

BOARD OF SUPERVISORS AGENDA ITEM REPORT CONTRACTS / AWARDS / GRANTS

Requested Board Meeting Date: July 7, 2020

* = Mandatory, information must be provided

or Procurement Director Award

*Contractor/Vendor Name/Grantor (DBA):

Mollen & Kinsley PLLC, DBA Dr. Art Mollen Flu Shots

*Project Title/Description:

Mobile Immunization Clinics

*Purpose:

In an effort to alleviate additional pressure on hospitals and the health care system caused by a combination of flu season and COVID-19, the Pima County Health Department seeks to pursue an aggressive strategy to vaccinate as many people as possible against influenza through the use of mobile clinics.

*Procurement Method:

Direct Selection Authorization per BOS 29.6, III.C

*Program Goals/Predicted Outcomes:

The goal of the project is to vaccinate 100,000 Pima County residents. No Pima County resident of proper age will be turned away from these events regardless of insurance status or ability to pay. The not to exceed amount of the Contract is calculated based on the anticipated insurance status splits of those vaccinated and variable expense based on that status. Should those splits be materially different from what is encountered in the field, an amendment may be required for Mollen and Kinsley to continue the mobile vaccination clinics.

*Public Benefit:

Nationwide, public health experts have expressed expectations that the additional wave of COVID-19 infections in the fall will coincide with "flu season" and result in even higher numbers of hospitalizations, increased morbidity and mortality, and greater public health burden than currently presented by COVID-19 alone. To mitigate this imminent risk, the Health Department is supporting an aggressive influenza vaccination strategy, particularly for high-health risk populations. There is reasonable concern that high-risk populations such as the elderly or those with preexisting conditions will be less likely than normal to go to high-volume vaccination sites such as Health Department clinics or commercial pharmacies. PCHD identified the need for vaccinations to be provided in the field and notifies at established clinics and pharmacies in order to reach more people with flu shots.

Page 1 of 2

*Metrics Available to Measure Performance:

- # of vaccination clinics held in Pima County
- # of clients insured by Medicare vaccinated
- # of clients insured by Medicaid/AHCCCS vaccinated
- # of clients with private insurance vaccinated
- # of people without insurance vaccinated

*Retroactive:

No.

To: COB- 7-1-20 Ver.-1 975-20 (1) Revised 5/2020

Procure Dept 07/01/*20 PMO2:11

Contract / Award Information				
Document Type: CT	_ Department Code: <u>HD</u>		Contract Number (i.e.,15-123): <u>20-330</u>	
Commencement Date: 07/07/2020	Termination Date: 06/30/2	2021	Prior Contract Number (Synergen/CMS): N/A	
Expense Amount: \$* 954,8	00.00	_ □	Revenue Amount: \$	
*Funding Source(s) required:	Health Special Revenue Fund, 2	2002, Unit	2933	
Funding from General Fund?	CYes • No If Yes \$	-	%	
Contract is fully or partially funde If Yes, is the Contract to a vend		☐ Yes	⊠ No	
Were insurance or indemnity clau	uses modified?		□ No	
If Yes, attach Risk's approval.				
Vendor is using a Social Security	Number?	☐ Yes	⊠ No	
If Yes, attach the required form p	er Administrative Procedure	22-10.		
Amount / Davids of Aurend In	-f			
Amendment / Revised Award In			Contract Number (i.e. 15.123):	
			Contract Number (i.e.,15-123):	
Commencement Date:			ersion No.:rmination Date:	
Commencement Date.			ontract No. (Synergen/CMS):	
© Expense or © Revenue	∩ Increase ← Decrease		This Amendment: \$	
•				
*Funding Source(s) required:				
Funding from General Fund?	OYes ONo If Y	 ′es \$	%	
Grant/Amendment Information (for grants acceptance and awards)				
Document Type:	Department Code:		Grant Number (i.e.,15-123):	
			Amendment Number:	
Match Amount: \$	Match Amount: \$			
*All Funding Source(s) required	i :			
*Match funding from General F	und? CYes CNo If Y	'es \$	%	
*Match funding from General F *Match funding from other sour *Funding Source:	rces? CYes ONo If Y	′es \$	%	
*Match funding from other sou	rces?	res \$	<u> </u>	
*Match funding from other sour *Funding Source:* *If Federal funds are received, if Federal government or passed	rces?	res \$	<u> </u>	
*Match funding from other sour *Funding Source:* *If Federal funds are received, if Federal government or passed	rces?	res \$from then (s)?	<u> </u>	
*Match funding from other sour *Funding Source: *If Federal funds are received, i Federal government or passed Contact: Sharon Grant	rces?	res \$from then (s)?	%	
*Match funding from other sour *Funding Source: *If Federal funds are received, i Federal government or passed Contact: Sharon Grant Department: Health	rces?	res \$from then (s)?	%	

Page 2 of 2



MEMORANDUM

HEALTH DEPARTMENT

Date:

June 26, 2020.

To:

C.H. Huckleberry

County Administrator

From:

Theresa Cullen, MD \

Health Director

Via:

Francisco Garcia, MD

Deputy County Administrator

Via:

Mary Jo Furphy

Procurement Director

Re:

Limited Competition-Direct Selection for Mobile Immunization Clinics

Pursuant to Pima County Board of Supervisors Policy D29.6 III C- Direct Selection, and supported by the COVID-19 emergency declaration, the Health Department is requesting approval to contract with Mollen and Kinsley LLC to provide mobile influenza vaccination services in Pima County.

Nationwide, public health experts have expressed expectations that the additional wave of COVID-19 infections in the fall will coincide with "flu season" and result in even higher numbers of hospitalizations, increased morbidity and mortality, and greater public health burden than currently presented by COVID-19 alone. To mitigate this imminent risk, the Health Department is supporting an aggressive influenza vaccination strategy, particularly for high-health risk populations.

Drs. Garcia and England, recognizing the public health need to maximize influenza vaccinations in the face of the COVID-19 pandemic, identified the need for vaccinations to be provided in the field and not just at established clinics and pharmacies. There is reasonable concern that high-risk populations such as the elderly or those with pre-existing conditions will be less likely than normal to go to high-volume vaccination sites such as Health Department clinics or commercial pharmacies. To address this risk, they connected with Mollen and Kinsley to develop a mobile vaccination clinic plan. This organization provided similar services in Maricopa County and was successful in delivering vaccinations to the same target population.

