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Pima County, Arizona

Submitted to: Pima County Development Services Land Planning & Regulation 201 North Stone Avenue Tucson, Arizona 85701

Prepared for: FHM Partners, LLC 20 E. Congress Street, Suite 300 Tucson, Arizona 85701

Prepared by: Lazarus, Silvyn & Bangs, P.C. 5983 E. Grant Road, Suite 290 Tucson, Arizona 85712

With assistance from: Cypress Civil Development 2030 E. Speedway Boulevard, Suite 110 Tucson, Arizona 85719

M. Esparza Engineering, LLC 2934 W. Salvia Drive Tucson, Arizona 85745

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I. Introduction and Policy

### Introduction and Policy

#### A. Introduction

In December 2016, FHM Partners, LLC ("Owner") purchased the majority of what is known as the Foothills Mall ("FHM"), located at the northwest corner of North La Cholla Boulevard and West Ina Road. (See *Exhibit I.A: Regional Location Map.*) FHM was originally developed in 1981 under a development plan that encompassed approximately 68 acres. The Owner proposes to re-envision, re-purpose and redevelop approximately 51 acres of the FHM to create a unique urban mixed-use environment (the "Project"). The Project is comprised of 22 parcels, identified by the following Pima County Assessor parcel numbers ("APN"): 225-43-018Q, 225-44-315A, -316B, -316C, -317D, -318B, -319A, -319D, 320A, -320B, -320C, -321D, -321E, -321F, -321G, -321H, -321J, -322B, -323B, -324A, -324C, and -324D (the "Property"). (See *Exhibit I.B: Property Map.*)

Across the country, urban and suburban shopping malls are evolving to create new environments. Consumer interaction with bricks and mortar stores is changing with the increase in online sales activity over the last 5-10 years. This change in behavior and move away from outdated mall concepts provides an incredible opportunity to redevelop and reposition the FHM property to provide a unique, exciting, regional destination and living environment with existing infrastructure to support the multi-dimensional development.

The Owner has spent considerable time studying successful project experiences throughout the country with a specific focus on changing consumer desires. The successful future of these community spaces requires thoughtful integration of retail, multi-family, office, entertainment, restaurant and hospitality uses. This vision of the Project is discussed in detail on pages 7-10 of this Specific Plan and aligns perfectly with the policies of Pima Prospers and is an exciting opportunity to create a unique environment and community amenity within the northwest Pima County region. The purpose of this Specific Plan is to provide flexibility in design and location of uses and permit increased height for residential, hospitality and office uses. The existing structures and circulation may be modified, and the Owner has worked to ensure appropriate setbacks are established. This is an exciting infill, redevelopment project within an area of Pima County that needs reinvestment and revitalization.

I. Introduction and Policy

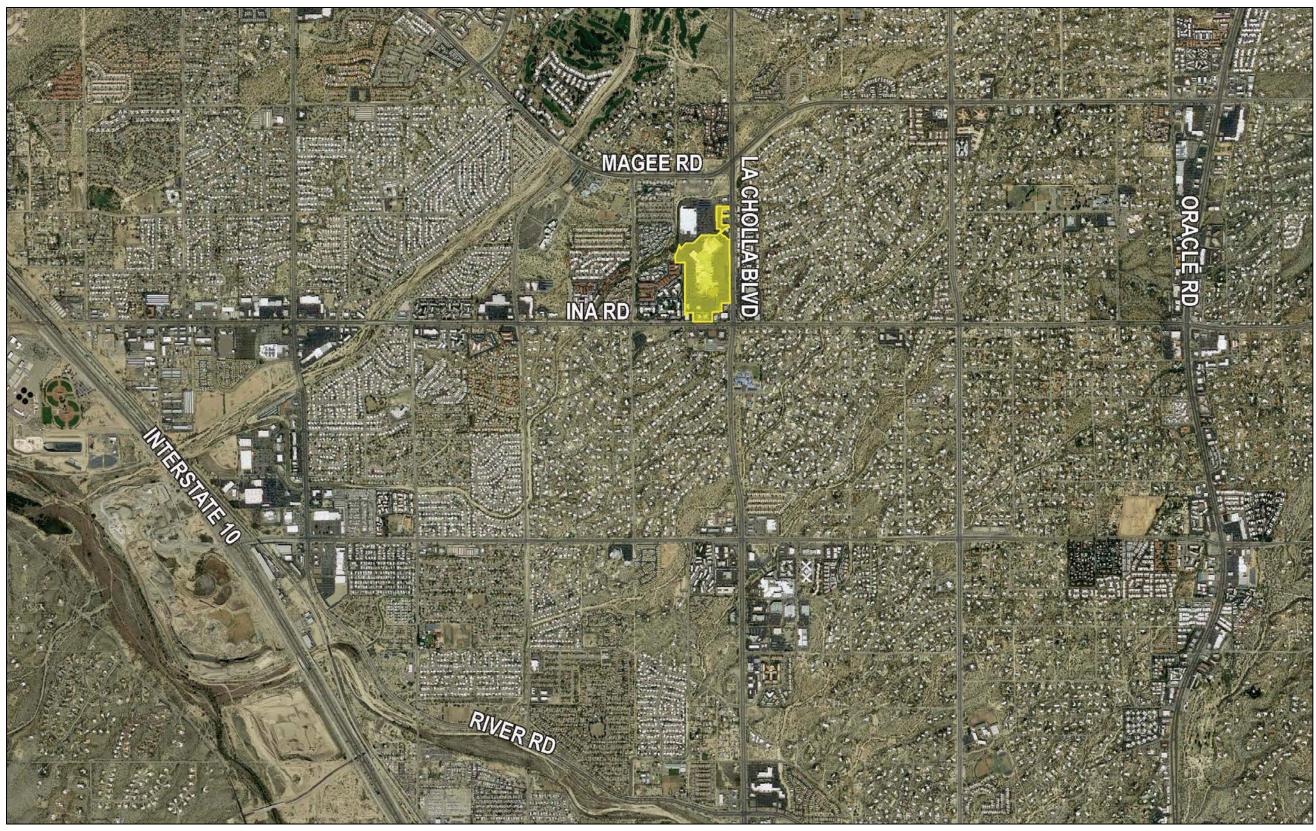
B. Conformance with Pima Prospers

This Specific Plan is consistent with the goals and policies of the Pima County Comprehensive Plan, *Pima Prospers*. The Property is identified as a Community Activity Center ("CAC") within the Tortolita Planning Area of *Pima Prospers*. Like other CACs, this Project:

- is located on major arterial roadways with access to public transportation;
- has been designed to provide pedestrian and bicycle connectivity between the Project and surrounding uses, where feasible; and
- is a high-intensity mixed-use center with a full range of uses, including housing, retail, personal services, office, hotel, restaurant and entertainment uses.

