shipping via State awarded contract for approximately 30 students.									
<b>Travel Details:</b> Estimated travel cost is \$1,307 per course delivery includes hotel, meals, incidentals and mileage and will adhere to State travel policy.									
								<b>\$200,152</b>	<b>\$190,036</b>

Training Item	Backfill / Overtime	Workshops / Conferences	Trainers / Contractors /			Supplies	Travel	Total Requested	Total Awarded	
			Consultants							
<b>Training Name:</b> MAG205 - Recovery from Disaster: Local Government Role	\$0	\$0	\$400	\$415	\$1,039			\$1,854	\$1,854	
<b>Training Description:</b> This FEMA course is a required course for the Advanced Professional Series (APS) program. Participants will learn the importance of recovery in the emergency management cycle, its role in the local community and the relationships between local government, non-profit agencies active in disaster and the community at large during the process. This course will provide a forum for discussion of "lessons learned" in disaster recovery at the local level and prepare participants to develop and implement a pre-disaster recovery plan. Estimated inclusive cost per course of \$1,854.00 @ 1 regional delivery=\$1,854.00.			Award - \$400	Award - \$415	Award - \$1,039					
<b>Trainers / Contractors / Consultants Details:</b> AZ Department of Emergency and Military Affairs estimated rate for contracted instructors is \$400 which will allow for expanded knowledge base of 15-30 participants per class.										
<b>Supplies Details:</b> The average cost for course materials is \$400 and \$15 shipping via State awarded contract for approximately 30 students.										
<b>Travel Details:</b> Estimated travel cost is \$1,039 per course delivery includes hotel, meals, incidentals and mileage and will adhere to State travel policy.										
									\$200,152	\$190,036

Training Item	Backfill / Overtime	Workshops / Conferences	Trainers / Contractors / Consultants		Supplies	Travel	Total Requested	Total Awarded
<b>Training Name:</b> MAG271 - Hazardous Weather and Flood Preparedness	\$0	\$0	\$0		\$0	\$0	\$0	\$0
<p><b>Training Description:</b> This course is an elective for the Advanced Professional Series (APS) program and is a collaboration between the National Weather Service (NWS) and FEMA. The curriculum was designed for local and state emergency managers and those interested in increasing their knowledge and skills in preparedness and response to hazardous weather events. It was developed with the input of many states and local emergency managers and is intended to help to promote a more proactive response to weather and flooding hazards through close coordination between emergency management and the NWS. This course will enhance Emergency Managers' ability to recognize potentially hazardous weather in addition to flooding situations whether related to weather, or an intentional act against water infrastructure related to a criminal terrorist act, so they are equipped to plan appropriately and to coordinate effective responses. This course is listed as optional and would be an investment of \$3,454 for each course delivery.</p> <p><b>Trainers / Contractors / Consultants Details:</b> AZ Department of Emergency and Military Affairs estimated rate for contracted instructors is \$2,000 which will allow for expanded knowledge base of 15-30 participants per class.</p> <p><b>Supplies Details:</b> The average cost for course materials is \$400 and \$15 shipping via State awarded contract for approximately 30 students.</p> <p><b>Travel Details:</b> Estimated travel cost is \$1,039 per course delivery includes hotel, meals, incidentals and mileage and will adhere to State travel policy.</p>								
							<b>\$200,152</b>	<b>\$190,036</b>

Training Item	Backfill / Overtime	Workshops / Conferences	Trainers / Contractors	Supplies	Travel	Total Requested	Total Awarded
			/ Consultants				
Training Name: MAG288 - Donations Management	\$0	\$0	\$1,600	\$415	\$803	\$2,818	\$17,818
Training Description: This course is designed to provide participants detailed information on how unsolicited donations can quickly turn response and recovery operations into the "second disaster" if there is not effective donations management preplanning. The course describes the state and federal donations management systems, assists participants in developing a local Donations Management Plan, and outlines how crucial the media is to the overall success or failure of the donations management program. In discussing donations management programs, the course emphasizes the involvement of voluntary disaster response agencies, includes a panel discussion with voluntary agency representatives, and may include a field trip to a local volunteer agency. Estimated inclusive cost per course of \$2,818.00 @ 1 regional delivery=\$2,818.00.			Award -	Award -	Award -		
			\$16,600	\$415	\$803		
Trainers / Contractors / Consultants Details: AZ Department of Emergency and Military Affairs estimated rate for contracted instructors is \$1,600 which will allow for expanded knowledge base of 15-30 participants per class.							
Supplies Details: The average cost for course materials is \$400 and \$15 shipping via State awarded contract for approximately 30 students.							
Travel Details: Estimated travel cost is \$803 per course delivery includes hotel, meals, incidentals and mileage and will adhere to State travel policy.							
						\$200,152	\$190,036