To support the Health Department flu vaccination strategy, we require an agency that can supply staffing and equipment necessary for the mobile clinic model, experience in partnering with a public health agency, capacity to support up to 100,000 vaccinations and an allocation of the limited supply of vaccine sufficient for the same. Mollen and Kinsley match these requirements, and are specifically requested as the contractor to respond to this COVID-19 linked emergency need.

The Pima County Health Department requests authorization to contract with Mollen and Kinsley LLC for provision of influenza mobile vaccinaiton clinics, effective July 7, 2020 terminating June 30,2021 with a not-to-exceed amount of \$954,800. Revenue from third party reimbursement through existing Pima County Health Department contracts is estimated at \$110,000. **This will be funded from the Health Fund.**

Approved

Not Approved

Intelbur

County Administrator

7/1/20 Date Pima County Department of Health

Project: Mobile Immunization Clinics

Contractor: Mollen & Kinsley PLLC

Dba Dr. Art Mollen Flu Shots

16601 N. 90th St. Scottsdale, AZ 85260

Amount: \$954,800.00

Contract No.: CT-HD-20-330

Funding: Health Special Revenue Fund, 2002, Unit 2933

PROFESSIONAL SERVICES CONTRACT

1. Parties, Background and Purpose.

- 1.1. <u>Parties</u>. This Contract is between Pima County, a body politic and corporate of the State of Arizona ("<u>County</u>"), and Mollen & Kinsley, PLLC, dba Dr. Art Mollen Flu Shots ("Contractor").
- 1.2. <u>Authority.</u> On March 19, 2020, the Board of Supervisors declared a state of emergency due to the spread of COVID-19 in Pima County. Under Pima County Code Section 11.12.060, that declaration allows the procurement director to waive normal procurement practices upon a declaration of an emergency by the Board of Supervisors in order to do all things necessary to meet the County's emergency needs.

2. Term.

- 2.1. <u>Initial Term</u>. The term of this Contract commences on July 7, 2020 and will terminate on June 30, 2021 ("<u>Initial Term</u>"). "Term," when used in this Contract, means the Initial Term plus any exercised extension options under Section 2.2. If the commencement date of the Initial Term is before the signature date of the last party to execute this Contract, the parties will, for all purposes, deem the Contract to have been in effect as of the commencement date.
- 3. **Scope of Services.** Contractor will provide County with the services described in **Exhibit A** (2 pages), at the dates and times described on Exhibit A or, if Exhibit A contains no dates or time frames, then upon demand.
- 4. **Key Personnel.** Contractor will employ suitably trained and skilled professional personnel to perform all consultant services under this Contract. Prior to changing any key personnel, especially those key personnel County relied upon in making this Contract, Contractor will obtain the approval of County. The key personnel include the following staff: Dr. Art Mollen.

5. Compensation and Payment.

- 5.1. Rates; Adjustment. County will pay Contractor at the rates set forth in Exhibit B (1 page). Those rates will remain in effect during an Extension Option period unless Contractor, at least 90 days before the end of the then-existing Term, or at the time the County informs Contractor that the County intends to extend the Term, if that is earlier, notifies County in writing of any adjustments to those rates, and the reasons for the adjustments.
- 5.2. Maximum Payment Amount. County's total payments to Contractor under this Contract, including any sales taxes, may not exceed \$954,800.00 (the "NTE Amount"). The NTE Amount can only be changed by a formal written amendment executed by the Parties. Contractor is not required to provide any services, payment for which will cause the County's total payments under this Contract to exceed the NTE Amount; if Contractor does so, it is at the Contractor's own risk.
- 5.3. <u>Sales Taxes</u>. The payment amounts or rates in **Exhibit B** do not include sales taxes. Contractor may invoice County for sales taxes that Contractor is required to pay under this Contract. Contractor will show sales taxes as a separate line item on invoices.
- 5.4. <u>Timing of Invoices</u>. Contractor will invoice County on a monthly basis unless a different billing period is set forth in **Exhibit B**. County must receive invoices no more than 30 days after the end of the billing period in which Contractor delivered the invoiced products or services to County. County may refuse to pay for any product or service for which Contactor does not timely invoice the County and, pursuant to A.R.S. § 11-622(C), will not pay for any product or service invoiced more than 6-months late.
- 5.5. <u>Content of Invoices</u>. Contractor will include detailed documentation in support of its invoices and assign each amount billed to an appropriate line item.
- 5.6. Invoice Adjustments. County may, at any time during the Term and during the retention period set forth in Section 22 below, question any payment under this Contract. If County raises a question about the propriety of a past payment, Contractor will cooperate with County in reviewing the payment. County may set-off any overpayment against amounts due to Contractor under this or any other contract between County and Contractor. Contractor will promptly pay to County any overpayment that County cannot recover by set-off.
- 6. **Insurance**. Contractor will procure and maintain at its own expense insurance policies (the "Required Insurance") satisfying the below requirements (the "Insurance Requirements") until all its obligations under this Contract have been met. The below Insurance Requirements are minimum requirements for this Contract and in no way limit Contractor's indemnity obligations under this Contract. The County in no way warrants that the required insurance is sufficient to protect the Contractor for liabilities that may arise from or relate to this Contract. If necessary, Contractor may obtain commercial umbrella or excess insurance to satisfy the Insurance Requirements.
 - 6.1. <u>Insurance Coverages and Limits</u>: Contractor will procure and maintain, until all its obligations have been discharged, coverage with limits of liability not less than those

stated below. Coverage must be placed with insurers acceptable to the County with A.M. Best rating of not less than A-VII, unless otherwise approved by the County.

- 6.1.1. Commercial General Liability (CGL) Occurrence Form with limits not less than \$2,000,000 Each Occurrence and \$2,000,000 General Aggregate. Policy shall include coverage for liability arising from premises, operations, independent contractors, personal injury, bodily injury, broad form contractual liability and products-completed operations. Any standard coverages excluded from the CGL policy, such as products/completed operations, etc. shall be covered by endorsement or separate policy and documented on the Certificates of Insurance.
- 6.1.2. <u>Business Automobile Liability</u> Coverage for bodily injury and property damage on any owned, leased, hired, and/or non-owned autos assigned to or used in the performance of this Contract with minimum limits not less than \$1,000,000 Each Accident.
- 6.1.3. Workers' Compensation and Employers' Liability Statutory coverage for Workers' Compensation. Workers' Compensation statutory coverage is compulsory for employers of one or more employees. Employers Liability coverage with limits of \$1,000,000 each accident and \$1,000,000 each employee disease.
- 6.1.4. Medical Malpractice The policy limits shall be not less than \$2,000,000 Each Claim and \$2,000,000 Annual Aggregate. The insurance shall cover professional misconduct or negligent acts of anyone performing any services under this contract.