I. Introduction and Policy

Exhibit I.A: Regional Location Map



I. Introduction and Policy

Exhibit I.B: Property Map



I. Introduction and Policy

The following policies from *Pima Prospers* are relevant and support this Specific Plan:

- 1. Use of Land
  - **Policy 3.1.1.1**: Promote land use patterns that support healthy people, a healthy environment and a healthy economy.
  - Policy 3.1.1.2: Provide an appropriate mix of land uses that:
    - Supports a balance of housing, employment, shopping, recreation and civic uses;
    - o Furthers expansion of economic development goals;
    - Recognizes in the unincorporated County the dominant suburban growth pattern within the metropolitan area and the dominant rural growth pattern outside of the metropolitan area.
    - o Promotes the integrated and efficient use of infrastructure and services.
  - **Policy 3.1.1.6**: Promote a compact form of development in urban and suburban areas where infrastructure is planned or in place and the market is receptive.
  - **Policy 3.1.1.7**: Support and incentivize horizontal and vertical mixed-use development and redevelopment in character and scale with existing development.
  - **Policy 3.1.1.8**: Require all mixed-use developments to incorporate design elements for walkability, bikeability and access to work, school, services, infrastructure, and healthy foods.
  - **Policy 3.5.1.2**: Support and ensure multi-generational housing that is accessible to jobs, multimodal transportation, education, recreation, commerce, healthy foods, and health-related services.
  - **Policy 3.5.8.1**: Incorporate through good design housing types within mixed use developments at scales generally compatible, but more dense than adjacent established neighborhoods.

#### I. Introduction and Policy

- **Policy 3.5.8.2**: Continue to use appropriate transitions for dissimilar types of development and provide connectivity to trails, pedestrian walkways, and bicycle routes.
- **Policy 3.5.8.4**: Include trees and other landscape elements as design mechanisms in creating scale appropriate developments.
- Policy 3.5.9.1: Support urban development patterns that exhibit the physical design characteristics of pedestrian-oriented, store front-style retail and encourage physical activity, alternative transportation, social interaction and activation of the public realm where appropriate.
- **Policy 3.2.1.1**: Promote efficient growth in urban, suburban and rural areas compatible with each area's specific scale, character and identity in areas where infrastructure is planned or in place.
- **Policy 3.2.1.3**: Recognize the link between urban form, infrastructure availability, resource efficiency and economic development to create a healthy and climate resilient region.
- **Policy 3.2.2.1**: Utilize infill development to strengthen existing neighborhoods, create the higher density necessary to support desirable services, increase the tax base, and make our communities more efficient without being disruptive to existing neighborhoods.
- **Policy 3.2.2.4**: Support redevelopment efforts in areas that include densifying neighborhoods, vacant or non-performing shopping centers, or blighted or unsafe housing.
- Policy 3.2.2.6: Integrate parks, plazas, and other gathering places with shadeproviding trees and comprehensive landscaping into neighborhood centers to provide places for community activity and interaction and to reduce urban heat island effect.

I. Introduction and Policy

- 2. Physical Infrastructure
  - **Policy 4.8.1.10.d**: Encourage residential multi-modal opportunities, public safety and appropriate connectivity among parks, neighborhoods and commercial areas.
  - **Policy 4.8.2.3**: Encourage the utilization of the urban trail system as an alternate transportation mode to decrease reliance on automobiles, reduce air pollution, increase overall health and serve economic development functions.
- 3. Human Infrastructure
  - Policy 5.3.1.1: Promote the establishment of a comprehensive and integrated system of parks, plazas, and playgrounds, and a trails system that provides connectivity to residential areas, employment, services, schools, libraries, activity centers and other community amenities.
  - Policy 5.3.1.3: Continue to provide a diverse range of park types, functions and recreational opportunities to meet the physical and social needs of county residents.
  - **Policy 5.3.1.7**: Increase opportunities to incorporate green space as a part of the urban environment and to decrease heat islands effect, improve biological diversity, and enhance property values and quality of life.
- 4. Cost of Development
  - **Policy 7.1.1**: Encourage the development of retail, commerce, employment and mixed-use residential projects in Focused Development Investment Areas and in other planning areas where infrastructure is in place or planned.

II. Land Use Proposal

### Land Use Proposal

#### A. Project Overview

The vision for FHM is to take advantage of its central infill location, the uses and infrastructure already in place, and to create a true destination—a live/work/play, multi-modal experience for the region. The Specific Plan establishes the guidelines to implement this vision over the next 15 to 20 years. The goal is to provide the required regulatory framework for implementing the FHM Specific Plan, while also granting the required flexibility for the Owner to respond quickly to consumer demands and market needs.

#### Infrastructure

This Property is unlike any other in unincorporated Pima County. It is uniquely situated to take advantage of existing infrastructure and established surrounding commercial and high-density/multi-family residential developments, which are components that undeveloped properties on the urban periphery do not have. Pima Prospers emphasizes that sustainable growth should occur in areas with existing infrastructure<sup>1</sup>. This Property has the major infrastructure in place—roadways, water, sewer and drainage facilities—to immediately support a multitude of opportunities and mix of uses at FHM.<sup>2</sup>

The Project's location at the northwest intersection of Ina Road and La Cholla Boulevard—two major arterial roadways—supports the Specific Plan's high-density, urban vision. La Cholla recently has been improved in the Project vicinity, including a complete reconfiguration of its intersection with Magee Road and a new bridge over the Cañada del Oro Wash just north of the Property. Ina Road is a well-traveled east/west corridor connecting Interstate-10 to Tucson's northeast side. The Property is also well-served by public transportation, with established bus transit routes along both arterials.

<sup>&</sup>lt;sup>1</sup> Pima Prospers Policy 3.1.1.6.

<sup>&</sup>lt;sup>2</sup> *Ibid*, 3.1.1.2., 3.2.1.1., 3.2.1.3., 3.2.2.1., 7.1.1

II. Land Use Proposal

#### Land Use

Pima Prospers encourages compact, mixed-use development where infrastructure is in place, and it specifically supports the redevelopment and densification of underperforming shopping centers.<sup>3</sup> The Owner envisions a complete redevelopment of the Property with a focus on a mix of uses, including entertainment, housing, office, retail and hospitality uses, that work synergistically to energize the Project and offers amenities to the surrounding community<sup>4</sup> This Specific Plan proposes a complete redesign and modification of the existing 620,000 square-foot building space, the addition of new and complementary uses, and the creation of linkages between uses to support its function as a single Project.<sup>5</sup>

The Project balances a mix of entertainment and dining experiences, public gathering spaces, retail, office, hospitality and multi-family uses.<sup>6</sup> The existing movie theater recently made a substantial investment in upgrades and will remain a key component of FHM. A host of other entertainment uses will be incorporated into the development, including the potential for a bowling alley, gathering and event space(s), a children's splash pad, and a venue for live musical performances. Outdoor plaza(s) and seating area(s), perhaps surrounded by a variety of dining options, are also envisioned as part of the Project. It will be a destination featuring both active and passive recreation amenities and family activities.<sup>7</sup>

The Project will continue to exhibit a strong retail component. Some of the existing retailers will remain, and new retailers will be drawn to the Project. Specialty markets may begin to emerge, such as a niche for the sale of locally-grown food and beverages or locally-crafted goods, reflecting community demands and preferences.

Multi-family residential is a critical component of the Project. There is a growing demand for convenient and accessible housing, especially among aging baby boomers and young millennials whose desire is to live in a more urban setting and within walking distance to retail amenities, food, entertainment and employment.<sup>8</sup> Housing co-located within mixed-use developments also provides the customers necessary to support the other uses within the Project. Market success hinges on this interdependent relationship (Danziger). Existing

- <sup>4</sup> *Ibid*, 3.1.1.7.
- <sup>5</sup> *Ibid*, 5.3.1.1.

- <sup>7</sup> *Ibid*, 3.2.2.6., 5.3.1.3.
- <sup>8</sup> *Ibid*, 3.5.1.2.

<sup>&</sup>lt;sup>3</sup> *Ibid*, 3.2.2.4.

<sup>&</sup>lt;sup>6</sup> *Ibid*, 3.1.1.2., 5.3.1.3.