Training Item	Backfill / Overtime	Workshops / Conferences	Trainers / Contractors		Supplies	Travel	Total Requested	Total Awarded
			/ Consultants					
Training Name: MAG289 - Public Information Officer Awareness	\$0	\$0	\$1,200		\$415	\$771	\$2,386	\$2,386
Training Description: This training has been designed to orient the student to the public information function and the role of the public information officer in the public safety and emergency management environment. Public information officers (PIOs) in public safety and emergency management organizations are responsible for ensuring that the affected public receives accurate and timely information during an emergency. Armed with good information, people are better able to make good decisions and by doing so, contribute to the overall response goal of saving lives and protecting property. The goal of this training is to provide participants with the skills and tools that those new to the position of PIO or with limited experience can use to effectively communicate with external audiences on a daily basis. This course is part of a tiered training approach in that it provides the foundation for more advanced training that takes participants from the awareness level to the mastery level in their public information careers. This course is a prerequisite for Basic PIO training, followed by the Advanced PIO course. Estimated inclusive cost per course of \$2,386.00 @ 1 regional deliveries=\$2,386.00.			Award -	Award -	Award -			
			\$1,200		\$415	\$771		
Trainers / Contractors / Consultants Details: AZ Department of Emergency and Military Affairs estimated rate for contracted instructors is \$1,200 which will allow for expanded knowledge base of 15-30 participants per class.								
Supplies Details: The average cost for course materials is \$400 and \$15 shipping via State awarded contract for approximately 30 students.								
Travel Details: Estimated travel cost is \$771 per course delivery includes hotel, meals, incidentals and mileage and will adhere to State travel policy.								
							\$200,152	\$190,036

Training Item	Backfill / Overtime	Workshops / Conferences	Trainers / Contractors /		Supplies	Travel	Total Requested	Total Awarded
			Consultants					
<b>Training Name:</b> MAG290 - Basic Public Information Officer (requires 3 instructors) <b>Training Description:</b> This FEMA Advanced Professional Series (APS) elective course is intended for the new or less experienced Public Information Officer (PIO). It is also approved for 16 hours of AZPOST Continuing Education Credit for Certified Law Enforcement Personnel. The emphasis is on the basic skills and knowledge needed for emergency management public information activities. Topics include the role of the PIO in emergency management, news release writing, public speaking and television interviews. Students will write a press release, do a video-taped practice interview and final interview. They will then receive feedback from the instructor(s) and their peers on these three activities. Estimated inclusive cost per course of \$4,907.00 @ 2 regional deliveries=\$9,814.00. <b>Trainers / Contractors / Consultants Details:</b> AZ Department of Emergency and Military Affairs estimated rate for contracted instructors is \$3,000 which will allow for expanded knowledge base of 15-30 participants per class. <b>Supplies Details:</b> The average cost for course materials is \$400 and \$15 shipping via State awarded contract for approximately 30 students. <b>Travel Details:</b> Estimated travel cost is \$1,492 per course delivery includes hotel, meals, incidentals and mileage and will adhere to State travel policy.	\$0	\$0	\$6,000 Award - \$6,000		\$830 Award - \$830	\$2,984 Award - \$2,984	\$9,814	\$9,814
<b>Training Name:</b> MAG291 - Joint Information Center/Joint Information System Planning for Public Information Officers <b>Training Description:</b> This course builds on competencies gained in the Basic PIO course (G-290) applying those skills in an expanding incident where coordination is enhanced by establishing a JIS/JIC. This training will equip PIOs with the skills needed to establish activation of a Joint Information System (JIS) and establishment of a Joint Information Center (JIC). Participants will gain a working knowledge of operational practices for performing PIO duties in the NIMS NIMS Multi-Agency Coordination System. The course will demonstrate how JIC concepts are applied in a flexible and scalable manner at the local level. Estimated inclusive cost per course of \$2,386.00 @ 1 regional delivery=\$2,386.00. <b>Trainers / Contractors / Consultants Details:</b> AZ Department of Emergency and Military Affairs estimated rate for contracted instructors is \$1,200 which will allow for expanded knowledge base of 15-30 participants per class. <b>Supplies Details:</b> The average cost for course materials is \$400 and \$15 shipping via State awarded contract for approximately 30 students. <b>Travel Details:</b> Estimated travel cost is \$771 per course delivery includes hotel, meals, incidentals and mileage and will adhere to State travel policy.	\$0	\$0	\$1,200 Award - \$1,200		\$415 Award - \$415	\$771 Award - \$771	\$2,386	\$2,386
								\$200,152
								\$190,036