6.2. Additional Coverage Requirements:

- 6.2.1. Claims Made Coverage: If any part of the Required Insurance is written on a claims-made basis, any policy retroactive date must precede the effective date of this Contract, and Contractor must maintain such coverage for a period of not less than three (3) years following Contract expiration, termination or cancellation.
- 6.2.2. Additional Insured Endorsement: The General Liability and Business Automobile Liability Policies shall each be endorsed to include Pima County, its departments, districts, officials, agents, and employees as additional insureds with respect to liability arising out of the activities performed by or on behalf of the Contractor.
- 6.2.3. <u>Subrogation Endorsement</u>: The General Liability, Business Automobile Liability and Workers' Compensation Policies shall each contain a waiver of subrogation endorsement in favor of Pima County, and its departments, districts, officials, agents, and employees for losses arising from work performed by or on behalf of the Contractor.
- 6.2.4. <u>Primary Insurance Endorsement</u>: The Required Insurance policies must stipulate that they are primary and that any insurance carried by County, or its agents, officials, or employees, is excess and not contributory insurance.

- 6.2.5. The Required Insurance policies may not obligate County to pay any portion of Contractor's deductible or Self Insurance Retention (SIR).
- 6.2.6. <u>Subcontractors</u>: Contractor must either (a) include all subcontractors as additional insureds under its Required Insurance policies, or (b) require each subcontractor to separately meet all Insurance Requirements and verify that each subcontractor has done so, Contractor must furnish, if requested by County, appropriate insurance certificates for each subcontractor. Contractor must obtain County's approval of any subcontractor request to modify the Insurance Requirements as to that subcontractor.

6.3. Notice of Cancellation:

Contractor must notify County, within two (2) business days of Contractor's receipt of notice from an insurer, if any Required Insurance policy is suspended, voided, or cancelled for any reason. Notice must include the Pima County project or contract number and project description.

6.4. Verification of Coverage:

- 6.4.1. Contractor must furnish County with a certificate of insurance (valid ACORD form or equivalent approved by Pima County) for each Required Insurance policy, which must specify that the policy has all the required endorsements, and must include the Pima County project or contract number and project description. Each certificate must be signed by an authorized representative of the insurer.
- 6.4.2. County may at any time require Contractor to provide a complete copy of any Required Insurance policy or endorsement. Note: Contractors for larger projects must provide actual copies of the additional insured and subrogation endorsements.
- 6.4.3. Contractor must provide the certificates to County before work commences. Each Required Insurance policy must be in effect at least 10 days before work under this Contract commences. Contractor must provide County a renewal certificate not less than 15 days prior to a Required Insurance policy's expiration date. Failure to maintain the Required Insurance policies, or to provide evidence of renewal, is a material breach of Contract.
- 6.4.4. All insurance certificates must be sent directly to the appropriate County Department.

6.5. Approval and Modifications:

The Pima County Risk Manager may modify the Insurance Requirements at any point during the Term of this Contract. This can be done administratively, with written notice from the Risk Manager and does not require a formal Contract amendment. Neither the County's failure to obtain a required insurance certificate or endorsement, the County's failure to object to a non-complying insurance certificate or endorsement, nor the County's receipt of any other information from the Contractor, its insurance broker(s) and/or insurer(s), constitutes a waiver of any of the Insurance Requirements.

7. **Indemnification**. To the fullest extent permitted by law, Contractor will defend, indemnify, and hold harmless Pima County and any related taxing district, and the officials and employees of each of them (collectively, "Indemnitee") from and against any and all claims, actions, liabilities, losses, and expenses (including reasonable attorney fees) (collectively, "Claims") arising out of actual or alleged injury of any person (including death) or loss or damage to tangible or intangible property caused, or alleged to be caused, in whole or in part, by any act or omission of Contractor or any of Contractor's directors, officers, agents. employees, volunteers, or subcontractors. This indemnity includes any claim or amount arising or recovered under the Workers' Compensation Law or arising out of the failure of Contractor to conform to any federal, state or local law, statute, ordinance, rule, regulation or court decree. The Indemnitee will, in all instances, except for Claims arising solely from the acts or omissions of the Indemnitee, be indemnified by Contractor from and against any and all Claims. Contractor is responsible for primary loss investigation, defense and judgment costs for any Claim to which this indemnity applies. This indemnity will survive the expiration or termination of this Contract.

8. Laws and Regulations.

- 8.1. <u>Compliance with Laws</u>. Contractor will comply with all federal, state, and local laws, rules, regulations, standards and Executive Orders.
- 8.2. <u>Licensing</u>. Contractor warrants that it is appropriately licensed to provide the services under this Contract and that its subcontractors will be appropriately licensed.
- 8.3. <u>Choice of Law; Venue</u>. The laws and regulations of the State of Arizona govern the rights and obligations of the parties under this Contract. Any action relating to this Contract must be filed and maintained in the appropriate court of the State of Arizona in Pima County.
- 9. Independent Contractor. Contractor is an independent contractor. Neither Contractor, nor any of Contractor's officers, agents or employees will be considered an employee of Pima County for any purpose or be entitled to receive any employment-related benefits, or assert any protections, under the Pima County Merit System. Contractor is responsible for paying all federal, state and local taxes on the compensation received by Contractor under this Contract and will indemnify and hold County harmless from any and all liability that County may incur because of Contractor's failure to pay such taxes.
- 10. Subcontractors. Contractor is fully responsible for all acts and omissions of any subcontractor, and of persons directly or indirectly employed by any subcontractor, and of persons for whose acts any of them may be liable, to the same extent that the Contractor is responsible for the acts and omissions of its own employees. Nothing in this Contract creates any obligation on the part of County to pay or see to the payment of any money due any subcontractor, except as may be required by law.
- 11. **Assignment**. Contractor may not assign its rights or obligations under this Contract, in whole or in part, without the County's prior written approval. County may withhold approval at its sole discretion.
- 12. **Non-Discrimination**. Contractor will comply with all provisions and requirements of Arizona Executive Order 2009-09, which is hereby incorporated into this contract, including flow-down of all provisions and requirements to any subcontractors. During the performance of