#### II. Land Use Proposal

shopping centers, office complexes and housing surrounding the Property are key to this relationship and the future success of  ${\rm FHM.}^9$ 

Higher-density office complexes and hospitality uses are also proposed, which have traditionally been complementary uses. Rather than be isolated, hotel operators are looking for locations that feature services and entertainment opportunities for their guests within easy walking distance. Similarly, employees within the office complexes onsite, as well as those in the surrounding area, will find a wealth of options for lunchtime and after-work activities and dining, and they may opt to live there as well.

To achieve this synergy and create a node of activity like that of a town center where a multitude of activities, goods and services are accessible in a concentrated area, an increase in density and intensity of development will be required. Moderately intense uses are already established on the Property and surround it on all sides: multi-family residential to the west, office and commercial uses to the north, and major arterial roadways with office and commercial uses to the south and east. To attain the vision, this Specific Plan permits residential, office and hospitality uses to be 120 feet or up to 10 stories. Similar heights have been permitted in the northwest region for newer uses, such as Northwest Medical Center and the Top Golf facility. The Specific Plan allows for these heights while ensuring the uses and density are compatible with and complementary to existing development. In addition, the uses within the Specific Plan will be easily accessible to residents, employees and visitors of surrounding properties.<sup>10</sup>

#### Circulation and Connectivity

Effective and efficient circulation into and around the Property is key to the success of FHM into the future. The Project is designed to be a mixed-use community activity center—meeting a range of needs within a single project. The goal is to become a destination that attracts visitors and provides the amenities and dynamic activities that will keep FHM active the entire day. A key to that success is providing easy, clear and effective access into and within the Property. The major ingress/egress points from Ina Road and La Cholla Boulevard are intended to remain the same. The focus will be to re-design the onsite circulation and reconfigure the building's interaction with the drives and parking areas. Portions of the existing mall structure will be demolished to make way for connections that link all portions and uses within the development.<sup>11</sup>

<sup>&</sup>lt;sup>9</sup> *Ibid*, 3.2.1.1

<sup>&</sup>lt;sup>10</sup> *Ibid*, 3.5.8.1.

<sup>&</sup>lt;sup>11</sup> *Ibid*, 4.8.1.10.d.

II. Land Use Proposal

The Specific Plan aims to create an environment that encourages being outdoors and where a variety of daily activities are all located on a walkable (or bikeable) campus.<sup>12</sup> Partially shaded walkways will be provided throughout the development, and sidewalks will be incorporated into the overall circulation concept linking transit stops on the arterials and ride-share drop-off points with the rest of the Project where feasible.<sup>13</sup>

Physical separation of uses is discouraged, including the separation of onsite uses from adjacent properties, when reasonable. Pedestrian-level connections with the multi-family housing developments and office complexes adjacent to Specific Plan area is encouraged, and where not currently existing, will be evaluated, where feasible.<sup>14</sup> Trail linkages to Pima County-owned property northwest of the Property are also desired to enable residents and visitors to access the larger Pima County trail system.<sup>15</sup>

Today, a sea of surface parking of approximately 2,850 spaces surrounds the existing main mall structure. This parking is a result of applying the current Pima County Zoning Code ("PCZC") suburban parking paradigm. The new parking calculations are based on research in surrounding urban communities to better reflect the infill nature of this Project. Going forward, thoughtful parking plans will be created for each phase that considers the mix of uses, peak hours of operation for the various uses, alternate modes of transportation and the changing relationship people have with their vehicles. It is anticipated that some of the existing parking areas will be repurposed over time for new Project elements, such as buildings or public gathering spaces. Parking will be provided based on demand, and overparking will be discouraged. Depending on the future build-out of the Property, parking structures may be constructed to make the most efficient use of the land.

#### Concept Plans

Because flexibility and response to market conditions are key to the success of this Project, multiple Concept Plans (*Exhibits II.A.1-3*) and Artistic Renderings (*Exhibits II.A.4-7*) are included to illustrate the vision for the Specific Plan and demonstrate potential development scenarios. The plans' depictions are conceptual and are not to scale. The actual size and location of the buildings, parking and circulation will be determined at a later date. The market will ultimately dictate the mix of uses and the pace of redevelopment of the Property.

<sup>&</sup>lt;sup>12</sup> *Ibid*, 3.1.1.1., 3.1.1.8., 3.5.9.1.

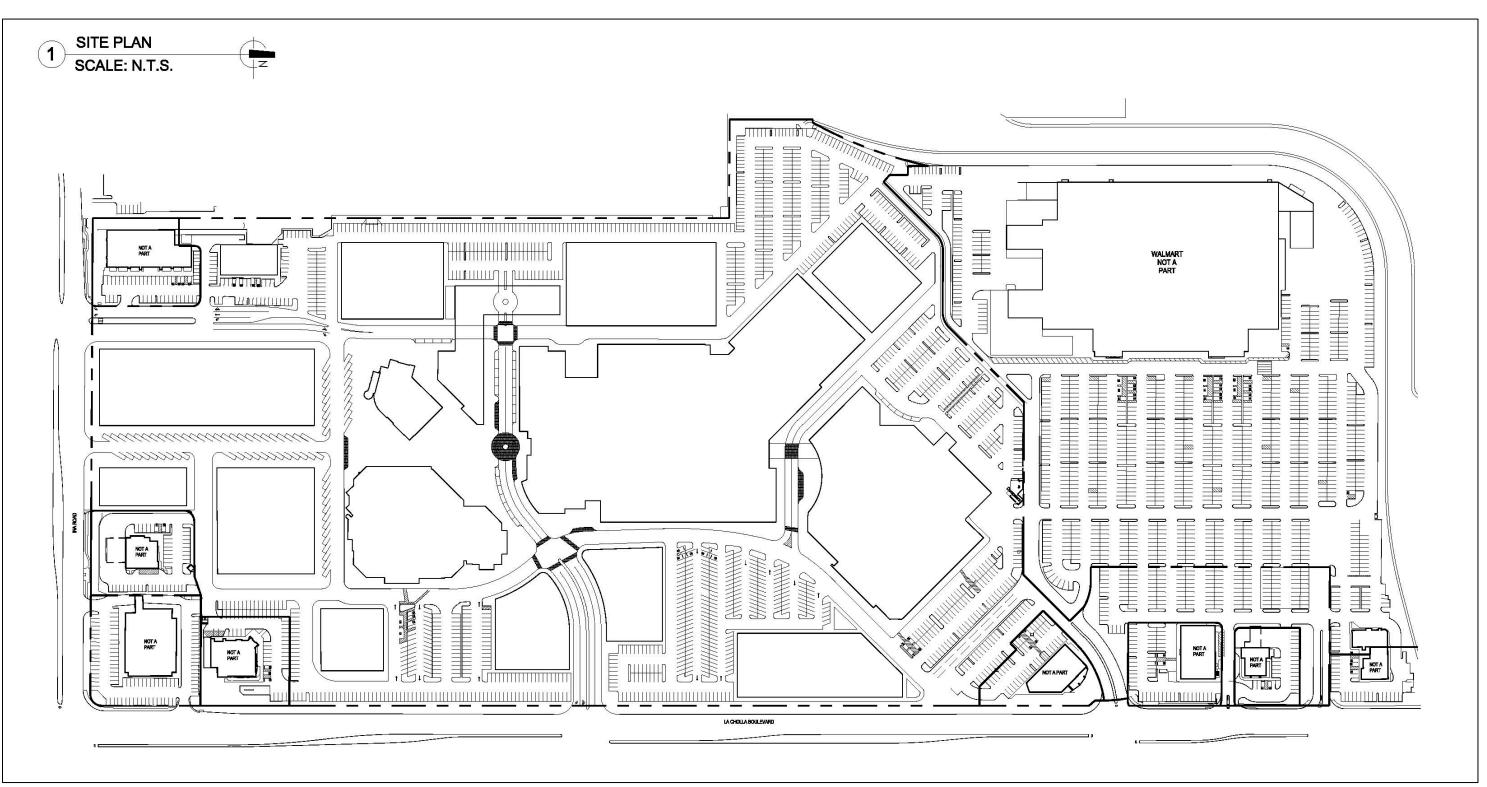
<sup>&</sup>lt;sup>13</sup> *Ibid*, 3.5.8.4.