Training Item	Backfill / Overtime	Workshops / Conferences	Trainers / Contractors		Supplies	Travel	Total Requested	Total Awarded
			Consultants	/				
<b>Training Name:</b> MAG300 - Intermediate Incident Command System	\$0	\$0	\$28,800		\$4,980	\$12,852	\$46,632	\$46,632
<b>Training Description:</b> This course covers Organization and Staffing, Organizing for Incidents and Events, Resource Management, and Air Operations. The following topics are included: ICS staffing and organization, including reporting and working relationships and information flow; transfer of command; Unified Command functions in a multijurisdictional or multiagency incident; ICS forms; resource management; interagency mission planning and procurement. This course is recommended for persons with ICS supervisory positions. Estimated inclusive cost per course of \$3,886.00 @ 12 regional deliveries=\$46,632.00.			Award -		Award -	Award -		
			\$28,800		\$4,980	\$12,852		
<b>Trainers / Contractors / Consultants Details:</b> AZ Department of Emergency and Military Affairs estimated rate for contracted instructors is \$2,400 which will allow for expanded knowledge base of 15-30 participants per class.								
<b>Supplies Details:</b> The average cost for course materials is \$400 and \$15 shipping via State awarded contract for approximately 30 students.								
<b>Travel Details:</b> Estimated travel cost is \$1,071 per course delivery includes hotel, meals, incidentals and mileage and will adhere to State travel policy.								
<b>Training Name:</b> MAG400 - Advanced Incident Command System	\$0	\$0	\$17,600		\$4,565	\$8,833	\$30,998	\$30,998
<b>Training Description:</b> This course expands upon the material covered in ICS-100 through ICS-300. ICS-400 focuses on large single-agency and complex multi-agency/multijurisdictional incident response. The course addresses area command and staff issues, as well as the planning, logistical, and fiscal considerations associated with complex incident management and interagency coordination. Course topics include: Command and General Staff; Deputies and assistants; Unified Command; Organizational relationships between Area Command, Unified Command, Multi Entity Coordination Systems, and Emergency Operations Centers (EOCs). Estimated inclusive cost per course of \$2,818.00 @ 11 regional deliveries=\$30,988.00.			Award -		Award -	Award -		
			\$17,600		\$4,565	\$8,833		
<b>Trainers / Contractors / Consultants Details:</b> AZ Department of Emergency and Military Affairs estimated rate for contracted instructors is \$1,600 which will allow for expanded knowledge base of 15-30 participants per class.								
<b>Supplies Details:</b> The average cost for course materials is \$400 and \$15 shipping via State awarded contract for approximately 30 students.								
<b>Travel Details:</b> Estimated travel cost is \$803 per course delivery includes hotel, meals, incidentals and mileage and will adhere to State travel policy.								
							\$200,152	\$190,036