- this Contract, Contractor will not discriminate against any employee, client or any other individual in any way because of that person's age, race, creed, color, religion, sex, disability or national origin.
- 13. Americans with Disabilities Act. Contractor will comply with Title II of the Americans with Disabilities Act (Public Law 110-325, 42 U.S.C.§§ 12101-12213) and the federal regulations for Title II (28 CFR Part 35).
- 14. **Authority to Contract**. Contractor warrants its right and power to enter into this Contract. If any court or administrative agency determines that County does not have authority to enter into this Contract, County will not be liable to Contractor or any third party by reason of such determination or by reason of this Contract.
- 15. **Full and Complete Performance**. The failure of either party to insist, in one or more instances, upon the other party's complete and satisfactory performance under this Contract, or to take any action based on the other party's failure to completely and satisfactorily perform, is not a waiver of that party's right to insist upon complete and satisfactory performance, or compliance with any other covenant or condition in this Contract, either in the past or in the future. The acceptance by either party of sums less than may be due and owing it at any time is not an accord and satisfaction.
- 16. **Cancellation for Conflict of Interest**. This Contract is subject to cancellation for conflict of interest pursuant to A.R.S. § 38-511, the pertinent provisions of which are incorporated into this Contract by reference.

17. **Termination by County**.

- 17.1. Without Cause. County may terminate this Contract at any time, with or without cause, by serving a written notice upon Contractor at least 30 days before the effective date of the termination. In the event of such termination, County's only obligation to Contractor will be payment for services rendered prior to the date of termination.
- 17.2. <u>With Cause</u>. County may terminate this Contract at any time without advance notice and without further obligation to County when County finds Contractor to be in default of any provision of this Contract.
- 17.3. Non-Appropriation. Notwithstanding any other provision in this Contract, County may terminate this Contract if for any reason there are not sufficient appropriated and available monies for the purpose of maintaining County or other public entity obligations under this Contract. In the event of such termination, County will have no further obligation to Contractor, other than to pay for services rendered prior to termination.
- 18. **Notice**. Any notice required or permitted to be given under this Contract must be in writing and be served by personal delivery or by certified mail upon the other party as follows:

County:

Theresa Cullen, MD, MS
Director
Pima County Health Department
3950 S. Country Club Rd., Suite 100
Tucson, AZ 85714
Theresa.Cullen@pima.gov
(520) 724-7765

Contractor:

Art Mollen, DO Mollen & Kinsley PLLC dba Dr. Art Mollen Flu Shots 16601 N. 90th St. Scottsdale, AZ 85260 iadrmart@aol.com (602)909-2940

- 19. **Non-Exclusive Contract**. Contractor understands that this Contract is nonexclusive and is for the sole convenience of County. County reserves the right to obtain like services from other sources for any reason.
- 20. **Remedies**. Either party may pursue any remedies provided by law for the breach of this Contract. No right or remedy is intended to be exclusive of any other right or remedy and each is cumulative and in addition to any other right or remedy existing at law or at equity or by virtue of this Contract.
- 21. **Severability**. Each provision of this Contract stands alone, and any provision of this Contract found to be prohibited by law will be ineffective to the extent of such prohibition without invalidating the remainder of this Contract.
- 22. **Books and Records**. Contractor will keep and maintain proper and complete books, records and accounts, which will be open at all reasonable times for inspection and audit by duly authorized representatives of County. In addition, Contractor will retain all records relating to this Contract for at least five (5) years after its expiration or termination or, if later, until any related pending proceeding or litigation has concluded.

23. Public Records.

- 23.1. **Disclosure**. Pursuant to A.R.S. § 39-121 et seq., and A.R.S. § 34-603(H) in the case of construction or Architectural and Engineering services procured under A.R.S. Title 34, Chapter 6, all documents submitted in response to the solicitation resulting in award of this Contract, including, but not limited to, pricing schedules, product specifications, work plans, and any supporting documents, are public records. As such, those documents are subject to release and/or review by the general public upon request, including competitors.
- 23.2. Records Marked Confidential; Notice and Protective Order. If Contractor reasonably believes that some of those records contain proprietary, trade-secret or otherwise-confidential information, Contractor must prominently mark those records "CONFIDENTIAL." In the event a public-records request is submitted to County for records marked CONFIDENTIAL, County will notify Contractor of the request as soon as reasonably possible. County will release the records 10 business days after the date of that notice, unless Contractor has, within that period, secured an appropriate order from a court of competent jurisdiction, enjoining the release of the records. County will not, under any circumstances, be responsible for securing such an order, nor will County be in any way financially responsible for any costs associated with securing such an order.

24. Legal Arizona Workers Act Compliance.

- 24.1. Compliance with Immigration Laws. Contractor hereby warrants that it will at all times during the term of this Contract comply with all federal immigration laws applicable to its employment of its employees, and with the requirements of A.R.S. § 23-214 (A) (together the "State and Federal Immigration Laws"). Contractor will further ensure that each subcontractor who performs any work for Contractor under this Contract likewise complies with the State and Federal Immigration Laws.
- 24.2. <u>Books & Records</u>. County has the right at any time to inspect the books and records of Contractor and any subcontractor in order to verify such party's compliance with the State and Federal Immigration Laws.
- 24.3. Remedies for Breach of Warranty. Any breach of Contractor's or any subcontractor's warranty of compliance with the State and Federal Immigration Laws, or of any other provision of this section, is a material breach of this Contract subjecting Contractor to penalties up to and including suspension or termination of this Contract. If the breach is by a subcontractor, and the subcontract is suspended or terminated as a result, Contractor will be required to take such steps as may be necessary to either self-perform the services that would have been provided under the subcontract or retain a replacement subcontractor, as soon as possible so as not to delay project completion. Any additional costs attributable directly or indirectly to such remedial action are the responsibility of Contractor.
- 24.4. <u>Subcontractors</u>. Contractor will advise each subcontractor of County's rights, and the subcontractor's obligations, under this Section 24 by including a provision in each subcontract substantially in the following form:

"Subcontractor hereby warrants that it will at all times during the term of this contract comply with all federal immigration laws applicable to

Subcontractor's employees, and with the requirements of A.R.S. § 23-214 (A). Subcontractor further agrees that County may inspect the Subcontractor's books and records to insure that Subcontractor is in compliance with these requirements. Any breach of this paragraph by Subcontractor is a material breach of this contract subjecting Subcontractor to penalties up to and including suspension or termination of this contract."

