



# BOARD OF SUPERVISORS AGENDA ITEM REPORT

Requested Board Meeting Date: 10/3/2023

*\*= Mandatory, information must be provided*

Click or tap the boxes to enter text. If not applicable, indicate "N/A".

**\*Title:**

ARIZONA@WORK Pima County One-Stop Memorandum of Understanding and Infrastructure Agreement

**\*Introduction/Background:**

The ARIZONA@WORK Pima County One-Stop Workforce Development System brings together systematic alignment of workforce activities that boost employment, retention, earnings, and attainment of recognized credentials, leading to a higher quality workforce, reduced welfare dependency, increased self-sufficiency and improved productivity and competitiveness while promoting economic growth.

ARIZONA@WORK partners administer separately funded programs as a set of integrated streamlined services to job seeker and employer customers. The MOU and IFA are documents between ARIZONA@WORK partners that outlines respective responsibilities and formalizes the agreements.

Locally, ARIZONA@WORK Pima County partners share space at the Kino Service Center, Rio Nuevo One-Stop, Kino Veterans Center, Arizona Department of Economic Security Alvernon, and DES Ft Lowell. Other partners provide streamlined referrals, provide access to activities as prescribed in the grant and access to programs that assist the County's most vulnerable with access to training and career development opportunities.

**\*Discussion:**

These documents are a result of local discussions and negotiations between governing entities and partners. Collectively there are 19 entities that are designated as local area partners. These partners met over six month period virtually, and in-person through One Stop Operator Partner meetings where they provided comments and made revisions.

The documents were also reviewed by the Workforce Investment Board's Performance and Accountability Committee and then by the Workforce Investment Board in August 2023 where they unanimously approved the documents.

Governing entities are as follows: (1) Local Chief Elected Official: Chair, Pima County Board of Supervisors; (2) Local Board: Pima County Workforce Investment Board; (3) Designated Administrative Entity: Community and Workforce Development.

Pima County Partners Include: (4) Adult, Dislocated Worker, and Youth Programs Provider Title I-B: CWD Workforce and Education Division; (5) Jobs Corps: Fred G. Acosta Job Corps Center Title I-C; (6) Indian and Native American Programs Title I-D: Tucson Indian Center; (7) Migrant Seasonal Farmworker Programs Title I-D: Portable Practical Education Preparation (PPEP); (8) Adult Education and Family Literacy Act Programs Title II: Arizona Department of Adult Education; (9) Wagner-Peyser Title III: Arizona DES Employer Engagement Administration; (10) State Unemployment Insurance: DES Division of Employment and Rehabilitation Services; (11) Trade Adjustment Assistance Title II: DES Workforce Development Administration; (12) Jobs for Veterans State Grants Title 38: DES Workforce Development Administration; (13) Vocational Rehabilitation Title IV: DES Rehabilitation Services Administration; (14) Senior Community Service Employment Programs Title V Older Americans Act: AARP; (15) Career and Technical Education under Perkins Career and Technical Education Act: Pima Community College; (16) Housing and Urban Development, Employment and Training Activities: CWD Housing and Community Resources Division; (17) Community Services Block Grants Employment and Training Activities: CWD Housing and Community Resources Division; (18) Re-entry Employment Opportunities Second

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Chance Act: Goodwill Industries of Southern Arizona; and (19) Temporary Assistance for Needy Families (TANF): EQUUS Workforce Solutions.

**\*Conclusion:**

The County received \$7,841,914.00 in WIOA formula funding for program year 2023-2024 to provide workforce development activities to residents, and businesses in Pima County.

Although these documents do not include distribution of funds, it does outline various means to leverage finite resources, coordinate services across multiple entry points, and ensure that activities are not duplicated within the workforce development system for eligible participants and businesses.

**\*Recommendation:**

The Workforce Investment Board and staff of Community and Workforce Development recommend approval of the documents to continue to provide workforce development activities seamlessly in Pima County.

**\*Fiscal Impact:**

If not approved, the County will not be in compliance with the Intergovernmental Agreement.

**\*Board of Supervisor District:**

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Department: CR-Community & Workforce Development

Telephone: 520-724-9638

Contact: Cassie Lundin

Telephone: 520-724-9638

Department Director Signature: \_\_\_\_\_

*Cassie Lundin*  
DEPUTY DIRECTOR

Date: \_\_\_\_\_

9/14/2023

Deputy County Administrator Signature: \_\_\_\_\_

*[Signature]*

Date: \_\_\_\_\_

10/2/2023

County Administrator Signature: \_\_\_\_\_

Date: \_\_\_\_\_

9/18/23

**MEMORANDUM OF UNDERSTANDING**  
**Establishing the Operations Protocol for ARIZONA@WORK Pima County One-Stop**  
As required under the Workforce Innovation and Opportunity Act, Public Law 113-128

Pursuant to the requirements of Section 121 of the Workforce Innovation and Opportunity Act, Pima County, the Pima County Workforce Investment Board and the workforce partner organizations enter into this Memorandum of Understanding setting forth the protocols, roles and responsibilities for the operation of the One-Stop Delivery System in Pima County, Arizona.

**RECITALS**

- A. The Workforce Innovation and Opportunity Act, Public Law 113-128, (“WIOA”) was signed into law on July 22, 2014.
- B. Under WIOA, the State of Arizona was charged with establishing Local Workforce Development Areas throughout the State.
- C. The State has designated Pima County as a Local Workforce Development Area (“LWDA”).
- D. The Chair of the Pima County Board of Supervisors (through the Board of Supervisors) is the Local Chief Elected Official (“LCEO”) of the Pima County LWDA.
- E. The LWDA operates through the ARIZONA@WORK Pima County One-Stop (“One-Stop”) which is a proud partner of the American Job Center Network.
- F. Pursuant to WIOA, the LCEO has appointed the Pima County Workforce Investment Board (“WIB”) to act as the Local Workforce Development Board (“LWDB”) for the LWDA.
- G. The LCEO and the WIB oversee the implementation and administration of WIOA funds within the LWDA.
- H. Section 121 of WIOA requires that the LCEO, the WIB, and One-Stop Partners (“Partners”) enter into a memorandum of understanding (“MOU”), setting forth the terms and conditions set forth in Section 121(c)(2), concerning the operation of the One-Stop in Pima County.

NOW, THEREFORE, Pima County, the WIB and the Partners agree as follows:

**1. VISION AND GOALS OF THE ONE-STOP AND PARTNERS**

**1.1. The WIB:**

- 1.1.1. Vision: Quality jobs and qualified workers in Pima County by assisting people to obtain jobs in strategic industry sectors; supporting employers in finding and hiring qualified employees; and engaging underrepresented labor pools by removing barriers to employment.
- 1.1.2. Mission: To strengthen the economy of Pima County by providing a qualified workforce through the One-Stop System.