Training Item	Backfill / Overtime	Workshops / Conferences	Trainers / Contractors / Consultants	Supplies	Travel	Total Requested	Total Awarded
<b>Training Name:</b> MAG366- Planning for the Needs of Children in Disasters <b>Training Description:</b> The purpose of this course is to provide guidance for Emergency Managers and implementers of children's programs about meeting the unique needs that arise among children as a result of a disaster or emergency. This course is listed as optional and would be an investment of \$2,836.00 for each course delivery. <b>Trainers / Contractors / Consultants Details:</b> AZ Department of Emergency and Military Affairs estimated rate for contracted instructors is \$1,200 which will allow for expanded knowledge base of 15-30 participants per class. <b>Supplies Details:</b> The average cost for course materials is \$400 and \$15 shipping via State awarded contract for approximately 30 students. <b>Travel Details:</b> Estimated travel cost is \$771 per course delivery includes hotel, meals, incidentals and mileage and will adhere to State travel policy.	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Training Name:</b> MAG358 - Evacuation and Re-Entry Planning <b>Training Description:</b> This FEMA Advanced Professional Series (APS) elective course is designed to provide the participants with the knowledge and skills needed to design and implement an evacuation and re-entry plan for their jurisdiction. It uses a community's vulnerability analysis and evacuation plan. It also addresses evacuation behavior and recommends methods to make evacuation and re-entry more efficient. This course is listed as optional and would be an investment of \$2,818 for each course delivery. <b>Trainers / Contractors / Consultants Details:</b> AZ Department of Emergency and Military Affairs estimated rate for contracted instructors is \$1,600 which will allow for expanded knowledge base of 15-30 participants per class. <b>Supplies Details:</b> The average cost for course materials is \$400 and \$15 shipping via State awarded contract for approximately 30 students. <b>Travel Details:</b> Estimated travel cost is \$803 per course delivery includes hotel, meals, incidentals and mileage and will adhere to State travel policy.	\$0	\$0	\$0	\$0	\$0	\$0	\$0
						<b>\$200,152</b>	<b>\$190,036</b>

Training Item	Backfill / Overtime	Workshops / Conferences	Trainers / Contractors / Consultants		Supplies	Travel	Total Requested	Total Awarded
Training Name: MAG361 - Flood Fight Operations	\$0	\$0	\$0		\$0	\$0	\$0	\$0
<p><b>Training Description:</b> This FEMA course is an elective course for the Advanced Professional Series (APS) program. The course is designed for emergency managers, public works officials, levee district representatives, and others responsible for planning, preparing, and managing the response to a flood. Using a combination of lectures, discussions, activities, and exercises, the course will take participants through the complete process from well before the flood to clean-up afterwards. Officials from every community at risk of flooding, whether threat is a natural occurring storm or an intentional terrorist act, should take this training. While this training emphasizes how to conduct a flood fight, it provides information to help communities decide if a flood fight is possible and worth the effort and cost. Diagrams with materials lists and equipment and labor requirements to construct various types of temporary flood protection can be used to help determine if there is enough time and resources to protect the community. If the whole community cannot be protected, then officials must decide where to concentrate their efforts to protect some areas and/or evacuate and relocate what they can. If a flood fight is undertaken, it should be done the right way or the effort will be wasted. This course is listed as optional and would be an investment of \$3,886.00 for each course delivery.</p> <p><b>Trainers / Contractors / Consultants Details:</b> AZ Department of Emergency and Military Affairs estimated rate for contracted instructors is \$2,400 which will allow for expanded knowledge base of 15-30 participants per class.</p> <p><b>Supplies Details:</b> The average cost for course materials is \$400 and \$15 shipping via State awarded contract for approximately 30 students.</p> <p><b>Travel Details:</b> Estimated travel cost is \$1071 per course delivery includes hotel, meals, incidentals and mileage and will adhere to State travel policy.</p>								
							<b>\$200,152</b>	<b>\$190,036</b>