<sup>&</sup>lt;sup>14</sup> *Ibid*, 3.5.8.2.

<sup>&</sup>lt;sup>15</sup> *Ibid*, 4.8.2.3., 5.3.1.1.

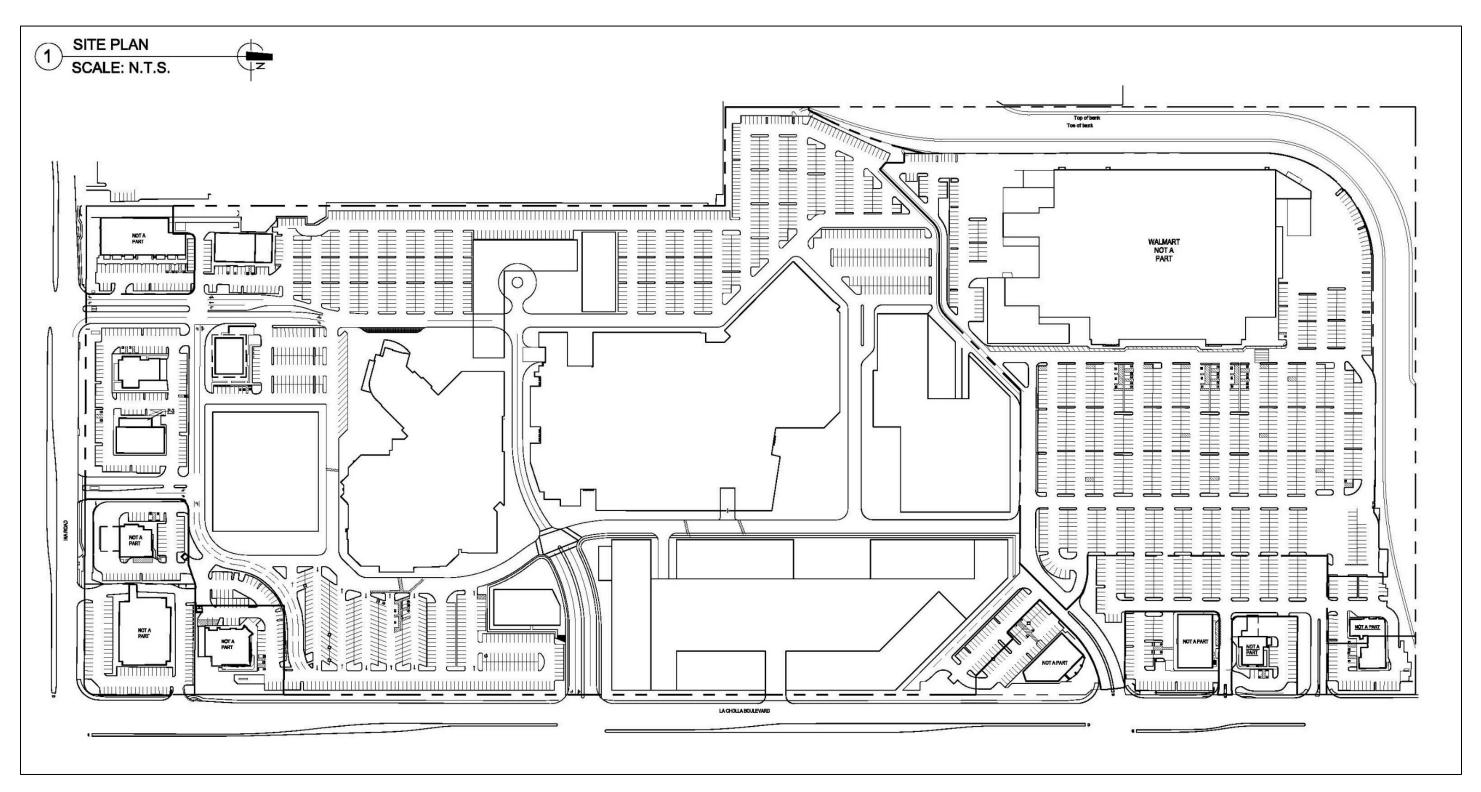
II. Land Use Proposal

Exhibit II.A.1: Concept Plan A



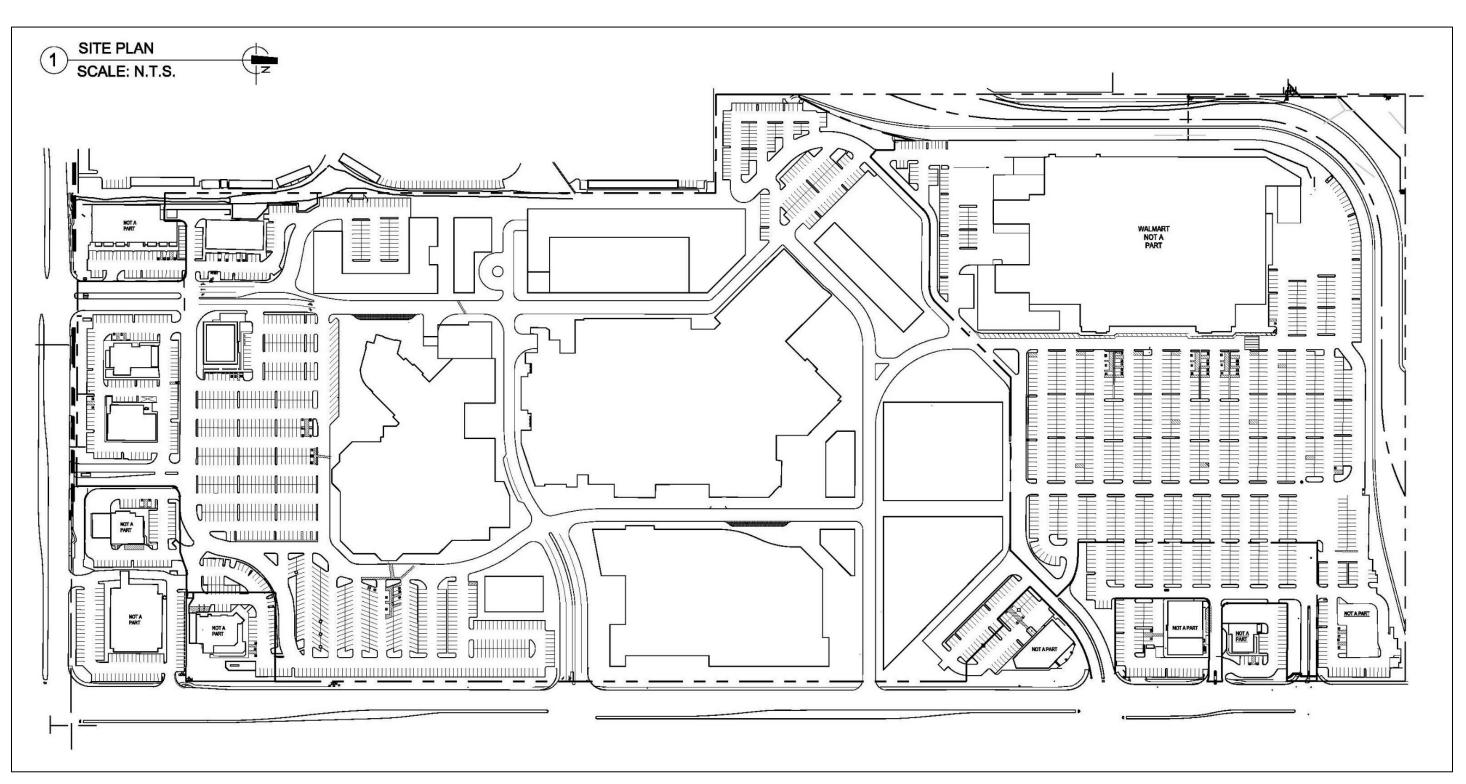
II. Land Use Proposal

Exhibit II.A.2: Concept Plan B



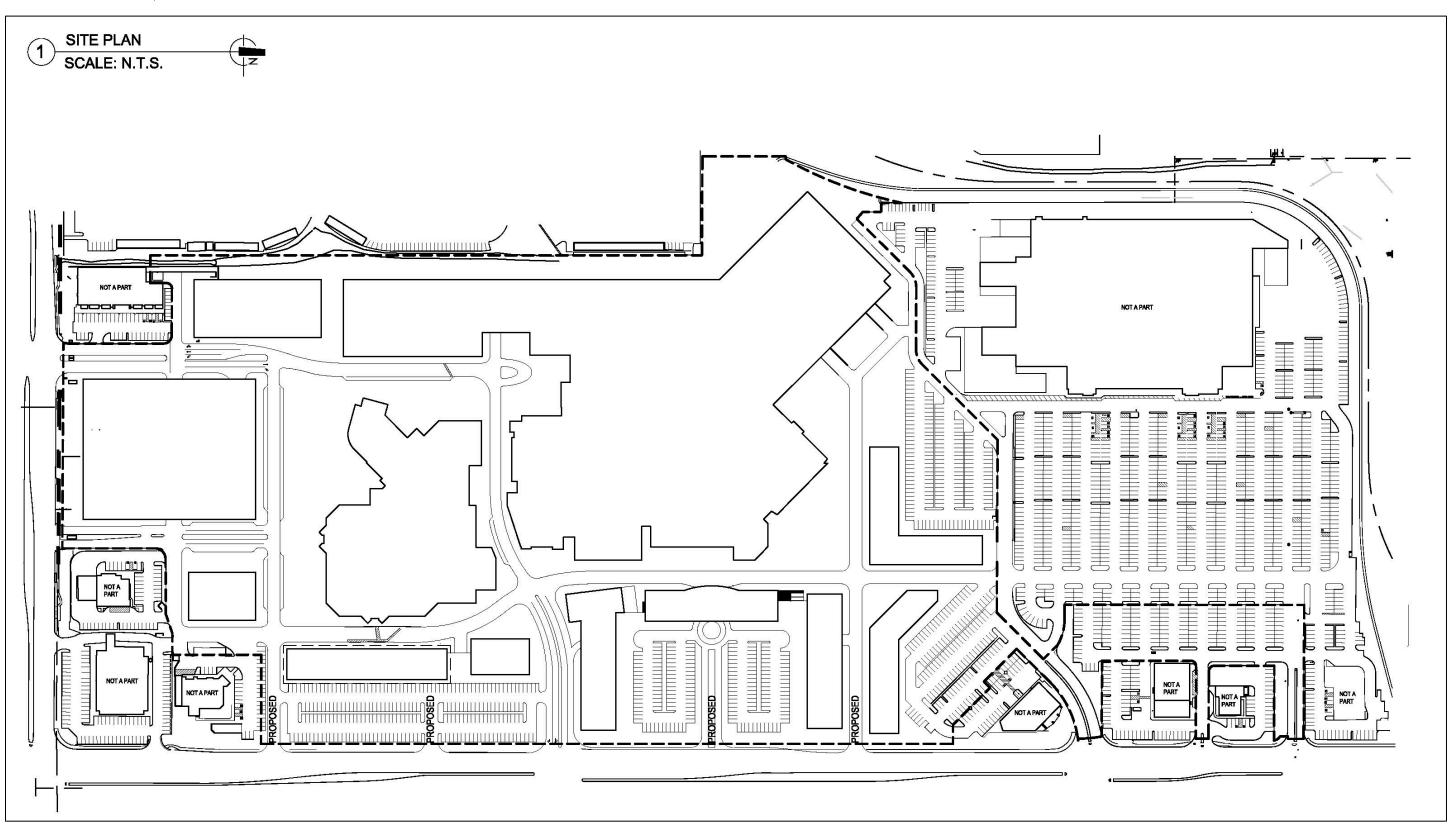
II. Land Use Proposal

Exhibit II.A.3: Concept Plan C



II. Land Use Proposal

Exhibit II.A.3: Concept Plan D



II. Land Use Proposal

Exhibit II.A.4: Artistic Rendering A



II. Land Use Proposal

Exhibit II.A.5: Artistic Rendering B



II. Land Use Proposal

Exhibit II.A.6: Artistic Rendering C



II. Land Use Proposal

Exhibit II.A.7: Artistic Rendering D



#### II. Land Use Proposal

#### B. Permitted Uses

The FHM Specific Plan proposes a single land use category that encompasses the entire Specific Plan area. Unless modified in this Section, all uses within County CB-2 Zone are expressly permitted. *Table II.B* includes additional permitted uses. In addition, the Pima County Planning Official may permit any use not specifically listed in CB-2 or this Specific Plan if determined to be similar in nature to other permitted uses.

#### Table II.B: Additional Permitted Uses

Artisan Residence
Commercial Recreation
Conference Facilities/Banquet Rooms
Craftwork
Farmer's Market/Craft Events/Fairs/Bazaars (indoor or outdoor)
Instructional School
Light Manufacturing/Research and Product Development
Live/Work Spaces
Brewery (for both on- and off-premise consumption)
Outdoor Public Assembly, Recreation, Open Space (electronic messaging and/or
entertainment options are permitted in association with these uses when located
within the interior portion of the Specific Plan, such as in a courtyard)
Distribution Center/Delivery Services (maximum building area of 30,000 SF)
Self-Storage (in conformance with Specific Plan development standards only)
Vehicle Rental and Sales

C. Prohibited Uses

Uses expressly prohibited in the Specific Plan are listed in Table II.C.

Table II.C:	Prohibited	Uses
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Adult Oriented Business/Adult Activities Facility
Cemetery
Feed Lot
Industrial uses, except as specifically permitted within
this Specific Plan

### D. Development Standards

1. Site Development

For the application of development standards, the Property shall be considered a single parcel regardless of the ultimate parcel configuration within the Specific Plan boundary. Setbacks shall not apply for any internal lot lines. *Table II.D* provides a list of development standards that will govern site development throughout the Specific Plan.

Chapters 18.39 (General Commercial Standards) and 18.77 (Roadway Frontage Standards) of the PCZC shall not apply within this Specific Plan.