- 1.2. MOU. This MOU provides a platform for Partners to:
- 1.2.1. Share resources, clients and performance metrics;
  - 1.2.2. Create a more efficient, seamless local workforce system by collaborating on outreach to job seekers and employers;
  - 1.2.3. Strengthen the skills of the local workforce to meet employers’ needs;
  - 1.2.4. Support the State-led efforts to develop a single intake process; and
  - 1.2.5. Utilize a single database and appropriate data-sharing to further the effectiveness of the One-Stop.
- 1.3. Partners and Programs. Section 121(b)(1)(B) of WIOA and 34 CFR Section 463.400 establish the required programs and activities for operations under the Act.
- 1.3.1. The current Pima County Partners and programs are as follows:

Responsible Entity (“Partner”)	Required Partner Program
Pima County’s Department of Community & Workforce Development (“CWD”)	
CWD Workforce & Education Division	WIOA Title I-B Adult, Dislocated Worker and Youth Programs Service Provider
CWD Operations Division	Administrative Entity
CWD Housing & Community Resources Division	Employment and Training activities carried out by the U.S. Department of Housing and Urban Development (“HUD”)
Pima County Community College District, Pima Community College (“PCC”)	WIOA Title II Adult Education and Family Literacy Act (AEFLA)
	Career and Technical Education (“CTE”) Programs at the postsecondary level authorized under the Carl D. Perkins Career and Technical Education Act of 2006
Arizona Department of Economic Security (“DES”)	
Division of Employment and Rehabilitation Services (“DERS”)	WIOA Title III Employment Service program under the Wagner-Peyser Act
	Programs authorized under Arizona State Unemployment Insurance (“UI”) Compensation laws
	Trade Adjustment Assistance (“TAA”) of Title III of the Trade Act of 1974
	Veterans Employment Representative and Disabled Veterans Outreach Activities authorized under 41 U.S.C. 38
	Supplemental Nutrition Assistance Program (“SNAP”) authorized under Part A of Title IV of the Social Security Act ( <i>GAP Ministries</i> ,

	<i>Women’s Foundation for the State of Arizona)</i>
	Temporary Assistance for Needy Families Program (“TANF”) authorized under Part A of Title IV of the Social Security Act ( <i>EQUUS Workforce Solutions</i> )
	WIOA Title IV Vocational Rehabilitation Services Programs authorized under Title I of the Rehabilitation Act of 1973 ( <i>Rehabilitation Services Administration</i> )
	Senior Community Service Employment activities authorized under Title V or the Older Americans Act of 1965 (AARP Foundation as agent for the AZ DERS)
Portable, Practical Education Preparation, Inc. (“PPEP, Inc.”)	WIOA Title ID, Section 167 Migrant and Seasonal Farm Worker (“MSFW”) Programs
Fred G. Acosta Job Corps Center/Human Learning Systems, Inc.	WIOA Title IC Job Corps Programs
Tucson Indian Center	WIOA Title ID, Section 166 Native American Programs

1.3.2. Additional Partners may, from time to time, be designated by the WIB pursuant to Section 121(b)(2) of WIOA.

1.3.2.1. The current additional Partners and optional programs are as follows:

<b>Responsible Entity (“Partner”)</b>	<b>Optional Additional Partner Program</b>
Asociacion Nacional Pro Personas Mayores (“ANPPM”) National Association for Hispanic Elderly, Arizona Project Ayuda Tucson Regional Office	Senior Community Service Employment activities authorized under Title V or the Older Americans Act of 1965 – National
Pima County Community & Workforce Development, Housing & Community Resources Division	U.S. Department of Housing and Urban Development (“HUD”) 24 CFR Part 570 Community Development Block Grant (“CDBG”) Program authorized under Title I of the Housing and Community Development Act of 1974
National Indian Council on Aging, Inc.	Senior Community Service Employment activities authorized under Title V or the Older Americans Act of 1965 – National
Goodwill Industries of Southern Arizona	Re-entry Employment Opportunities (“REO”) under Second Chance Act – Adults 25 Years and Older

- 1.4. ARIZONA@WORK Pima County One-Stop. The One-Stop serves job seekers, workers, and employers by:
  - 1.4.1. Facilitating access to and oversight of basic skills programs, career services, and other services to assist successful employment.
  - 1.4.2. Engaging the public and private sectors to develop solutions to workforce needs.
  - 1.4.3. Striving to continuously improve the system in order to provide an innovative, adaptive and customer-driven organization.
  - 1.4.4. Promoting the establishment and development of career pathways that will allow workers to seamlessly advance in their chosen fields through education, training and work-based learning opportunities.
  - 1.4.5. Ensuring:
    - 1.4.5.1. Competitive and valued services;
    - 1.4.5.2. A focus on measurable and results-oriented outcomes;
    - 1.4.5.3. Effective response to changes in labor market conditions, customer profiles, and program regulations;
    - 1.4.5.4. Fiscal responsibility and accountability;
    - 1.4.5.5. A respectful, safe, and caring environment at all One-Stop locations;
    - 1.4.5.6. Recognizing the value of One-Stop employees; and
    - 1.4.5.7. Developing and maintaining working partnerships with other community and state organizations to enhance the efforts of the One-Stop.
- 1.5. Outcomes. The One-Stop System will focus on the following outcomes for job seekers, workers, and employers:
  - 1.5.1. Job seekers and workers:
    - 1.5.1.1. Employment within six (6) months after program exit;
    - 1.5.1.2. Job retention for at least one (1) year after program exit;
    - 1.5.1.3. Median wages at a self-sufficient level;
    - 1.5.1.4. Attainment of credentials; and
    - 1.5.1.5. Measurable skills gains.
  - 1.5.2. Employers: Effective services to provide a skilled workforce.

## 2. TERM, REVIEW, AND AMENDMENTS

- 2.1. Term. This MOU will be effective on July 1, 2023 and will remain in effect for as long as WIOA is in effect or until WIOA is replaced by successor legislation, whichever is later.
- 2.2. Review. This MOU will be reviewed at least once before June 30, 2026 and at least once every three (3) years thereafter until the term has expired.
- 2.3. Amendments. There will be two types of amendments. One will require only the signature of the WIB and specific Partners and the other will require the approval of the WIB, the chief elected official and all Partners. All amendments must be consistent with the applicable federal, state and local laws, regulations, rules, plans or policies. *All amendments, however executed, will be binding upon all Partners to this MOU.* Amendments will be executed as follows:
  - 2.3.1. Execution by the WIB and specific Partner(s).

- 2.3.1.1. All Partners agree that this MOU may be amended with the signature of only the WIB and the affected Partner(s) for any of the following reasons:
  - 2.3.1.1.1. The addition or removal of a Partner;
  - 2.3.1.1.2. The addition or removal of program responsibilities for any Partner that administers more than one of the programs covered by this MOU;
  - 2.3.1.1.3. A change in the One-Stop Operator or WIOA Fiscal Agent;
  - 2.3.1.1.4. A change in the physical location of One-Stop operations;
  - 2.3.1.1.5. A change in the services, referral method, or service delivery methods; or
  - 2.3.1.1.6. A change in methods to allocate costs or to determine fair share.
- 2.3.1.2. For amendments pursuant to this paragraph 2.3.1.1 and upon receipt of a request complying with paragraph 2.3.3., the following procedures will be followed:
  - 2.3.1.2.1. The WIB will review the request and determine whether or not the amendment should be pursued.
  - 2.3.1.2.2. If approved by the WIB, the WIB will notify the remaining Partners of the intent to amend.
  - 2.3.1.2.3. Each Partner will have thirty (30) days from the date of the notice under paragraph 2.3.1.2.2 above (unless a different timeframe is specified in the notice) to review the proposed changes and submit written responses, questions and concerns to the WIB regarding the proposed amendment. Failure to respond within the specified timeframe will be considered an approval of the proposed amendment.
  - 2.3.1.2.4. After the time for comment has expired, the WIB will review the responses, question and concerns submitted and issue a decision within fifteen (15) days after review. If the WIB deems it necessary, the responses, questions and concerns may be sent to all other Partners and/or a meeting with all Partners may be called to discuss the proposed amendment and, if appropriate, revise the same.
  - 2.3.1.2.5. Once finalized, the amendment will be signed by the affected Partner(s) and then the WIB. The amendment will be effective on the date signed by the WIB.
  - 2.3.1.2.6. A copy of the fully executed amendment will be distributed to all Partners and the Local Director and will be binding on all Partners.
- 2.3.2. Execution by the WIB, the chief elected official, and all Partners. An amendment to this MOU for any reason other than those set forth in paragraph 2.3.1.1 or for any changes that will affect the responsibilities of all Partners must be executed by the WIB, the chief elected official (with approval of the Board of Supervisors), and all Partners.
- 2.3.3. Amendment Process. Any Partner who wishes to propose an amendment must submit a written request to the WIB that includes, at a minimum, the following:
  - 2.3.3.1. Partners' name;
  - 2.3.3.2. Reason(s) for the amendment;