Training Item	Backfill / Overtime	Workshops / Conferences	Trainers / Contractors / Consultants		Supplies	Travel	Total Requested	Total Awarded
<b>Training Name:</b> MAG364- Multi-Hazard Emergency Planning for Schools	\$0	\$0	\$2,000	Award -	\$415	\$1,039	\$3,454	\$3,454
<b>Training Description:</b> This FEMA course is an elective course for the Advanced Professional Series (APS) program. Participants will be provided with the knowledge, skills, and tools needed to review, enhance, and sustain their all-hazard school Emergency Operations Plan (EOP). This course explains how to utilize the National Incident Management System (NIMS) as the foundation for planning and building partnerships with outside agencies such as police, fire, and emergency management. In addition, this course will provide participants with opportunities to exercise their school EOP using Homeland Security Exercise and Evaluation Program (HSEEP) guidelines as well as guidelines on how to sustain their school EOP through action planning sessions. Estimated inclusive cost per course of \$3,454.00 @ 1 regional delivery=\$3,454.00.			\$2,000	Award -	\$415	\$1,039		
<b>Trainers / Contractors / Consultants Details:</b> AZ Department of Emergency and Military Affairs estimated rate for contracted instructors is \$2,000 which will allow for expanded knowledge base of 15-30 participants per class.								
<b>Supplies Details:</b> The average cost for course materials is \$400 and \$15 shipping via State awarded contract for approximately 30 students.								
<b>Travel Details:</b> Estimated travel cost is \$1,039 per course delivery includes hotel, meals, incidentals and mileage and will adhere to State travel policy.								
							<b>\$200,152</b>	<b>\$190,036</b>

Training Item	Backfill / Overtime	Workshops / Conferences	Trainers / Contractors / Consultants	Supplies	Travel	Total Requested	Total Awarded
<b>Training Name:</b> MAG386- Mass Fatalities Incident Response	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<p><b>Training Description:</b> This course prepares state and local response personnel and other responsible agencies and professionals to handle mass fatalities effectively and to work with the survivors in an emergency or disaster. This course covers incident management; mass fatalities; planning before and operations during an incident; establishing the morgue; family assistance support operations; and assistance from the Federal government. The course concludes with a tabletop exercise. Participants will learn to identify the characteristics of a mass fatality incident and identify the roles and responsibilities of key personnel in the incident. In addition, the instructor will describe the steps required to respond to a mass fatalities incident, including catastrophic numbers of fatalities and contaminated remains, and help participants determine their jurisdiction's preparedness for a mass fatalities event. This course is listed as optional and would be an investment of \$3,454 for each course delivery.</p> <p><b>Trainers / Contractors / Consultants Details:</b> AZ Department of Emergency and Military Affairs estimated rate for contracted instructors is \$2,000 which will allow for expanded knowledge base of 15-30 participants per class.</p> <p><b>Supplies Details:</b> The average cost for course materials is \$400 and \$15 shipping via State awarded contract for approximately 30 students.</p> <p><b>Travel Details:</b> Estimated travel cost is \$1,039 per course delivery includes hotel, meals, incidentals and mileage and will adhere to State travel policy.</p>							
						<b>\$200,152</b>	<b>\$190,036</b>

Training Item	Backfill / Overtime	Workshops / Conferences	Trainers / Contractors / Consultants		Supplies	Travel	Total Requested	Total Awarded
<b>Training Name:</b> MAG393 - Mitigation for Emergency Mangers	\$0	\$0	\$0		\$0	\$0	\$0	\$0
<p><b>Training Description:</b> This course is designed to enable the non-technical emergency worker to acquire skills in the use of mitigation. The course provides training in how to perform mitigation activities fundamental to reducing and eliminating long-term risk from natural hazards or human caused to include the ever evolving terrorist threat. It addresses the important roles of the emergency program manager (or other local government representative) in mitigation: motivator, coordinator, and monitor in local implementation of the National Mitigation Strategy. This course is listed as optional and would be an investment of \$1,854 for each course delivery.</p> <p><b>Trainers / Contractors / Consultants Details:</b> AZ Department of Emergency and Military Affairs estimated rate for DEMA staff instructors is \$400 which will allow for expanded knowledge base of 15-30 participants per class.</p> <p><b>Supplies Details:</b> The average cost for course materials is \$400 and \$15 shipping via State awarded contract for approximately 30 students.</p> <p><b>Travel Details:</b> Estimated travel cost is \$1,039 per course delivery includes hotel, meals, incidentals and mileage and will adhere to State travel policy.</p>								
<b>Training Name:</b> MAG402 - Incident Command System for Executives and Senior Officials	\$0	\$0	\$1,600		\$830	\$500	\$2,930	\$2,930
			Award -		Award -	Award -		
			\$1,600		\$830	\$500		
<p><b>Training Description:</b> This course provides executives and senior officials (including elected officials, city/county managers, agency administrators, etc.) an orientation to the Incident Command System (ICS). Participants will become familiarized with Incident Command System (ICS) principles and their role in supporting incident management. Topics covered include: ICS definition and description, ICS organization and features, unified and area command, coordination and incident management assessment and ICS preparedness. Estimated inclusive cost per course of \$1,465.00 @ 2 regional deliveries=\$2,930.00.</p> <p><b>Trainers / Contractors / Consultants Details:</b> AZ Department of Emergency and Military Affairs estimated rate for contracted instructors is \$800 which will allow for expanded knowledge base of 15-30 participants per class.</p> <p><b>Supplies Details:</b> The average cost for course materials is \$400 and \$15 shipping via State awarded contract for approximately 30 students.</p> <p><b>Travel Details:</b> Estimated travel cost is \$250 per course delivery includes hotel, meals, incidentals and mileage and will adhere to State travel policy.</p>								
							<b>\$200,152</b>	<b>\$190,036</b>