II. Land Use Proposal

Table II.D: Development Standards

Minimum Site Area	None
Maximum Site Coverage	None
Maximum Floor Area Ratio (FAR)	None
Maximum Height	<ul> <li>Except as provided below, all buildings shall be limited to 80 feet in height.</li> <li>120 feet or 10 stories is permitted for hospitality, office and/or residential uses: <ul> <li>Parking may be vertically incorporated into this height.</li> <li>The first 2 floors may include any use permitted in this Specific Plan.</li> </ul> </li> </ul>
Minimum Setbacks	<ul> <li>All building setbacks are measured from the Property line unless otherwise noted.</li> <li>North: No setback required</li> <li>West: <ul> <li>Buildings up to 60 feet in height: 30 feet</li> <li>Buildings 60 – 120 feet in height: 150 feet, measured from the closest residential unit west of the Property and existing on the effective date of this Specific Plan</li> </ul> </li> <li>East &amp; South: <ul> <li>Buildings up to 30 feet in height: 15 feet</li> <li>Buildings 30 – 60 feet in height: 30 feet</li> <li>Buildings greater than 60 feet in height: setback is equal to the height of the building</li> </ul> </li> </ul>
Minimum Building Separation	Per Building Code
Vehicular Parking	<ul> <li>Shopping Center: 3.3 spaces per 1000 square feet ("SF") GFA</li> <li>Hotel: 1 space per room</li> <li>Office: 3 spaces per 1000 SF</li> <li>Residential: 1.25 spaces per unit</li> <li>Movie Theater: 0.20 spaces per seat</li> <li>For the purposes of administering this Specific Plan, if a use is not Hotel, Office, Residential or Movie Theater, the use shall be classified as Shopping Center.</li> <li>For a reduction in the above standards, a parking plan stamped by a professional registrant may be submitted with each development package. The statement must define shared uses/peak times and provide justification for the reduction based on current studies and best practices related to vehicle use. See <i>Appendix B</i> for an example.</li> </ul>
Bicycle Parking	1 space per 15,000 SF GFA
Loading Areas	<ul> <li>1 space per 100,000 SF GFA</li> <li>Loading areas and approach area for solid waste/recycling dumpsters may be collocated when deliveries and solid waste collection schedules are coordinated to avoid conflicts.</li> </ul>

II. Land Use Proposal

#### E. Landscape Program

The Property currently contains mature landscaping throughout the entire Specific Plan area. All existing landscaping shall remain until it is affected by redevelopment. At that time, only the landscaping within the affected Development Area is required to be redesigned to Specific Plan standards, and a landscape plan shall be submitted for that Development Area with the development package. Subject to the existing conditions of the Property, as outlined in Section F: Hydrology, below, site drainage will be studied with each development phase, and improvements may be incorporated to reduce off-peak flows and support amenity landscaping. Retention/detention will be studied at that time but is most likely not feasible due to existing conditions.

All new development will comply with County Zoning Code Section 18.73 – Landscaping, Buffering and Screening Standards with the following exceptions:

- 1. Landscape
  - Plants selected for use within courtyard areas and interior streetscapes (e.g. annual color planting, shade-tolerant plants, landscape pots, etc.) are not subject to the approved plant list.
- 2. Irrigation
  - Irrigation shall be connected to existing potable water services, as reclaimed water is not available on or near the Property.
  - Passive rainwater harvesting techniques will be implemented to supplement irrigation when and where practicable only. New and redeveloped landscape areas will be designed to utilize harvested stormwater.
  - Water Conservation Measures:
    - New landscape areas shall be irrigated by systems fitted with irrigation controllers that are capable of monitoring and responding to plant water needs using moisture sensors, weather stations and/or evapotranspiration data.
    - Irrigation technology chosen will be capable of preventing the irrigation system from running if sufficient soil moisture is present to support vegetation. All systems shall include rain shut-off technology.
    - Irrigation equipment shall be correctly placed to ensure plants are kept healthy using a combination of harvested and non-harvested water to ensure water conservation measures are met.

### II. Land Use Proposal

- Water design features that use groundwater or CAP water, such as ponds and fountains, shall not exceed more than 300 square feet in size unless approved by the County Planning Official. The Owner must provide the County Planning Official with justification demonstrating the reason the water design feature requirements cannot be met within 300 square feet. Children's splash pads shall be exempt from this restriction.
- 3. Streetscape
  - Interior streetscape and Project amenities and furniture shall be provided at the sole discretion of the Owner.
- 4. Screening and Bufferyards
  - West: no bufferyard required. Existing drainageway vegetation to remain and existing vegetation screen along entire property line will be maintained. Additional plants or modifications may be proposed at the Owner's discretion.
  - East (La Cholla Boulevard): existing landscape bufferyard/landscape area shall be maintained. Additional plants or modifications may be proposed at the Owner's discretion.
  - South (Ina Road): existing landscape bufferyard/landscape area shall remain. Additional plants or modifications may be proposed at the Owner's discretion.
  - North: no bufferyard required.
  - No bufferyards shall be required between interior parcels/pads or between Development Areas.
- 5. Amenity landscaping
  - Amenity landscape requirements shall be satisfied by landscaping interior outdoor courtyard and ramada areas and interior pedestrian streetscape landscaping.
     Amenity landscaping shall be provided at the Owner's discretion.
  - Within each Development area, landscape areas should be considered where feasible in the portions of the site dedicated to parking, vehicular and pedestrian circulation, where practicable.
- F. Hydrology

The Property is 90 percent impervious with existing drainage and stormwater systems detailed in the Site Analysis. As redevelopment occurs, it is anticipated there will be no increase in stormwater flows due to the existing impervious nature of the Property. It is conceivable that there will be a slight reduction in flows leaving the Property due to new landscaped areas that

#### II. Land Use Proposal

would increase the Property's pervious surfaces and help retain stormwater onsite. The County Flood Control District has updated the Carmack Wash floodplain maps. Any redevelopment on the Property would need to factor in the existing underground storm drain system and provide any necessary adjustments, if required, to ensure continuation of stormwater flow through the Property since the system accepts stormwater from offsite. In addition, any change in roof or site drainage patterns could require analysis of the existing pipe system to ensure that any changes would not be over-stressing the existing system.

#### G. Transportation and Circulation

The Property has been developed as a regional shopping center with retail as the primary use. Redevelopment of the Property will take place over the next 20 years. During that time, the mix of uses is expected to change, with retail being balanced with other uses, such as residential, office and hospitality. A traffic impact study has been prepared to identify the transportationrelated impacts of the proposed redevelopment at a conceptual level. (See *Appendix A*.) As the Specific Plan develops and new uses are identified, updated studies will be required to assess the impacts of the combination of uses on the Property, in part because the intended new mix of uses will have varying peak traffic times and parking needs. In addition, as people's relationships with their vehicles continue to evolve, it is expected that alternative modes, like biking and ridesharing, will become more prominent. Each of these topics will need to be revisited over the 20-year life of this Specific Plan.

#### 1. Proposed Ingress and Egress

Ingress and egress locations along La Cholla Boulevard and Ina Road are not intended to be relocated with this redevelopment. Access to the Property exists at six locations: three on Ina Road and three on La Cholla Boulevard. There is another access location on La Cholla Boulevard, which primarily serves Walmart and restaurants north of the Property. Internal circulation permits access to and from the Property from this northern access, but it is not considered a primary access for the Property.

With the exception of the signalized intersection at La Cholla Boulevard/Foothills Mall Drive, all other Specific Plan access locations are currently unsignalized. Two of the unsignalized access locations (the western access on Ina Road and the second access north of Ina Road on La Cholla Boulevard) permit full access movements (left turns and right turns). The other access locations provide only right-in, right-out movements due to the raised medians on Ina Road and La Cholla Boulevard.