- 2.3.3.3. The changes for each section of the amendment that will require revision (in legislative format showing additions and deletions);
    - 2.3.3.4. The desired effective date; and
    - 2.3.3.5. Signature of the authorized representative of the requesting Partner.
  - 2.3.4. The review process set forth in paragraph 2.3.1.2 will be followed, with notice to all Partners, except that after being signed by the WIB, the amendment will be submitted to the Pima County Board of Supervisors for execution by the chief elected official. Any such amendment will be effective on the date signed by the chief elected official.
  - 2.3.5. Amendments under paragraph 2.3.1. must be executed no less than forty-five (45) days prior to the end of a Fiscal Year.
  - 2.3.6. Amendments under paragraph 2.3.2 must be executed no less than ninety (90) days prior to the end of a Fiscal Year.
  - 2.3.7. Any changes to the applicable laws and regulations of the WIOA will be effective, but will not require an amendment of this MOU.
  - 2.3.8. All Partners will ensure that staff is made aware of the changes and always refer to and use the most current version of the MOU.
- 3. **ONE-STOP SERVICES.** The intent of WIOA is to provide comprehensive, integrated, and streamlined services for both job seekers and employers within Pima County. Job seekers, workers, and employers may avail themselves of One-Stop services that are provided at One-Stop sites through One-Stop Partners and One-Stop service providers.
- 3.1 Organization. The One-Stop is administered as follows:
  - 3.1.1 As July 1, 2022, SER-Jobs for Progress of Southern Arizona, Inc. (“SER”) is the One-Stop Operator (“OSO”) responsible for coordinating the service delivery of the required One-Stop Partners and One-Stop Service Providers pursuant to the WIOA 20 CFR § 678.620 a. The OSO is responsible for system coordination and coordinating activities at the comprehensive One-Stop Job Centers and works with Partners on activities at affiliate and satellite One-Stop sites.
  - 3.1.2 Prior to July 1, 2022, the WIB, with the assistance of the Pima County Procurement Department, conducted a competitive Request for Proposals process to select SER as the OSO.
  - 3.1.3 Each Partner will designate an Equal Employment Opportunity (“EEO”) Officer for the services offered by the Partner at any One-Stop location.
  - 3.1.4 Each Partner will ensure that customers receive the full range of services available from the One-Stop either by providing the services directly or referring customers to appropriate providers.
- 3.2. Services. One-Stop will provide the programs, services, and related activities set forth in Section 121 (b)(1)(B) as follows:
  - 3.2.1. Career Services will be provided with or without staff assistance depending on the needs of the individual seeking assistance. The following will be provided:



- 3.2.1.1. Outreach. Information on available programs and services will be collected, published, and disseminated in a manner designed to reach the jobless, economically disadvantaged workers, and others who could benefit from the services.
- 3.2.1.2. Orientation. Information will be provided to acquaint participants with the services, programs, staff, and resources available through the One-Stop system. Orientation may be provided in a group setting, one-on-one, or electronically.
- 3.2.1.3. Intake. Collection of information from an individual at the beginning of enrollment in a program or service.
- 3.2.1.4. Eligibility. Information will be obtained and documented about the individual's circumstances. This information will be reviewed to determine if the individual meets the eligibility criteria established by a specific entity or program.
- 3.2.1.5. Initial Assessment. To determine potential referrals to Partners and other community resources, information will be obtained about skill levels, aptitude, abilities, barriers to employment, and supportive service needs for each individual who is eligible and decides to participate in the One-Stop system.
- 3.2.1.6. Labor Exchange Services. Individuals will receive job search and placement assistance and in appropriate cases, career counseling and if needed, education. Assistance may include, but is not limited to:
  - 3.2.1.6.1. Completion of the Federal Student Aid Application (FAFSA);
  - 3.2.1.6.2. Referrals to job clubs and hiring events;
  - 3.2.1.6.3. Workshops on job finding skills, job search techniques, and résumé writing;
  - 3.2.1.6.4. Orientation to the labor market and exploration of vocations;
  - 3.2.1.6.5. Relocation assistance; and
  - 3.2.1.6.6. Re-employment assistance, such as skills determination and pre-layoff assistance.
- 3.2.1.7. Placement Assistance. Help individuals identify and secure paid employment that matches their aptitudes, qualifications, experience, and interests.
- 3.2.1.8. Career Counseling. Help individuals explore available occupational and industrial opportunities as they begin or advance along a career path.
- 3.2.1.9. Employment Labor Market. Collect and disseminate information on the labor force, industries, occupations, employment projections, wages, and other labor market and economic data in Pima County.
- 3.2.1.10. Local Performance. Collect and disseminate information on the LWDA's performance measurements.
- 3.2.1.11. Supportive Services. Collect and disseminate information on available supportive services that may be necessary for individuals to participate in training and employment. Services include, but are not limited to transportation, childcare, and social needs.

- 3.2.1.12. Unemployment Compensation. Provide information to individuals on filing claims for state benefits which may be available during the job search process.
- 3.2.1.13. Eligibility Assistance. Help individuals determine what programs or financial assistance may be available to them in Pima County.
- 3.2.1.14. Follow-up Services. In order to assist One-Stop clients with maintaining or obtaining employment, One-Stop staff will maintain contact with each client for one (1) year after completion of a One-Stop program. This service provides an opportunity for One-Stop staff to provide assistance if the client has a need.
- 3.2.1.15. Employment Plan. Develop a plan with each individual to identify employment goals, appropriate achievement objects, and the combination of services that will help achieve the stated goals.
- 3.2.1.16. Group Counseling. Peer group counseling to develop problem-solving skills; self-esteem; interview skills; appropriate work behavior; and resources and employment opportunities.
- 3.2.1.17. Individual Counseling and Career Planning. One-on-one sessions to help the individual develop problem-solving skills; self-esteem; interview skills; appropriate work behavior; and resources and employment opportunities.
- 3.2.1.18. Career Planning. Provide the guidance to participants described in Section 134(3)(d)(4) of WIOA.
- 3.2.1.19. Short-Term Prevocational Services. To prepare individuals for unsubsidized employment or training, help them to develop learning skills; communication skills; interviewing skills; personal maintenance skills; and appropriate professional conduct. Help individuals gain Occupational Safety and Health Administration (“OSHA”) or other special short-term training certifications.
- 3.2.1.20. Comprehensive Assessment. Use diagnostic testing and other assessment tools and conduct in-depth interviews and evaluations to determine skill levels, service needs, employment barriers, and employment goals.
- 3.2.2. Training Services. The following will be provided to help individuals upgrade skills, earn certifications, and enhance employability:
  - 3.2.2.1. Occupational Skills Training. Entities listed on the Eligible Training Provider List (“ETPL”) will provide WIOA-approved occupational skills training programs to enable participants to gain proficiency in performing the tasks and technical functions required by certain occupational fields at entry, intermediate, or advanced levels.
  - 3.2.2.2. On-the-Job (“OJT”)/Locally Employer Recognized Training. Contracted employers in Pima County through meaningful work experience, teach participants the knowledge and skills essential to adequate performance of the job and to prepare for long-term unsubsidized employment.
  - 3.2.2.3. Locally Employer Recognized Training. Job seekers will receive training required by an employer that will result in employment.