Training Item	Backfill / Overtime	Workshops / Conferences	Trainers / Contractors		Supplies	Travel	Total Requested	Total Awarded
			Consultants	/				
<b>Training Name:</b> MAG557 - Rapid Needs Assessment	\$0	\$0	\$0		\$0	\$0	\$0	\$0
<b>Training Description:</b> This course provides information and resources that will enable participants to plan an effective Damage Assessment Program and conduct rapid and effective damage assessments in order to save lives, protect property and the environment, and begin the process of recovery and mitigation. This course is listed as optional and would be an investment of \$1,465.00 for each course delivery.								
<b>Trainers / Contractors / Consultants Details:</b> AZ Department of Emergency and Military Affairs estimated rate for contracted instructors is \$800 which will allow for expanded knowledge base of 15-30 participants per class.								
<b>Supplies Details:</b> The average cost for course materials is \$400 and \$15 shipping via State awarded contract for approximately 30 students.								
<b>Travel Details:</b> Estimated travel cost is \$250 per course delivery includes hotel, meals, incidentals and mileage and will adhere to State travel policy.								
<b>Training Name:</b> MAG775 - Emergency Operation Center: Management and Operations	\$0	\$0	\$4,000		\$830	\$2,078	\$6,908	\$6,908
<b>Training Description:</b> This FEMA course is a required course for the Advanced Professional Series (APS) program. The course is designed for individuals who are responsible for developing, staffing managing and operating an Emergency Operations Center (EOC) or who may be working in this setting during exercises or events. It provides individuals with the knowledge and skills to effectively manage and operate an EOC during crisis situations. Estimated inclusive cost per course of \$3,454.00 @ 2 regional deliveries=\$6,908.00.			Award - \$4,000		Award - \$830	Award - \$2,078		
<b>Trainers / Contractors / Consultants Details:</b> AZ Department of Emergency and Military Affairs estimated rate for contracted instructors is \$2,000 which will allow for expanded knowledge base of 15-30 participants per class.								
<b>Supplies Details:</b> The average cost for course materials is \$400 and \$15 shipping via State awarded contract for approximately 30 students.								
<b>Travel Details:</b> Estimated travel cost is \$1,039 per course delivery includes hotel, meals, incidentals and mileage and will adhere to State travel policy.								
							\$200,152	\$190,036

Training Item	Backfill / Overtime	Workshops / Conferences	Trainers / Contractors / Consultants	Supplies	Travel	Total Requested	Total Awarded
<b>Training Name:</b> MAL950- All Hazards Incident Commander	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<p><b>Training Description:</b> This course provides local- and state-level emergency responders with a robust understanding of the duties, responsibilities, and capabilities of an effective Incident Commander (IC) on an All-Hazards Incident Management Team (AHIMT). These responsibilities fall into two categories: 1) responding to the incident and command needs of the incident, and 2) effectively fulfilling the position responsibilities of an IC on an All-Hazards ICS IMT. Exercises, simulations, discussions, and a final exam enable participants to process and apply their new knowledge. This course is listed as optional and would be an investment of \$7,515.00 for each course delivery.</p> <p><b>Trainers / Contractors / Consultants Details:</b> AZ Department of Emergency and Military Affairs estimated rate for contracted instructors is \$4,400 which will allow for expanded knowledge base of 15-30 participants per class.</p> <p><b>Supplies Details:</b> The average cost for course materials is \$400 and \$15 shipping via State awarded contract for approximately 30 students.</p> <p><b>Travel Details:</b> Estimated travel cost is \$2,700 per course delivery includes hotel, meals, incidentals and mileage and will adhere to State travel policy.</p>							
						\$200,152	\$190,036