- 25. Grant Compliance. Not Applicable.
- 26. **Israel Boycott Certification**. Pursuant to A.R.S. § 35-393.01, if Contractor engages in forprofit activity and has 10 or more employees, and if this Contract has a value of \$100,000.00 or more, Contractor certifies it is not currently engaged in, and agrees for the duration of this Contract to not engage in, a boycott of goods or services from Israel. This certification does not apply to a boycott prohibited by 50 U.S.C. § 4842 or a regulation issued pursuant to 50 U.S.C. § 4842.
- 27. Health Insurance Portability and Accountability Act. The parties acknowledge that the County is a hybrid covered entity as described in 45 C.F.R. §160.103 of the Health Insurance Portability and Accountability Act of 1996 (HIPAA), and is required to comply with the

provisions of HIPAA with respect to safeguarding the privacy, confidentiality and security of protected health information. Contractor acknowledges that it may obtain confidential personal health information in the course of Contractor's performance under the terms of this Contract. "Confidential personal health information" includes information that could be used to identify a participant, information pertaining to the participant's care, treatment or experience in County's program, and information pertaining to the cost of, payment for, or collections activities related to participant's care, treatment and experience in County's program. Contractor agrees to maintain the privacy, confidentiality and security of information it may obtain in the course of its performance under this Contract. In particular, Contractor agrees that it is County's Business Associate and agrees to be bound by the Business Associate Agreement in **Exhibit C** (7 pages) which is incorporated into this agreement, and further specifically agrees that:

- 27.1. Any confidential personal health information that Contractor may obtain shall remain the sole property of the County; and
- 27.2. Contractor shall establish and maintain procedures and controls that are acceptable to County to assure that no confidential personal health information contained in its records or obtained from County or from others in carrying out its functions under this Contract shall be used by or disclosed by Contractor, its agents, officers, employees or sub-contractors, except as required in the performance of its obligations under the terms of this Contract; and
- 27.3. Contractor shall not remove any confidential personal health information from County premises, if applicable; and
- 27.4. Any other information pertaining to individual persons shall not be divulged other than to employees or officers of Contractor as needed for the performance of its duties under this Contract, or to County.
- 28. **Amendment**. The parties may modify, amend, alter or extend this Contract only by a written amendment signed by the parties.
- 29. **Entire Agreement**. This document constitutes the entire agreement between the parties pertaining to the subject matter it addresses, and this Contract supersedes all prior or contemporaneous agreements and understandings, oral or written.

This agreement will become effective when all parties have signed it. The effective date of the agreement will be the date this agreement is signed by the last party (as indicated by the date associated with that party's signature).

PIMA COUNTY	CONTRACTOR
Chairman, Board of Supervisors	Authorized Officer Signature
Date	Printed Name and Title
ATTEST	
Clerk of the Board	
Date	
Deputy County Attorney Jonathan Pinkney	
Print DCA Name 6/24/2020 Date	
APPROVED AS TO CONTENT	

CT-HD-20-330-00, Dr. Art Mollen

Department Representative

Exhibit A (2 pages)

Scope of Services

- 1. Contractor will provide influenza vaccination clinics in the field at the direction of the Pima County Health Department (PCHD). These services will be governed by the criteria set forth in this Scope of Services.
- 2. Prior to initiation of vaccination clinics, Contractor will provide PCHD with documents detailing the standard operating procedure for field-based vaccination, all patient data collection tools including consent forms, proof of licensure/certification for all Contractor staff that will be providing vaccination services, vaccine storage plan, and documentation of the generally employed field clinic set-up and workflow.
 - 2.1 Documents will be reviewed by the PCHD Director and Pima County Risk Management. Until they are judged complete and acceptable Contractor will not be deployed for vaccination clinics.
 - 2.2 Additional or replacement staff may be used at Contractor's discretion with advance approval of County subsequent to submission of proof of licensure/certification.
- 3. Contractor will procure up to 100,000 doses of influenza vaccine appropriate for administration to patients greater than 4 years of age. This vaccine is to be procured at competitive market pricing and stored in adherence to manufacturer's guidelines in a temperature controlled and monitored unit in a secure facility.
 - 3.1 Following cessation of vaccination clinics for the season (at a date mutually agreed upon by Contractor and PCHD), Contractor will attempt to return unused vaccine to manufacturer in accordance with their terms and conditions.
 - 3.2 County will acquire the residual vaccine at Contractor's documented cost.
 - 3.3 Surcharges, margins, storage or other fees will not be considered or paid.
- 4. County will provide Contractor with direction and assistance in determining vaccine clinic locations, and County will facilitate communication between Contractor and third party agencies for clinic dates, times and locations, and support promotion of the same.
- 5. Contractor will provide all necessary staffing, including properly licensed and credentialed medical professionals, to deliver vaccinations.
- 6. Contractor will provide all necessary materials and supplies for the vaccination clinics including, but not limited to, personal protective equipment (PPE) for staff, all disposable supplies appropriate and necessary for providing vaccination to patients (alcohol preps, syringes, etc.), and any items necessary to support the clinic (tents, chairs, tables, etc).
- 7. Contractor will execute a side-by-side clinic at mutually agreed upon sites, dates and times. This format will consist of a "Medicare clinic" and a "non-Medicare Clinic".
 - 7.1 The "Medicare clinic" is solely directed and implemented by Contractor, delivering vaccinations under the direction and orders of Contractor's medical director. All

parameters of this clinic other than the establishment of the location, date and time, and such promotion as County elects to provide, are solely the responsibility of the Contractor.