- 3.2.2.4. Transitional Jobs. To help individuals who are chronically unemployed, have limited work experience, or have other barriers to employment establish a solid work history and gain occupational skills, opportunities for subsidized work experiences for individuals will be developed with local businesses.
  - 3.2.2.5. Customized Training, including Workplace Literacy. Each program will be designed to meet the specific needs of an employer or group of employers to introduce job seekers to new technologies or new production activities. The employer must commit to employing the job seeker(s) upon successful completion of the training and to paying not less than 50-percent (50%) of the costs of training.
  - 3.2.2.6. Incumbent Worker Training, including Workplace Literacy. To help prevent job loss, the WIB, in conjunction with employers, will provide training designed to help the workers obtain skills necessary to retain employment in their field.
  - 3.2.2.7. Skills Upgrading and Retraining. Short-term or part-time intervention designed to help workers upgrade skills and utilize skills through modern technology.
  - 3.2.2.8. Entrepreneurial Training. Individuals will gain knowledge on how to organize and manage a business or enterprise and on ownership responsibilities.
  - 3.2.2.9. Adult Education and Literacy. Adult education programs will use initiatives such as the Arizona Adult Education College and Career Readiness Standards training and curricular alignment; the statewide hybrid and distance learning delivery models; and Arizona Integrated Education and Training (“IET”) programs. These programs will assist adults in obtaining employability skills; extending learning beyond the classroom; and improving reading, writing, math, and English language abilities.
- 3.3. Business Services Team. Staff from Partners will offer services to businesses and industries to help ensure that One-Stop services and trainings provided to job seekers and employees meet Pima County employers’ needs. Services provided by staff will include, but are not limited to:
- 3.3.1. Employer Needs Assessment. Evaluate the skills and talents employers require to meet current needs and future growth.
  - 3.3.2. Job Posting. Interactive site allowing employers to post job openings and to search resumes and applications from interested job seekers.
  - 3.3.3. Applicant Pre-screening. Assess and refer candidates who possess the knowledge, skills, and abilities being sought by the employer.
  - 3.3.4. Recruitment Assistance. Raise awareness of job and hiring opportunities through posting of job openings, providing job applications, conducting small and large recruitment activities, and hosting job hiring events.
  - 3.3.5. Training Assistance. Provide training to employees to upgrade skills, understand new technology, or transition into new positions.
  - 3.3.6. Labor Market Information. Collect and disseminate data on labor market trends, economy, wages, industries and businesses.
  - 3.3.7. Employer Referral System. Provide information on topic of interest to employers including, but not limited to, available community services, local training providers, federal laws and regulations, tax information, and apprenticeship programs.

3.3.8. Rapid Response Team. Within 48 hours of learning of a substantial layoff or projected business closure, a team of specialists will contact the employer and provide information to affected employees to facilitate access to One-Stop available programs and services.

3.4. Service Locations. The One-Stop will provide services at various locations to maximize conveniences for customers.

3.4.1. Comprehensive One-Stop Career Centers

<b>Kino Service Center</b> 2797 E. Ajo Way Tucson, AZ 85713	<b>Rio Nuevo One-Stop</b> 340 N. Commerce Park Loop Tucson, AZ 85745
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3.4.2. Affiliate and Specialized One-Stop Career Centers

Specialized Centers	
<b>Kino Veterans' Workforce Center</b> 2801 East Ajo Way Tucson, AZ 85713	<b>Youth One-Stop</b> 320 N. Commerce Park Loop, 2 <sup>nd</sup> Floor Tucson, AZ 85745
Affiliate Centers	
<b>Pima County Community &amp; Workforce Development</b>	<b>Sullivan Jackson Employment Center</b> 400 E. 26 <sup>th</sup> Street Tucson, AZ 85713
<b>Arizona Department of Economic Security, Workforce Service Offices</b>	<b>East</b> 1455 S. Alvernon Way Tucson, AZ 85711  <b>North</b> 316 W. Fort Lowell Road Tucson, AZ 85705
<i>Additional Access Point</i>  <b>Pima Community College, Adult Basic Education for College and Career Adult Learning Centers</b>	<b>El Pueblo Liberty Learning Center</b> 101 W. Irvington, Building 7 Tucson, AZ 85714  <b>El Rio Learning Center</b> 1390 W. Speedway Boulevard Tucson, AZ 85745  <b>29th Street Coalition Center</b> 4355 E. Calle Aurora Tucson, AZ 85711
<b>Arizona Department of Economic Security, Vocational Rehabilitation Services</b>	<b>Park Avenue/SBVID Office</b> 4760 S. Park Avenue Tucson, Arizona 85714  <b>Ina Road</b> 2255 W. Ina Road Tucson, Arizona 85741

	Alvernon VR/ VR Alvernon East/ Alvernon TSW TUSD/Alvernon TSW VUSD 1455 South Alvernon Way, #201 Tucson, Arizona 85711
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3.4.3. Additional Access Points. One-Stop services are also available at locations listed in paragraph 3.4.2. above and the following:

- 3.4.3.1. Pima County Public Library (21 branches);
- 3.4.3.2. Fred G. Acosta Job Corps Center;
- 3.4.3.3. Tucson Indian Center;
- 3.4.3.4. Portable, Practical Educational Preparation, Inc.;
- 3.4.3.5. Goodwill Industries of Southern Arizona, Inc.;
- 3.4.3.6. SER-Jobs for Progress of Southern Arizona, Inc.;
- 3.4.3.7. Tucson Youth Development, Inc.
- 3.4.3.8. Community Outreach Program for the Deaf;
- 3.4.3.9. Dorothy Kret and Associates, Inc.;
- 3.4.3.10. Sahuarita Food Bank;
- 3.4.3.11. Arivaca Human Resources; and
- 3.4.3.12. City of Tucson Housing and Community Development

3.4.4. Branding. The Partners agree:

- 3.4.4.1. The local workforce system outreach and branding is a shared state and local WIB responsibility.
- 3.4.4.2. All signs, outreach materials, electronic media for the Pima County One-Stop delivery system will include:
  - 3.4.4.2.1. An *ARIZONA@WORK Pima County* logo, as approved by the Workforce Arizona Council (“WAC”);
  - 3.4.4.2.2. The *Pima County One-Stop* logo; and
  - 3.4.4.2.3. The *Pima County Community & Workforce Development* logo.

#### 4. ACCESS TO ONE-STOP SYSTEM

4.1. Programs and Services. All staff providing services and information to customers will have adequate knowledge about the programs, services, and activities available through One-Stop and the Partners.

4.1.1. Access to One-Stop programs and services will be available through:

- 4.1.1.1. Staff physically present at the service location; and/or
- 4.1.1.2. Direct electronic links to information and staff.

4.1.2. Youth and individuals with barriers to employment, with disabilities seeking One-Stop services and programs will be referred to a comprehensive or affiliate One-Stop center.

- 4.2. Technology and Materials and ADA Compliance. For access to technology-based services, One-Stop will provide:
  - 4.2.1. Public computer work stations and equipment;
  - 4.2.2. Basic computer fundamentals workshops;
  - 4.2.3. Training in technology skills;
  - 4.2.4. One-on-one technical assistance.
- 4.3. Technology Based Services. Will include, but not limited to:
  - 4.3.1. Labor exchange services through [www.azjobconnection.gov](http://www.azjobconnection.gov);
  - 4.3.2. Electronic resumes and social-media-based professional networking;
  - 4.3.3. Online labor-market information, including AZ Career Information System, job search tools, and job application forms;
  - 4.3.4. Computer-based Test of Adult Basic Education (“TABE”) assessment system or other basic skills assessment;
  - 4.3.5. Online curricular resources as supplemental to instruction; and
  - 4.3.6. Unemployment benefits application system at [www.azui.com](http://www.azui.com).
  - 4.3.7. All policies, procedures, programs and services will comply with the Americans with Disabilities Act of 1990 (“ADA”) and its amendments.
- 4.4. Grievances. Each Partner will develop and use grievance procedures similar to the Pima County One-Stop Title I and Title II Grievance Procedures set forth in Exhibit B. The procedures will apply to service recipients and employees of the Partner.