Training Item	Backfill / Overtime	Workshops / Conferences	Trainers / Contractors		Supplies	Travel	Total Requested	Total Awarded
			Consultants	/				
<b>Training Name:</b> MAL952 - All Hazards Public Information Officer	\$0	\$0	\$0		\$0	\$0	\$0	\$0
<p><b>Training Description:</b> This course is designed for a Public Information Officer (PIO) assigned to an incident as a member of an All-Hazards Incident Management Team (AHIMT) and local IMTs, as well as for the PIO assigned to an incident as an Assistant PIO in a variety of capacities. This course will help participants develop a strong set of core PIO skills and the ability to apply them within the context of an AHIMT. This course is also distinct from other information function courses in that it combines elements from both the basic and advanced functions to concentrate training on the fundamental duties and responsibilities of the PIO in an all-hazards environment. The course material does not assume or require experience as a PIO, but also is not a basic PIO course. Exercises, simulations, discussions, and a final exam enable participants to process and apply their new knowledge. This course is listed as optional and would be an investment of \$7,515.00 for each course delivery.</p> <p><b>Trainers / Contractors / Consultants Details:</b> AZ Department of Emergency and Military Affairs estimated rate for contracted instructors is \$4,400 which will allow for expanded knowledge base of 15-30 participants per class.</p> <p><b>Supplies Details:</b> The average cost for course materials is \$400 and \$15 shipping via State awarded contract for approximately 30 students.</p> <p><b>Travel Details:</b> Estimated travel cost is \$2,700 per course delivery includes hotel, meals, incidentals and mileage and will adhere to State travel policy.</p>								
							<b>\$200,152</b>	<b>\$190,036</b>

Training Item	Trainers / Contractors / Consultants			Supplies	Travel	Total Requested	Total Awarded
	Backfill / Overtime	Workshops / Conferences					
<b>Training Name:</b> MAL954 - All Hazards Safety Officer  <b>Training Description:</b> This course provides local- and state-level emergency responders with a robust understanding of the duties, responsibilities, and capabilities of an effective Safety Officer (SOFR) on an All-Hazards Incident Management Team (AHIMT). These responsibilities fall into two categories: 1) responding to the incident and the safety needs of the incident, and 2) effectively fulfilling the position responsibilities of an SOFR on an AHIMT. Exercises, simulations, discussions, and a final exam enable participants to process and apply their new knowledge. This course is listed as optional and would be an investment of \$6,475.00 for each course delivery.  <b>Trainers / Contractors / Consultants Details:</b> AZ Department of Emergency and Military Affairs estimated rate for contracted instructors is \$3,600 which will allow for expanded knowledge base of 15-30 participants per class. <b>Supplies Details:</b> The average cost for course materials is \$400 and \$15 shipping via State awarded contract for approximately 30 students. <b>Travel Details:</b> Estimated travel cost is \$2,460 per course delivery includes hotel, meals, incidentals and mileage and will adhere to State travel policy.	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Training Name:</b> MAL956 - All Hazards Liaison Officer (LOFR)  <b>Training Description:</b> This course is designed to provide local and state-level emergency responders with a robust understanding of the duties, responsibilities and capabilities of an effective LOFR on an All-Hazards Incident Management Team. This course is listed as optional and would be an investment of \$3,039.00 for each course delivery.  <b>Trainers / Contractors / Consultants Details:</b> AZ Department of Emergency and Military Affairs estimated rate for contracted instructors is \$2,000 which will allow for expanded knowledge base of 15-30 participants per class. <b>Supplies Details:</b> The average cost for course materials is \$400 and \$15 shipping via State awarded contract for approximately 30 students. <b>Travel Details:</b> Estimated travel cost is \$1,039 per course delivery includes hotel, meals, incidentals and mileage and will adhere to State travel policy.	\$0	\$0	\$0	\$0	\$0	\$0	\$0
						<b>\$200,152</b>	<b>\$190,036</b>