- 7.1.1 Contractor may bill Medicare in conformance with their established protocols, contracts or agreements with that agency at Contractor's discretion.
- 7.1.2 Contractor will provide PCHD with de-identified data on patients vaccinated during these clinics including number of patients vaccinated and demographics of the same in accordance with Section 8 below.
- 7.2 The "non-Medicare clinic" will serve patients that are not covered by Medicare, and Contractor will implement this clinic in accordance with PCHD direction, supported by Contractor's appropriately licensed/certified clinical staff.
 - 7.2.1 Vaccinations will be provided under standing orders issued by PCHD clinicians and implemented with clinical discretion provided by Contractor staff.
 - 7.2.2 Contractor will collect all clinically relevant information on patients in an approved paper or electronic form for transmission to PCHD in accordance with Section 8.
 - 7.2.3 Contractor will collect all patient information necessary for consent, third-party billing, and any necessary post-vaccination contact.
 - 7.2.3.1 This will include patient insurance information (e.g. insurance name, group number, member number, endorsements, etc).
 - 7.2.3.2 Patients without insurance, or those actively choosing not to share insurance information, are still to be served and vaccinated in accordance with standing orders and clinical discretion, but the requirement for collecting insurance information is waived.
 - 7.2.3.3 Contractor will not submit for compensation from third-party payers, but will instead provide this information to PCHD in accordance with Section 8.
 - 7.2.4 Contractor will not collect any payment from patients presenting at this clinic, either at the time of service delivery or in the future. Compensation for this service will be as detailed in Exhibit B Compensation.
- 8. Contractor will provide County with all paperwork (electronic or otherwise) referred to in Sections 7.1.2, 7.2.2 and 7.2.3 on at least a weekly basis to allow prompt and timely processing by PCHD.
- 9. Contractor will provide reports on vaccine inventory on an as-needed basis through a mutually agreeable format.
- 10. Contractor agrees to allow County staff to observe and monitor vaccination clinics at County's discretion, with or without advance notice.
- 11. Contractor agrees to allow County staff to review Contractor's vaccine storage facility at County's discretion with at least one business day advance notice.

Exhibit B (1 page)

Pricing and Compensation

- 1. Contractor will be compensated for patients vaccinated at non-Medicare clinics as outlined in Scope of Services Section 7.2 as follows:
 - 1.1 County will reimburse Contractor for documented cost of vaccine administered.
 - 1.2 County will compensate Contractor for each completed vaccine administration at the current AHCCCS rate for adult vaccine administration (CPT 90471) of \$22.32.
- 2. Contractor will not be compensated by PCHD for patients vaccinated in the Medicare clinics as outlined in Scope of Services Section 7.1. Contractor is free to seek full Medicare reimbursement for those services at their discretion and under their auspices.
- Residual vaccine.
 - 3.1 Contractor may sell residual doses of vaccine procured under Scope of Services Section 3 to County at Contractor's purchase price as demonstrated by an invoice following a good-faith attempt by Contractor to return unused doses to manufacturer/distributer.
 - 3.2 County may request purchase of vaccine from Contractor prior to the date agreed upon in Scope of Services Section 3.1 at documented cost up to the stock current at that time.
- 4. Invoicing.
 - 4.1 Contractor will submit invoices to PCHD monthly and will be paid on a net-30 basis.
 - 4.2 Billing packet must include documentation sufficient to verify that billed amounts are accurate and groups vaccinations by date and location of clinic.

Exhibit C (7 pages)

Business Associate Agreement

WHEREAS, Pima County, on behalf of the Pima County Health Department ("Covered Entity), and Mollen & Kinsley, PLLC, dba Dr. Art Mollen Flu Shots ("Business Associate") (each, a "Party," and collectively, the "Parties") wish to enter into a Business Associate Agreement to ensure compliance with the Privacy, Security, Breach Notification and Enforcement Rules of the Health Insurance Portability and Accountability Act of 1996 ("HIPAA Privacy and Security Rules") (45 C.F.R. Parts 160 and 164); and

WHEREAS, the Health Information Technology for Economic and Clinical Health ("HITECH") Act of the American Recovery and Reinvestment Act of 2009, Pub. L. 111-5, modified the HIPAA Privacy and Security Rules (hereinafter, all references to the "HIPAA Privacy and Security Rules" include all amendments thereto set forth in the HITECH Act and any accompanying regulations); and

WHEREAS, the Parties have entered into a written or oral arrangement or arrangements (the "Underlying Agreement") whereby Business Associate will provide certain services to Covered Entity that require Business Associate to create, receive, maintain, or transmit Protected Health Information ("PHI") on Covered Entity's behalf, and accordingly Business Associate may be considered a "business associate" of Covered Entity as defined in the HIPAA Privacy and Security Rules; and

WHEREAS, Business Associate and Covered Entity wish to comply with the HIPAA Privacy and Security Rules, and Business Associate wishes to honor its obligations as a business associate to Covered Entity.

THEREFORE, in consideration of the Parties' continuing obligations under the Underlying Agreement, the Parties agree to the provisions of this Business Associate Agreement ("Agreement").

Except as otherwise defined herein, any and all capitalized terms in this Agreement shall have the definitions set forth in the HIPAA Privacy and Security Rules. In the event of an inconsistency between the provisions of this Agreement and mandatory provisions of the HIPAA Privacy and Security Rules, as amended, the HIPAA Privacy and Security Rules in effect at the time the inconsistency is discovered shall control. Where provisions of this Agreement are different than those mandated by the HIPAA Privacy and Security Rules, but are nonetheless permitted by the HIPAA Privacy and Security Rules, the provisions of this Agreement shall control.

I. PERMITTED USES AND DISCLOSURES BY BUSINESS ASSOCIATE

- **A.** Business Associate may use or disclose PHI to perform functions, activities, or services for, or on behalf of, Covered Entity as specified in the Underlying Agreement, provided that such use or disclosure would not violate the HIPAA Privacy and Security Rules if done by Covered Entity.
- **B.** Business Associate may use PHI in its possession for its proper management and administration and to fulfill any present or future legal responsibilities of Business Associate, provided that such uses are permitted under state and federal confidentiality laws.

- **C.** Business Associate may disclose PHI in its possession to third parties for the purposes of its proper management and administration or to fulfill any present or future legal responsibilities of Business Associate, provided that:
 - **1.** The disclosures are required by law; or
- 2. Business Associate obtains reasonable assurances from the third parties to whom the PHI is disclosed that the information will remain confidential and be used or further disclosed only as required by law or for the purpose for which it was disclosed to the third party, and that such third parties will notify Business Associate of any instances of which they are aware in which the confidentiality of the information has been breached.
- **D.** Until such time as the Secretary issues regulations pursuant to the HITECH Act specifying what constitutes "minimum necessary" for purposes of the HIPAA Privacy and Security Rules, Business Associate shall, to the extent practicable, access, use, and request only PHI that is contained in a limited data set (as defined in 45 C.F.R. § 164.514(e)(2)), unless Business Associate requires certain direct identifiers in order to accomplish the intended purpose of the access, use, or request, in which event Business Associate may access, use, or request only the minimum necessary amount of PHI to accomplish the intended purpose of the access, use, or request.