## 5. INTEGRATION OF ONE-STOP SERVICES AND CUSTOMERS AMONG PROVIDERS

- 5.1 Services. Each job seeker, worker and business customer will have access to the full array of workforce development services provided through One-Stop and Partners. Services may be provided either directly or through referrals pursuant to paragraph 5.2 below.
- 5.2. Referrals. Each Partner will:
  - 5.2.1. Develop personalized referral protocols to ensure, to the greatest extent possible, job seeker follow-through and success.
  - 5.2.2. Designate an individual, or access points to receive all referrals from other Partners.
  - 5.2.3. When making a referral to another entity:
    - 5.2.3.1 Provide the job seeker with information about the receiving Partner or organization, including, but not limited to, the services available, eligibility requirements, contact name, address and hours of operation.
    - 5.2.3.2. Whenever possible, introduce the job seeker to the contact at the receiving Partner or organization in person, by phone, or through electronic means such as Skype.
    - 5.2.3.3. Follow-up with the job seeker to determine the success of the referral. When necessary, contact the receiving Partner to coordinate service delivery.
  - 5.2.4. When allowed by a program’s rules and regulations, co-enroll job seekers in beneficial programs for which they are eligible.

5.2.5. Refer business customers to the CWD Business Services Team and the AZ DES Employer Engagement Team.

5.3. Confidentiality and Information Sharing. To provide the best, most comprehensive services, sharing of information among Partners is essential. Information sharing about job seekers, workers, and business customers must not compromise the privacy of the person or entities.

5.3.1. Confidentiality. Each Partner will affirmatively protect the confidentiality of records.

5.3.1.1. All applications and records related to services provided, including eligibility, enrollment and referrals, will be kept confidential and be made available only when directly connected with the delivery of services, and only to the person or persons who need to know the information.

5.3.1.2. Confidential information will not be published, disclosed, used, or permitted; nor caused to be published, disclosed, or used.

5.3.1.3. Comply with the provisions of the WIOA, the applicable sections of the Rehabilitation Act, and all other applicable federal, state and local laws, rules and regulations.

5.3.1.4. Honor the confidentiality policies of the referring Partner when using shared information.

5.3.2. Information Sharing. Each Partner will:

5.3.2.1. Create and use a release form to allow job seekers and business clients to give written permission for confidential information to be shared between Partners or other entities for referral purposes.

5.3.2.2. Provide notice to all other Partners of any specific program language that must be included in a release.

5.3.2.3. Maintain an accurate record of all information sharing activities for each job seeker or business client.

5.3.2.4. Share confidential client information solely for intake, enrollment, referral, service provision, or reporting.

## 6. FUNDING ONE-STOP SYSTEM INFRASTRUCTURE AND OPERATING COSTS

6.1. Availability of Resources. Each Partner that has staff located at a comprehensive One-Stop center warrants that certain federal funds and/or private resources will be available for and are committed to future local workforce development through the activities set forth in this MOU.

6.2. Infrastructure Definition. Per WIOA Section 121(h)(4), "costs of infrastructure" means the non-personnel costs that are necessary for the general operation of the One-Stop Career Centers. These costs include, but are not limited to:

6.2.1. Rent;

6.2.2. Utilities and maintenance;

6.2.3. Equipment including assessment-related products and assistive technology; and

6.2.4. Technology to facilitate access to services including planning and outreach activities.

- 6.3. Infrastructure Funding Agreement (“IFA”). The IFA, formerly known as the Infrastructure Cost Sharing Agreement, was developed before the required July 1, 2023 deadline, executed, and is incorporated into and is a part of this MOU. The Partners cooperated in the development and the required review of the IFA that includes:
  - 6.3.1. Striving to optimize the use of federal workforce funds and other available funds for the benefit of job seekers in Pima County;
  - 6.3.2. Identified Partners’ resources, both financial and in-kind;
  - 6.3.3. Identified infrastructure costs;
  - 6.3.4. Identified prorated use of infrastructure by applicable Partner; and
  - 6.3.5. Partner contributions are fairly and adequately apportioned.
- 6.4. Shared services definition. Shared services provided to job seekers through One-Stop programs include, but are not limited to:
  - 6.4.1. Initial intake;
  - 6.4.2. Assessment of needs;
  - 6.4.3. Identification of services that will meet identified needs;
  - 6.4.4. Appraisal of basic skills; and
  - 6.4.5. Referrals to education, training, or job opportunities.
- 6.5. Services Cost Sharing Agreement.
  - 6.5.1. The Partners cooperated in the development of a Services Cost Sharing Agreement as required, before July 1, 2023 It is part of the IFA, and confirms the following:
    - 6.5.1.1. Efforts to optimize the use of federal workforce funds and other available funds for the benefit of job seekers in Pima County;
    - 6.5.1.2. Partners’ financial and in-kind resources;
    - 6.5.1.3. Services provided by each Partner that contribute to the system such as:
      - 6.5.1.3.1. Comprehensive assessments, basic skills evaluations, and career center orientations provided by Pima Community College.
    - 6.5.1.4. Partners’ costs of services; and
    - 6.5.1.5. Partner contributions will be fairly and adequately apportioned.
  - 6.5.2. When developed and executed, the Services Cost Sharing Agreement will be incorporated into and be a part of this MOU without need for an amendment to this MOU.
  - 6.5.3. If a one-stop partner appeals to the State regarding infrastructure costs which results in a change to the one-stop partner’s infrastructure cost contributions, the MOU must be updated to reflect the final one-stop partner infrastructure cost contributions.
- 6.6. Reports. To ensure accountability to the community, the Partners will provide a quarterly summary of WIOA activity results and expenses to the WIB.

## 7. COLLABORATION WITH OTHER ENTITIES



- 7.1. Non-partner entities may occasionally seek the collaboration of one or more Partners on grant applications. If the Partner(s) wish to collaborate on such a grant application, the Partner must confirm that the requesting non-Partner entity will:
  - 7.1.1. Comply with:
    - 7.1.1.1. Applicable rules for fingerprinting and background checks; and
    - 7.1.1.2. Eligibility determination documentation requirements.
  - 7.1.2. Coordinate employer outreach with the Partner employer activities; and
  - 7.1.3. Provide resources for job seekers and employers in a manner consistent with WIOA.

## 8. GENERAL TERMS AND CONDITIONS

- 8.1. Compliance with Laws. Each party will comply with all applicable federal, state and local laws, rules, regulations, standards and Executive Orders, without limitation to those designated within this MOU.
- 8.2. Dispute Resolution. Disputes relating to among any of the parties to this MOU must be presented in writing to the WIB. The WIB, in consultation with the parties in conflict, if appropriate, will determine the resolution and whether or not an amendment to the MOU pursuant to paragraph 2.3 is required.
- 8.3. Conflict of Interest. This MOU is subject to cancellation for conflict of interest pursuant to A.R.S. § 38-511, the pertinent provisions of which are incorporated by reference.
- 8.4. Non-Discrimination. No party will discriminate against any other party's employees, clients or any other individual in any way because of that person's age, race, creed, color, religion, sex, disability or national origin in the course of carrying out WIOA activities. The parties will comply with all provisions and requirements of Arizona Executive Order 2009-09 including flow down of all provisions and requirements to any subcontractors.
- 8.5. Assignment. If a Partner assigns any or all duties and responsibilities under this MOU to another entity, the assignor must require the assignee to abide by provisions of the MOU.
- 8.6. Entire Agreement. This MOU sets forth the full and complete understanding of the Partners relating to the Operations Protocol for ARIZONA@WORK Pima County One-Stop. The MOU supersedes any and all other agreements, oral or written, made or dated prior to its execution.