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- Average Daily Traffic
   Development of the Specific Plan is expected to add approximately 19,500 new external vehicle trips per day. This estimate is based on the following assumptions:
  - a. The total site trips generated by the proposed land uses is 39,810 vpd.
  - b. The existing FHM generates about 14,160 vpd.
  - c. The resultant number of new trips (25,650 vpd) is further reduced by assuming a 10 percent decrease associated with internal trips, a 5 percent reduction associated with trips made by other modes (transit, bike, pedestrian). The result of these reductions is further reduced by an assumption that 35 percent of the commercial trips are pass-by trips (trips that would already be on the roadway system).

Distributing these trips to the study area roadways based on existing traffic patterns and adding them to the future background volume for the years 2020, 2025 and 2040 results in the total daily volumes shown in *Table II.G.2: Average Daily Traffic & Level of Service*.

II. Land Use Proposal

									LOS D Threshold	LOS D Threshold
								LOS D	Volume Exceeded	Volume Exceeded
	2020	Site	2020 WP	2025 NP	2025 WP		2040	Threshold	(2025/2040) No	(2025/2040) With
Roadway Segment	NP ADT	Trips	ADT	ADT	ADT	2040 NP	WP	(vpd)	Project	Project
Mona Lisa Road, North of Ina Road	5,365	220	5,585	5,924	6,144	7,433	7,652	15,930	No/No	No/No
Mona Lisa Road, South of Ina Road	2,980	499	3,479	3,290	3,789	4,128	4,627	15,930	No/No	No/No
La Cholla, Old Magee Trail to										
Magee Road	26,256	3,195	29,451	28,988	32,183	53,184	56,379	53,910	No/No	Approaches/Yes
La Cholla, Magee Road to Foothills										
Mall Signal	27,215	3,195	30,410	30,047	33,242	55,127	58,322	53,910	No/Yes	Yes/Yes
La Cholla, Foothills Mall Road to Ina										
Road	28,091	9,986	38,076	31,015	41,000	56,902	66,888	53,910	No/Yes	Yes/Yes
La Cholla, Ina Road to Orange										Approaches/
Grove Road	24,805	3,395	28,200	27,387	30,782	50,246	53,641	53,910	No/No	Approaches
Old Magee Trail, East of La Cholla										
Boulevard	1,840	0	1,840	2,032	2,032	3,727	3,727	15,930	No/No	No/No
La Cholla to Magee Loop Road	1,847	1,199	3,046	2,039	3,238	3,742	4,940	N/A	N/A	N/A
Magee Road, West of La Cholla										
Boulevard	18,102	2,397	20,499	19,986	22,383	25,076	27,473	35,820	No/No	No/No
Magee Road, East of La Cholla										
Boulevard	18,971	2,596	21,567	20,945	23,541	26,280	28,876	35,820	No/No	No/No
Ina Road, Shannon Road to Mona										
Lisa Road	32,302	4,394	36,696	35,664	40,058	44,747	49,141	35,820	Approaches/Yes	Yes/Yes
Ina Road, Mona Lisa Road to La										
Cholla Boulevard	29,131	9,986	39,117	32,163	42,149	40,355	50,341	35,820	Approaches/Yes	Yes/Yes
Ina Road, La Cholla Boulevard to La										
Canada Drive	29,435	3,994	33,429	32,498	36,492	40,776	44,770	35,820	Approaches/Yes	Yes/Yes

### Table II.G.2: Average Daily Traffic & Level of Service

#### II. Land Use Proposal

3. Level of Service and Transportation Improvements

The traffic impact study (*Appendix A*) is based on current conditions and assumptions of uses that could change as redevelopment occurs. When the trip generation of the Project exceeds the trips generated by the existing FHM at full occupancy, the Owner may be subject to providing the recommended mitigation discussed in the study. The trip generation of the existing FHM at full occupancy was calculated by applying 619,951 square feet of the existing buildings to the calculated shopping center trip rates based on actual driveway counts. The daily trip generation under full occupancy of the existing FHM is displayed in *Table II.G.3*.

Bldg Size	ITE Code	AM Peak		PM Peak		Weekday	
619,951 SF	820	In Out		In	Out	In	Out
Actual Driveway Counts		620		2,021		20,223	
		363	257	983	1,038	10,111	10,111

Table II.G.3: Full Occupancy Trip Generation

In situations where existing development/physical constraints exist, a modification will be requested. The Owner will work with the County to determine potential solutions when improvements are warranted.

Below are recommendations in the traffic impact study:

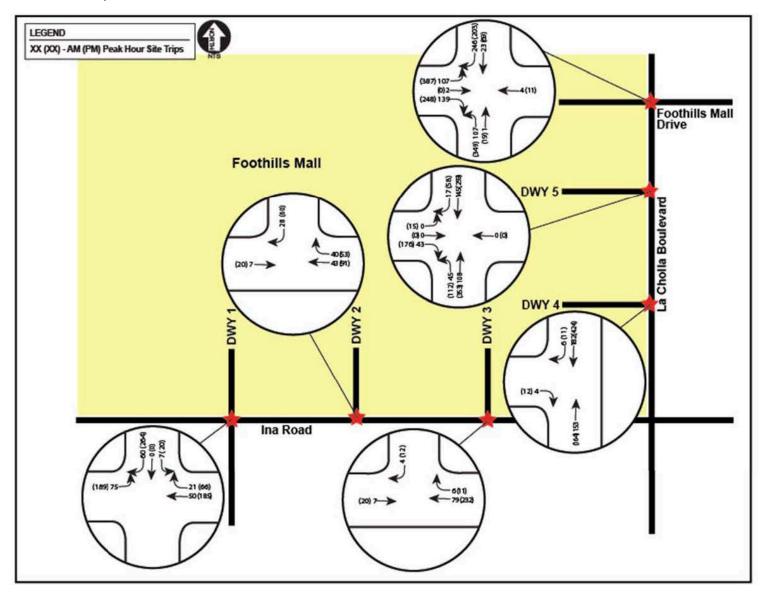
- a. Two of the Specific Plan's driveways currently experience peak hour delays resulting in LOS E or F conditions for left turn movements out of the Property. These are Ina Road/Driveway 1 and La Cholla Boulevard/Driveway 5. (See *Exhibit II.G.3: Driveway Identification.*) Left turns out experience high delays during the weekday (and possibly weekend) peak periods, and these delays will increase in future years. Options to mitigate the left-turn delays could include:
  - Access restriction to right-in, right-out only. Exiting drivers wishing to head north on La Cholla Boulevard must exit at La Cholla Boulevard/Foothills Mall Drive to the north at the signalized intersection;
  - In addition to right-in, right-out, also allow left-in movements;
  - Full signalization at the driveways; or

II. Land Use Proposal

- Directional signalized intersection, such as a "Florida T" intersection. A Florida T intersection allows for free-flow through traffic in one direction (northbound at the La Cholla intersection) while providing traffic control for other movements.
- b. Both La Cholla Boulevard and Ina Road will exceed their LOS D daily capacities by the year 2040 *without* the redevelopment of this Property. Ina Road will approach its LOS D capacity by 2025 *without* the redevelopment of this Property and will exceed it soon afterwards, if the growth rate interpolated from year 2018 and PAG's 2040 travel demand model projections are constant. The additional traffic associated with the redevelopment will increase traffic on all study area roadways as expected. Once the existing square footage of the Specific Plan is exceeded, development impact fees may be applied to improving these roadway capacities.