II. OBLIGATIONS AND ACTIVITIES OF BUSINESS ASSOCIATE

- **A.** Business Associate agrees not to use or further disclose PHI other than as permitted or required by this Agreement or the Underlying Agreement or as required by state and federal law.
- **B.** Business Associate agrees to use appropriate safeguards and to comply, where applicable, with 45 C.F.R. Part 164, Subpart C with respect to Electronic Protected Health Information, to prevent use or disclosure of PHI other than as provided for by this Agreement. Specifically, Business Associate will:
- **1.** Implement the administrative, physical, and technical safeguards set forth in 45 C.F.R. §§ 164.308, 164.310, and 164.312 that reasonably and appropriately protect the confidentiality, integrity, and availability of any PHI that it creates, receives, maintains, or transmits on behalf of Covered Entity, and, in accordance with 45 C.F.R. § 164.316, implement and maintain reasonable and appropriate policies and procedures to enable it to comply with the requirements outlined in 45 C.F.R. §§ 164.308, 164.310, and 164.312; and
- **2.** Report to Covered Entity any Security Incident, and any use or disclosure of PHI that is not provided for by this Agreement, of which Business Associate becomes aware without unreasonable delay and in no case later than thirty (30) calendar days after discovery.
- **C.** Business Associate shall require each subcontractor that creates, receives, maintains, or transmits PHI on its behalf to enter into a business associate agreement or equivalent agreement containing the same restrictions on access, use, and disclosure of PHI as those applicable to Business Associate under this Agreement. Furthermore, to the extent that Business Associate provides Electronic PHI to a subcontractor, Business Associate shall

require such subcontractor to comply with all applicable provisions of 45 C.F.R. Part 164, Subpart C.

- **D.** Business Associate agrees to comply with any requests for restrictions on certain disclosures of PHI to which Covered Entity has agreed in accordance with 45 C.F.R. § 164.522 of which Business Associate has been notified by Covered Entity.
- E. If Business Associate maintains a designated record set on behalf of Covered Entity, at the request of Covered Entity and in a reasonable time and manner, Business Associate agrees to make available PHI required for Covered Entity to respond to an individual's request for access to his or her PHI in accordance with 45 C.F.R. § 164.524. If Business Associate maintains PHI in an electronic designated record set, it agrees to make such PHI available electronically to Covered Entity or, upon Covered Entity's specific request, to the applicable individual or to a person or entity specifically designated by such individual, upon such individual's request.
- **F.** If Business Associate maintains a designated record set on behalf of Covered Entity, at the request of Covered Entity and in a reasonable time and manner, Business Associate agrees to make available PHI required for amendment by Covered Entity in accordance with the requirements of 45 C.F.R. § 164.526.
- **G.** Business Associate agrees to document any disclosures of Protected Health Information, and to make PHI available for purposes of accounting of disclosures, as required by 45 C.F.R. § 164.528.
- **H.** If Business Associate is to carry out one or more of Covered Entity's obligations under 45 C.F.R. Part 164, Subpart E, Business Associate shall comply with the requirements of Subpart E that apply to Covered Entity in the performance of such obligation(s).
- I. Business Associate agrees that it will make its internal practices, books, and records relating to the use and disclosure of PHI received from, or created or received by Business Associate on behalf of, Covered Entity, available to the Secretary, in a time and manner designated by the Secretary, to enable the Secretary to determine Business Associate's or Covered Entity's compliance with the HIPAA Privacy and Security Rules. Business Associate also shall cooperate with the Secretary and, upon the Secretary's request, pursuant to 45 C.F.R. § 160.310, shall disclose PHI to the Secretary to enable the Secretary to investigate and review Business Associate's or Covered Entity's compliance with the HIPAA Privacy and Security Rules.
- **J.** Unless expressly authorized in the Underlying Agreement, Business Associate shall not:
 - 1. Use PHI for marketing or fundraising;
 - 2. Use PHI to create a limited data set or to de-identify the information;
- **3.** Use PHI to provide data aggregation services relating to the health care operations of Covered Entity; or

- **4.** Use or disclose PHI in exchange for remuneration of any kind, whether directly or indirectly, financial or non-financial, other than such remuneration as Business Associate receives from Covered Entity in exchange for Business Associate's provision of the services specified in the Underlying Agreement.
- **5.** Prior express written authorization from Covered Entity is required for Business Associate to access, store, share, maintain, transmit, use, or disclose PHI in any form via any medium with any entity or person, including the Business Associate's employees and subcontractors, beyond the boundaries and jurisdiction of the United States. Authorization may be granted in the sole discretion of Covered Entity and, if granted, will be subject to additional conditions with which Business Associate must agree.

III. BUSINESS ASSOCIATE'S MITIGATION AND BREACH NOTIFICATION OBLIGATIONS

- **A.** Business Associate agrees to mitigate, to the extent practicable, any harmful effect that is known to Business Associate of a use or disclosure of PHI by Business Associate in violation of the requirements of this Agreement.
- B. Following the discovery of a Breach of Unsecured PHI ("Breach"), Business Associate shall notify Covered Entity of such Breach without unreasonable delay and in no case later than thirty (30) calendar days after discovery of the Breach, and shall assist in Covered Entity's breach analysis process, including risk assessment, if requested. A Breach shall be treated as discovered by Business Associate as of the first day on which such Breach is known to Business Associate or, through the exercise of reasonable diligence, would have been known to Business Associate. The Breach notification shall be provided to Covered Entity in the manner specified in 45 C.F.R. § 164.410(c) and shall include the information set forth therein to the extent known. If, following the Breach notification, Business Associate learns additional details about the Breach, Business Associate shall notify Covered Entity promptly as such information becomes available. Covered Entity shall determine whether Business Associate or Covered Entity will be responsible for providing notification of any Breach to affected individuals. the media, the Secretary, and/or any other parties required to be notified under the HIPAA Privacy and Security Rules or other applicable law. If Covered Entity determines that Business Associate will be responsible for providing such notification. Business Associate may not carry out notification until Covered Entity approves the proposed notices in writing.
- **C.** Notwithstanding the provisions of Section III.B., above, if a law enforcement official states to Business Associate that notification of a Breach would impede a criminal investigation or cause damage to national security, then:
- **1.** If the statement is in writing and specifies the time for which a delay is required, Business Associate shall delay such notification for the time period specified by the official; or
- **2.** If the statement is made orally, Business Associate shall document the statement, including the identity of the official making it, and delay such notification for no longer than thirty (30) days from the date of the oral statement unless the official submits a written statement during that time.

Following the period of time specified by the official, Business Associate shall promptly deliver a copy of the official's statement to Covered Entity.