The undersigned Partners accept this MOU as the Operations Protocol for ARIZONA@WORK Pima County One-Stop system as required under the Workforce Innovation and Opportunity Act (WIOA), Public Law 113-128. The MOU will be effective as to each individual Partner upon approval and signature of the Partner.

**PIMA COUNTY**

**Local Chief Elected Official**

**WIOA Title I-B Adult, Dislocated Worker and Youth Programs**

**Employment and Training activities carried out by the U.S. Department of Housing and Urban Development ("HUD")**

**U.S. Department of Housing and Urban Development ("HUD") 24 CFR Part 570 Community Development Block Grant ("CDBG") Program authorized under Title I of the Housing and Community Development Act of 1974**

\_\_\_\_\_  
Adelita Grijalva, Chair, Pima County Board of Supervisors

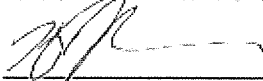
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Date

**ATTEST**

\_\_\_\_\_  
Clerk, Pima County Board of Supervisors

\_\_\_\_\_  
Date

**APPROVED AS TO FORM**

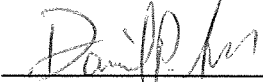
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Pima County Deputy Attorney

\_\_\_\_\_  
8/14/2023

\_\_\_\_\_  
Date

**APPROVED AS TO CONTENT**

\_\_\_\_\_  


Daniel Sullivan, Director  
Pima County Community & Workforce Development

\_\_\_\_\_  
9.7.23

\_\_\_\_\_  
Date

**PIMA COUNTY WORKFORCE INVESTMENT BOARD**

**Local Workforce Development Board**

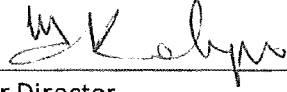
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Dr. Mark Vitale, Chair

\_\_\_\_\_  
9/6/2023

\_\_\_\_\_  
Date

HUMAN LEARNING SYSTEMS, LLC  
Fred G. Acosta Job Corps Center – WIOA Title IC



Samuel Kolapo, Center Director

5/15/2023

Date

TUCSON INDIAN CENTER  
WIOA Title ID Native American Program

\_\_\_\_\_  
Jacob Bernal, Executive Director

\_\_\_\_\_  
Date

PIMA COMMUNITY COLLEGE DISTRICT  
Postsecondary Vocation Education, Carl Perkins Vocational and Applied Technology Act

\_\_\_\_\_  
David Bea, Executive Vice Chancellor

\_\_\_\_\_  
Date

**APPROVED AS TO FORM (pursuant to A.R.S. § 11-952 (D))**

\_\_\_\_\_  
Jeff Sylvan, General Counsel

\_\_\_\_\_  
Date

ASOCIACIÓN NACIONAL PRO PERSONAS MAYORES (ANPPM) – NATIONAL ASSOCIATION FOR HISPANIC ELDERLY (NAHE), ARIZONA PROJECT AYUDA TUCSON REGIONAL OFFICE -- National Grantees  
**Senior Community Service Employment Programs (SCSEP) under Title V of Older Americans Act**

\_\_\_\_\_  
Laura Sabori, Project Ayuda Coordinator

\_\_\_\_\_  
Date

NATIONAL INDIAN COUNCIL OF AGING, INC. -- National Grantees  
**Senior Community Service Employment Programs (SCSEP) under Title V of Older Americans Act**

\_\_\_\_\_  
Theresa Salazar, Project Ayuda Coordinator

\_\_\_\_\_  
Date

GOODWILL INDUSTRIES OF SOUTHERN ARIZONA  
**Re-entry Employment Opportunities (REO) under Second Chance Act – Adults 25 Years and Older**

\_\_\_\_\_  
Liz Gulick, Co-President/Chief Executive Officer

\_\_\_\_\_  
Date

TUCSON INDIAN CENTER  
WIOA Title ID Native American Program

Jacob Bernal  
Jacob Bernal, Executive Director

8/23/23  
Date

PIMA COMMUNITY COLLEGE DISTRICT  
Postsecondary Vocation Education, Carl Perkins Vocational and Applied Technology Act

\_\_\_\_\_  
Dr. Ian Roarke, Vice Chancellor

\_\_\_\_\_  
Date

APPROVED AS TO FORM (pursuant to A.R.S. § 11-952 (D))

\_\_\_\_\_  
Jeff Sylvan, General Counsel

\_\_\_\_\_  
Date

ASOCIACIÓN NACIONAL PRO PERSONAS MAYORES (ANPPM) – NATIONAL ASSOCIATION FOR HISPANIC ELDERLY (NAHE), ARIZONA PROJECT AYUDA TUCSON REGIONAL OFFICE -- National Grantees Senior Community Service Employment Programs (SCSEP) under Title V of Older Americans Act

\_\_\_\_\_  
Laura Sabori, Project Ayuda Coordinator

\_\_\_\_\_  
Date

NATIONAL INDIAN COUNCIL OF AGING, INC. -- National Grantees Senior Community Service Employment Programs (SCSEP) under Title V of Older Americans Act

\_\_\_\_\_  
Theresa Salazar, Project Ayuda Coordinator

\_\_\_\_\_  
Date

GOODWILL INDUSTRIES OF SOUTHERN ARIZONA  
Re-entry Employment Opportunities (REO) under Second Chance Act – Adults 25 Years and Older

\_\_\_\_\_  
Liz Gulick, Co-President/Chief Executive Officer

\_\_\_\_\_  
Date

EQUUS Workforce Solutions  
Temporary Assistance for Needy Families (TANF) Jobs Program

\_\_\_\_\_  
Mark Douglass, President

\_\_\_\_\_  
Date

TUCSON INDIAN CENTER  
WIOA Title ID Native American Program

\_\_\_\_\_  
Jacob Bernal, Executive Director

\_\_\_\_\_  
Date

PIMA COMMUNITY COLLEGE DISTRICT  
Postsecondary Vocation Education, Carl Perkins Vocational and Applied Technology Act

\_\_\_\_\_  
Dr. Ian Roarke, Vice Chancellor

\_\_\_\_\_  
Date

**APPROVED AS TO FORM (pursuant to A.R.S. § 11-952 (D))**

\_\_\_\_\_  
Jeff Sylvan, General Counsel

\_\_\_\_\_  
Date

ASOCIACIÓN NACIONAL PRO PERSONAS MAYORES (ANPPM) – NATIONAL ASSOCIATION FOR HISPANIC ELDERLY (NAHE), ARIZONA PROJECT AYUDA TUCSON REGIONAL OFFICE -- National Grantees  
Senior Community Service Employment Programs (SCSEP) under Title V of Older Americans Act

\_\_\_\_\_  
Laura Sabori, Project Ayuda Coordinator

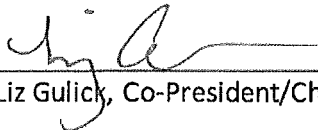
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NATIONAL INDIAN COUNCIL OF AGING, INC. -- National Grantees  
Senior Community Service Employment Programs (SCSEP) under Title V of Older Americans Act

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Theresa Salazar, Project Ayuda Coordinator

\_\_\_\_\_  
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GOODWILL INDUSTRIES OF SOUTHERN ARIZONA  
Re-entry Employment Opportunities (REO) under Second Chance Act – Adults 25 Years and Older

  
\_\_\_\_\_  
Liz Gulick, Co-President/Chief Executive Officer

8-10-23  
\_\_\_\_\_  
Date

EQUUS Workforce Solutions  
Temporary Assistance for Needy Families (TANF) Jobs Program