II. Land Use Proposal

Exhibit II.G.3: Driveway Identification



#### II. Land Use Proposal

#### 4. Concurrency

As the project develops, updated traffic statements will be conducted to supplement the recommendations contained within the study prepared for this Specific Plan. The studies, which will be submitted with each development package, will consider travel culture at the time of the development such as patron or employee travel modes. The studies shall be based on industry best practices at the time of development, and shall utilize up-to-date research on trip generation, shared uses and parking needs for the mix of uses proposed within the Specific Plan.

5. Bicycle and/or Pedestrian

The Specific Plan will include facilities to encourage the safe use of alternative modes of transportation and will support current County efforts to reduce personal vehicle usage. Onsite circulation must be carefully managed to promote pedestrian and bicycle use. The provision of safe pedestrian linkages on La Cholla Boulevard and Ina Road to the Property and well-marked and signed pedestrian and bicycle routes within the Property will provide for safe and efficient movement associated with FHM patronage. These linkages will be implemented within each Development Area or sooner at the Owner's discretion.

Pedestrian linkages will be integrated between land uses throughout the Specific Plan. Clearly marked pathways from adjacent bike routes and pedestrian walkways will be separated from vehicular traffic access. Bike lanes may be provided adjacent to vehicular traffic. The existing primary FHM structure will be reconstructed to allow for spaces between buildings for pedestrian and bicycle access. There will be designated bicycle parking spaces provided at strategic locations.

The Loop is located approximately <sup>3</sup>/<sub>4</sub> mile northwest of the Property. There is potential to connect to the Loop system via the existing right-of-way along Magee Road and La Cholla Boulevard, or using the Magee Road right-of-way and other private properties and/or County-owned property (Carmack Wash) to the north of the Property. The Owner commits to working with the County to locate a point of connection onto the Property and ensure people on the Loop have safe access once on the Property.

6. Onsite Vehicular Circulation

The onsite circulation system may be reconfigured to provide more direct access to the land uses. This may be accomplished by providing a new east-west access through a portion of the building area.

II. Land Use Proposal

The onsite circulation system will primarily consist of two-way, two-lane access drives. The current main access from La Cholla Boulevard (second access north of Ina Road) will remain the primary access to the Property and will feature two ingress and two egress lanes. It may be recommended that ingress/egress be limited to right-in/left-in and right-out only to reduce the potential for long queues exiting the Property during peak land use hours.

The popularity of on-demand transportation services such as Uber and Lyft provide an opportunity to reduce the parking demand within the Specific Plan. A dedicated pick-up/drop-off location for this service may be provided at a strategic location, preferably near the retail or entertainment components of the Specific Plan.

#### H. Utility Infrastructure

1. Sewer

Pima County Regional Wastewater Reclamation Department ("PCRWRD") provides sanitary sewer service to the Property via an existing 12-inch sewer main located along the Property's western edge. This sewer main was constructed in 1981 and conveys waste flows to the south and ultimately to the west within existing public sewer infrastructure in the Ina Road right-of-way. A private sewer main that extends along the east and south sides of the Property and at least two other direct private sewer lateral connections along the west side of the building provide conveyance of flows from the existing mall building to the public main.

Redevelopment of the Property would require analysis of any impacts to the existing sewer infrastructure and could require relocation/realignment of portions of the existing private sewer main and/or laterals. The public sewer main will not be in jeopardy of any re-work due to its location along the west boundary. Currently the existing public sewer has capacity available for an increase of at least 17,000 gallons-per-day of flow, based on a recent capacity request made to PCRWRD. (See *Exhibit IV.F.1.a: Utilities* in the Site Analysis section of this Specific Plan.) This flow allocation was estimated based on a 17-acre mixed-use development and is above and beyond the flows already generated by the mall property. As redevelopment occurs, it will be necessary to obtain current capacity allocation responses from PCRWRD to ensure capacity within the existing system. No capacity issues are anticipated.

#### II. Land Use Proposal

2. Water

Metropolitan Domestic Water Improvement District ("Metro Water") is currently serving the Property. The existing water system consists of a 12-inch water main accessing the Property from the east and south and carrying water along the east side of the existing building. Branching off this 12-inch main and connecting to offsite water mains to the north is an 8-inch main that carries water along the south, west and north sides of the building.

Redevelopment of the Property would require attention to the existing water system and could require relocations depending on where new development areas are proposed and what water infrastructure is needed. Based on discussions with Metro Water, the current system pressures in the existing mains are in the range of 90 psi, which provide ample pressure and fire flow for future development of the Property.

Additional Water Conservation Measures will be identified at the time of development.

I. Sign Program

The purpose of this section is to establish a dynamic and creative sign program appropriate for a vibrant mixed-use project. The program helps establish a unique sense of place while also creating consistency, identity and integrity in the sign program. The FHM Specific Plan sign program:

- Supports the retention of businesses and furthers the economic development goals of the Specific Plan;
- Recognizes the need to communicate messages, provide identification and enable safe wayfinding throughout the Project;
- Facilitates the flow of traffic and the safety of pedestrians, bicyclists and motorists; and
- Ensures conformance with the City of Tucson/Pima County Outdoor Lighting Code ("OLC").

Consistent with mixed-use developments in other cities, some areas within the Specific Plan will be highly promotional for businesses and events, and signs are designed to be conspicuous. Signs will engage the public at street level and from a distance with various types of signage consistent with the active nature of the Project and its many entertainment-based uses.

This section of the Specific Plan supersedes County Zoning Code Chapter 18.79 – Sign Standards in its entirety, except as expressly indicated in the standards below.

#### II. Land Use Proposal

This section does not apply to Interior Signs or signs erected or maintained by a governmental body, including but not limited to, traffic signs, warning signs and signs of a noncommercial nature required by public laws, ordinances or statutes.

Interior Signs are defined as onsite signs designed and located so as not to be legible from any Specific Plan boundary adjacent to residential uses or arterial roadways. An Interior Sign may require a building permit and/or electrical permit from Pima County, and it is subject to all OLC regulations. Interior Signs are also subject to approval by the Owner.

For all signs subject to these regulations:

1. Sign Package Submittals

Plans for proposed signs or proposed modifications to existing signs shall be submitted to the County Development Services Department ("DSD") for review in accordance with process requirements in County Zoning Code Section 18.79.070.A.2, except for item b.4<sup>16</sup>. The applicant shall provide with the submittal a statement from the Owner indicating authorization and approval of the application.

2. Permitted Signs

Signage within the Specific Plan generally falls within one of four categories: Building Signs, Roof Signs, Project Identification Signs or Freestanding Arterial Signs.

- a. Building Signs
  - Building Signs are any signs applied to walls, rooftops or other building surfaces.
    - The total sign area per building is limited to 4.5 square feet per each linear foot of the longest wall of the building. If there is a second story on the building, an additional 4.5 square feet per linear foot of the longest portion of the second-floor building wall shall be added to the calculation. Signage may be placed on any (or multiple) walls.
    - Allocation of the allowable Building Sign area as between tenant(s) and/or project signage is per the Owner's discretion.
    - Once the maximum building signage is calculated per building, the allocation of signage can be distributed amongst the buildings within the Specific Plan at the Owner's discretion.
    - Internal tenants are permitted to have signage on a street-facing wall at the Owner's discretion.

<sup>&</sup>lt;sup>16</sup> See Section II.E. Landscape Program for all landscape requirements pertaining to this Specific Plan.