D. Business Associate shall bear Covered Entity's costs of any Breach and resultant notifications, if applicable, to the extent the Breach arises from Business Associate's negligence, willful misconduct, violation of law, violation of the Underlying Agreement, or violation of this Agreement.

IV. OBLIGATIONS OF COVERED ENTITY

- **A.** Upon request of Business Associate, Covered Entity shall provide Business Associate with the notice of privacy practices that Covered Entity produces in accordance with 45 C.F.R. § 164.520.
- **B.** Covered Entity shall provide Business Associate with any changes in, or revocation of, permission by an individual to use or disclose Protected Health Information, if such changes could reasonably be expected to affect Business Associate's permitted or required uses and disclosures.
- **C.** Covered Entity shall notify Business Associate of any restriction on the use or disclosure of PHI to which Covered Entity has agreed in accordance with 45 C.F.R. § 164.522, and Covered Entity shall inform Business Associate of the termination of any such restriction, and the effect that such termination shall have, if any, upon Business Associate's use and disclosure of such Protected Health Information.

V. <u>TERM AND TERMINATION</u>

- A. <u>Term.</u> The Term of this Agreement shall be effective as of the first effective date of any Underlying Agreement, and shall terminate upon later of the following events: (i) in accordance with Section V.C., when all of the PHI provided by Covered Entity to Business Associate or created or received by Business Associate on behalf of Covered Entity is returned to Covered Entity or destroyed (and a certificate of destruction is provided) or, if such return or destruction is infeasible, when protections are extended to such information; or (ii) upon the expiration or termination of the last of the Underlying Agreement.
- B. <u>Termination</u>. Upon either Party's knowledge of a material breach by the other Party of its obligations under this Agreement, the non-breaching Party shall, within twenty (20) days of that determination, notify the breaching Party, and the breaching Party shall have thirty (30) days from receipt of that notice to cure the breach or end the violation. If the breaching Party fails to take reasonable steps to effect such a cure within such time period, the non-breaching Party may terminate this Agreement and the Underlying Agreement without penalty.

Where either Party has knowledge of a material breach by the other Party and determines that cure is infeasible, prior notice of the breach is not required, and the non-breaching Party shall terminate the portion of the Underlying Agreement affected by the breach without penalty.

C. Effect of Termination.

1. Except as provided in paragraph 2 of this subsection C., upon termination of this Agreement, the Underlying Agreement or upon request of Covered Entity, whichever occurs first, Business Associate shall return or destroy all PHI received from Covered Entity, or created or received by Business Associate on behalf of Covered Entity. This provision shall apply to PHI that is in the possession of subcontractors of Business Associate. Neither Business Associate nor its subcontractors shall retain copies of the PHI except as required by law.

2. In the event that Business Associate determines that returning or destroying the PHI is infeasible, Business Associate shall provide within ten (10) days to Covered Entity notification of the conditions that make return or destruction infeasible. Upon mutual agreement of the Parties that return or destruction of PHI is infeasible, Business Associate, and its applicable subcontractors, shall extend the protections of this Agreement to such PHI and limit further uses and disclosures of such PHI to those purposes that make the return or destruction infeasible, for so long as Business Associate and its applicable subcontractors maintain such Protected Health Information.

VI. <u>MISCELLANEOUS</u>

- **A.** <u>No Rights in Third Parties</u>. Except as expressly stated herein or in the HIPAA Privacy and Security Rules, the Parties to this Agreement do not intend to create any rights in any third parties.
- **B.** <u>Survival</u>. The obligations of Business Associate under Section V.C. of this Agreement shall survive the expiration, termination, or cancellation of this Agreement, the Underlying Agreement, and/or the business relationship of the Parties, and shall continue to bind Business Associate, its agents, employees, contractors, successors, and assigns as set forth herein.
- **C.** Amendment. The Parties agree that this Agreement will be amended automatically to conform to any changes in the HIPAA Privacy and Security Rules as are necessary for each of them to comply with the current requirements of the HIPAA Privacy and Security Rules and the Health Insurance Portability and Accountability Act, unless a particular statutory or regulatory provision requires that the terms of this Agreement be amended to reflect any such change. In those instances where an amendment to this Agreement is required by law, the Parties shall negotiate in good faith to amend the terms of this Agreement within sixty (60) days of the effective date of the law or final rule requiring the amendment. If, following such period of good faith negotiations, the Parties cannot agree upon an amendment to implement the requirements of said law or final rule, then either Party may terminate this Agreement and the Underlying Agreement upon ten (10) days written notice to the other Party. Except as provided above, this Agreement may be amended or modified only in a writing signed by the Parties.
- **D.** <u>Assignment</u>. Neither Party may assign its respective rights and obligations under this Agreement without the prior written consent of the other Party.
- E. <u>Independent Contractor</u>. None of the provisions of this Agreement are intended to create, nor will they be deemed to create, any relationship between the Parties other than that of independent parties contracting with each other solely for the purposes of effecting the provisions of this Agreement and any other agreements between the Parties evidencing their business relationship. Nothing in this Agreement creates or is intended to create an agency relationship.
- **F.** Governing Law. To the extent this Agreement is not governed exclusively by the HIPAA Privacy and Security Rules or other provisions of federal statutory or regulatory law, it will be governed by and construed in accordance with the laws of the state in which Covered Entity has its principal place of business.

- **G.** <u>No Waiver</u>. No change, waiver, or discharge of any liability or obligation hereunder on any one or more occasions shall be deemed a waiver of performance of any continuing or other obligation, or shall prohibit enforcement of any obligation, on any other occasion.
- **H.** <u>Interpretation</u>. Any ambiguity of this Agreement shall be resolved in favor of a meaning that permits Covered Entity and Business Associate to comply with the HIPAA Privacy and Security Rules.
- I. <u>Severability.</u> In the event that any provision of this Agreement is held by a court of competent jurisdiction to be invalid or unenforceable, the remainder of the provisions of this Agreement will remain in full force and effect.
- J. <u>Notice</u>. Any notification required in this Agreement shall be made in writing to the representative of the other Party who signed this Agreement or the person currently serving in that representative's position with the other Party.
- **K.** Entire Agreement. This Agreement constitutes the entire understanding of the Parties with respect to the subject matter hereof and supersedes all prior agreements, oral or written. In the event of any inconsistency between this Agreement and any other agreement between the Parties concerning the use and disclosure of PHI and the Parties' obligations with respect thereto, the terms of this Agreement shall control.