\_\_\_\_\_  
Mark Douglass, President

\_\_\_\_\_  
Date

ARIZONA DEPARTMENT OF EDUCATION  
WIOA Title II Adult Education and Literacy Activities

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Beverly Wilson, Deputy Associate Superintendent/Arizona  
State Director of Adult Education

---

Date

ARIZONA DEPARTMENT OF ECONOMIC SECURITY  
Division of Employment and Rehabilitation Services  
Veterans Employment Representative and Disabled Veterans Outreach Activities authorized under 41  
U.S.C. 38 – Jobs for Veterans State Grant and Local Veterans Employment Representatives (Business  
Services)  
Workforce Administration, WIOA Title III State Business Services under Wagner-Peyser

*Kelly Hart*

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**Aug 23, 2023**

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Kelly Hart, AZ Employer Engagement Administration

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Date

Rehabilitation Services Administration, WIOA Title IV Vocational Rehabilitation Services

*Kristen Mackey*

---

**Aug 21, 2023**

---

Kristen Mackey, Administrator

---

Date

Programs authorized under Arizona State Unemployment Insurance Compensation Laws

*Sandra Canez*

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**Aug 25, 2023**

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Sandra Canez, AZ Unemployment Insurance

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Date

WIOA Title III State Employment Service Office under Wagner-Peyser (Employment Services)  
Trade Adjustment Assistance of Title III of the Trade Act of 1974  
Jobs for Veterans State Grant/Disabled Veterans Outreach Activities authorized under 41 USC 38

*Chevera Trillo*

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**Aug 22, 2023**

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Chevera Trillo, Administrator

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Date

PORTABLE, PRACTICAL EDUCATIONAL PREPARATION, INC.  
Migrant & Seasonal Farm Worker Programs

---

Kari Hogan, Chief Administrative Officer

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Date

HUMAN LEARNING SYSTEMS, LLC  
Fred G. Acosta Job Corps Center – WIOA Title IC

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Samuel Kolapo, Center Director

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Date











# MOU-LWDA-PimaCounty-2023-2026-Approved by WIB 05.12.8.11.23

Final Audit Report

2023-08-25


Created:	2023-08-21
By:	Matthew Smith (matthewsmith@azdes.gov)
Status:	Signed
Transaction ID:	CBJCHBCAABAAPKpb5E7Ai3f8CblOnODRKF-8h6X8ES55

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-  Document created by Matthew Smith (matthewsmith@azdes.gov)  
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-  Document emailed to Kristen Mackey (KMackey@azdes.gov) for signature  
2023-08-21 - 3:32:16 PM GMT
-  Email viewed by Kristen Mackey (KMackey@azdes.gov)  
2023-08-21 - 5:02:54 PM GMT
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Signature Date: 2023-08-21 - 5:03:06 PM GMT - Time Source: server
-  Document emailed to Chevera Trillo (CTrillo@azdes.gov) for signature  
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-  Document e-signed by Chevera Trillo (CTrillo@azdes.gov)  
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-  Document emailed to Kelly Hart (kellyhart@azdes.gov) for signature  
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Signature Date: 2023-08-23 - 4:11:29 PM GMT - Time Source: server




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Signature Date: 2023-08-25 - 5:54:30 PM GMT - Time Source: server

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ARIZONA DEPARTMENT OF EDUCATION  
WIOA Title II Adult Education and Literacy Activities

\_\_\_\_\_  
Beverly Wilson, Deputy Associate Superintendent/Arizona  
State Director of Adult Education

\_\_\_\_\_  
Date

ARIZONA DEPARTMENT OF ECONOMIC SECURITY  
Division of Employment and Rehabilitation Services  
Veterans Employment Representative and Disabled Veterans Outreach Activities authorized under 41  
U.S.C. 38 – Jobs for Veterans State Grant and Local Veterans Employment Representatives (Business  
Services)  
Workforce Administration, WIOA Title III State Business Services under Wagner-Peyser

\_\_\_\_\_  
Kelly Hart, AZ Employer Engagement Administration

\_\_\_\_\_  
Date

Rehabilitation Services Administration, WIOA Title IV Vocational Rehabilitation Services

\_\_\_\_\_  
Kristen Mackey, Administrator

\_\_\_\_\_  
Date

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Sandra Canez, AZ Unemployment Insurance

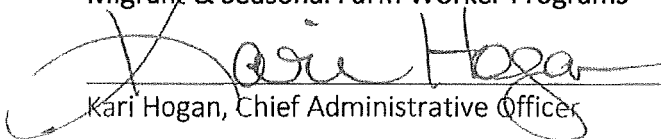
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Date

Workforce Administration, WIOA Title III State Employment Service Office under Wagner-Peyser  
Trade Adjustment Assistance of Title III of the Trade Act of 1974  
Senior Community Service Employment activities authorized under Title V or the Older Americans Act of  
1965 (AARP Foundation as agent for the AZ DERS)  
Veterans Employment Representative and Disabled Veterans Outreach Activities authorized under 41  
U.S.C. 38 – Jobs for Veterans State Grant and Local Veterans Employment Representatives (Employment  
Services)  
Supplemental Nutrition Assistance Program authorized under Part A of Title IV of the Social Security Act  
Temporary Assistance for Needy Families Program authorized under Part A of the Title IV of the Social  
Security Act

\_\_\_\_\_  
Chevera Trillo, Administrator

\_\_\_\_\_  
Date

PORTABLE, PRACTICAL EDUCATIONAL PREPARATION, INC.  
Migrant & Seasonal Farm Worker Programs

  
\_\_\_\_\_  
Kari Hogan, Chief Administrative Officer

\_\_\_\_\_  
5/15/23  
Date

ARIZONA DEPARTMENT OF EDUCATION  
WIOA Title II Adult Education and Literacy Activities  
Beverly Wilson Digitally signed by Beverly Wilson  
Date: 2023.06.22 14:53:14 -0700

Beverly Wilson, Deputy Associate Superintendent/  
Arizona State Director of Adult Education

ARIZONA DEPARTMENT OF EDUCATION  
WIOA Title II Adult Education and Literacy Activities

Steven Paulson, Chief Procurement Officer

06/06/2023

Date

07/07/2023

Date

ARIZONA DEPARTMENT OF ECONOMIC SECURITY  
Division of Employment and Rehabilitation Services  
Veterans Employment Representative and Disabled Veterans Outreach Activities authorized under 41  
U.S.C. 38 – Jobs for Veterans State Grant and Local Veterans Employment Representatives (Business  
Services)  
Workforce Administration, WIOA Title III State Business Services under Wagner-Peyser

Kelly Hart, AZ Employer Engagement Administration

Date

Rehabilitation Services Administration, WIOA Title IV Vocational Rehabilitation Services

Kristen Mackey, Administrator

Date

Programs authorized under Arizona State Unemployment Insurance Compensation Laws

Sandra Canez, AZ Unemployment Insurance

Date

Workforce Administration, WIOA Title III State Employment Service Office under Wagner-Peyser  
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Temporary Assistance for Needy Families Program authorized under Part A of the Title IV of the Social  
Security Act

Chevera Trillo, Administrator

Date

PORTABLE, PRACTICAL EDUCATIONAL PREPARATION, INC.  
Migrant & Seasonal Farm Worker Programs

Kari Hogan, Chief Administrative Officer

Date

## EXHIBIT B



### **PIMA COUNTY ONE-STOP CAREER CENTER PROGRAMS POLICY STATEMENT**

You are applying for job training or job placement help at the ARIZONA@WORK Pima County One-Stop Career Center ("One-Stop"). One-Stop job programs are funded by State and Federal grants. Because of this, there is important information that you need to know before you begin a One-Stop job program.

**PLEASE READ THE INFORMATION BELOW AND INITIAL EACH STATEMENT TO SHOW THAT YOU UNDERSTAND YOUR RIGHTS AND RESPONSIBILITIES.**

#### **A. PROGRAM AVAILABILITY**

Every One-Stop program has a limited number of openings. So, even though you may be eligible to participate in a particular program, there may not be an opening for you. One-Stop works hard to place you into the most suitable program, but there are no guarantees that you will be able to enter the program that you want.

#### **B. REVIEW OF ELIGIBILITY**

One-Stop programs are only open to people that meet the eligibility requirements set by the Federal or State government. One-Stop might review your application and other documents on file at any time. If your file is selected for review, you may be asked to provide additional documents or proof of your eligibility to participate in the program. If you do not bring the additional information you are asked for, you will have to leave the program.

#### **C. FOLLOW-UP POLICY**

One-Stop programs hope to help you obtain services and training that will lead to your successful employment. To make sure that One-Stop programs are working, people from the One-Stop might call you or your employer occasionally to see how you are doing and how the One-Stop programs can be improved.

#### **D. NEPOTISM**

1. "Nepotism" is not allowed when a company or government agency gets federal or state money for job programs.
2. This means, if your wife, husband, son, daughter, mother, father, brother, brother-in-law, sister, sister-in-law, son-in-law, daughter-in-law, mother-in-law, father-in-law, aunt, uncle, niece, nephew, stepparent, or stepchild works as a manager, supervisor, or decision-maker at a company, you may not:

- a. Be hired to work at that company;
  - b. Be placed in an on-the-job training position at that company; or
  - c. Attend any training program at that company.
3. If you are involved in a political activity at other times, you may not say or act as if you are representing the One-Stop programs.

**E. EQUAL EMPLOYMENT OPPORTUNITY**

One-Stop and any employers that receive grant funds from the One-Stop may not discriminate against or deny participation in One-Stop programs to any person because of the person's race, color, religion, sex, national origin, age, handicap, or political beliefs. If a person holds a valid document to work in the United States, the person may not be discriminated against because of citizenship.

**F. POLITICAL ACTIVITY**

As a person who cares about public policy, you might be active in partisan or non-partisan political activities such as working on a candidate's campaign, talking to your local, state or federal government officials; or attending a rally or a protest. These are important activities but, you may not participate in any political activities:

- a. When you are being paid through a One-Stop program;
- b. When you are in an on-the-job training position provided by a company that gets money from One-Stop; or
- c. When you are attending any training program paid for by One-Stop.

**G. AFFIRMATIVE ACTION**

If One-Stop is required by law to have participants from specific backgrounds, One-Stop will make every effort to comply as directed by law.

**SO YOU GET THE BEST SERVICE, PLEASE BE SURE YOU TELL THE ONE-STOP ABOUT ANY CHANGES TO YOUR ADDRESS AND PHONE NUMBER!**

**I have read and understand the Pima County One-Stop Program policies on these subjects.**

Customer  
Signature

:

\_\_\_\_\_

Date

:

\_\_\_\_\_

Staff  
Signature

:

\_\_\_\_\_

Date

:

\_\_\_\_\_

**Equal Opportunity Employment/Program**

Auxiliary aids and services are available upon request to individuals with disabilities

## Grievance and Complaint Procedure

A One-Stop program applicant, participant, or other person that believes he or she has not been treated equally or has been hurt by a decision that was wrong, may file a complaint using the following procedure.

### I. FILING PROCEDURE

1. A complaint against a County employee may be made verbally to that employee's supervisor.
2. The supervisor will attempt to resolve the issue with the employee and the person making the complaint.
3. If, within 5 working days, no resolution has been reached by the supervisor, the person may submit a written complaint to the Program Manager who supervises that supervisor.

The written complaint should include:

- a. The name, address, phone number and signature of the person making the complaint.
- b. A clear and concise statement of facts, including dates, leading up to the decision that is the subject of the complaint.
- c. What specific resolution is the complainant requesting?
- d. Complaints should be submitted to:

Program Manager  
One-Stop Kino Career Center  
2797 E. Ajo Way  
Tucson, AZ 85713

Program Manager  
One-Stop Rio Nuevo Career Center  
340 N. Commerce Park Loop  
Tucson, AZ 85745

4. Grievances and complaints involving a contracted agency of Pima County must be filed according to that agency's grievance procedures.

### II. RESOLUTION

1. The Program Manager will attempt to reach a resolution with the person making the complaint, the supervisor, and involved staff. Within 10 working days of receiving the complaint, the Program Manager will issue a decision in writing.
2. Grievances involving a contracted agency of Pima County must show an attempt at resolution through that agency's internal procedures. If resolution is not obtained at the agency level, the individual may appeal to the Director of the Pima County Community and Workforce Development.

### III. APPEAL

1. The person making the complaint has 10 working days from the date of the Program Manager's or contracted agency's decision to file a written appeal with the Department Director. The appeal should include all of the information that was in the initial complaint and also describe the attempts at resolution with relevant dates. The appeal should be submitted to:

Department Director  
Pima County Community & Workforce Development  
2797 E. Ajo Way, Tucson, AZ 85713

2. The Department Director then has thirty (30) working days to schedule and hold a hearing.

3. The person making the complaint shall be notified in writing of the date, time and place of a formal hearing, including the opportunity to present evidence.
4. The hearing officer may be the Department Director or a designee other than the Program Manager who first reviewed the written complaint. The hearing officer will issue a determination within ten (10) working days after the hearing.
5. An appeal may be made to the funding agency, if applicable.

WIOA Administrator, Department of Economic Security  
P.O. Box 6123, Site Code 920-Z  
Phoenix, AZ 85005

The request for review shall be filed within 20 days from the date on which the complainant should have received a decision. The Arizona Department of Economic Security, WIOA Administration shall issue a decision within 30 days.

*Other funding agency contact information (to be completed by Intake Team):*

6. Any and all of the mandated time frames for processing complaints after they have been filed may be waived, when necessary, by written consent of all affected parties.
7. Complaints of discrimination on the grounds of race, color, national origin, age, sex, religion, political affirmation of belief, shall be sent directly to:

Directorate of Civil Rights, U.S. Department of Labor  
200 Constitution Ave. N.W.  
Washington, D.C. 20210

8. Any and all of the mandated time frames for processing complaints after they have been filed may be waived, when necessary, by written consent of all affected parties.

**I have read and understand the Pima County One-Stop Program policies on these subjects.**

Customer  
Signature  
:

\_\_\_\_\_

Date  
:

\_\_\_\_\_

Staff  
Signature  
:

\_\_\_\_\_

Date  
:

\_\_\_\_\_

**Equal Opportunity Employment/Program**

Auxiliary aids and services are available upon request to individuals with disabilities

## Pima Community College Title II Student Complaint Processes

Update: Student Policies & Complaints page: <https://www.pima.edu/student-resources/student-policies-complaints/index.html>

Current AP on Student complaints: <https://www.pima.edu/about-pima/leadership-policies/policies/administrative-procedures/docs-ap-03/AP-3-31-01.pdf>

Pima Community College (PCC) in its goal to provide quality instruction and service, provide students access to appropriate College staff and administration to resolve questions and concerns about PCC staff, policies, procedures, or other actions or inactions of the College.

### Informal Resolution

Students are strongly encouraged to resolve any concern by talking with the individual or faculty member and his/her supervisor if necessary. General guidelines are given below. Additional assistance is available from the Student Complaint Resource Liaison at each campus.

Complaint Against or About:	Contact:
Staff (includes Administrator)	Staff or the Area Supervisor
Faculty	Office of the Academic Dean
Grade	Faculty or the Office of the Academic Dean
Security/Safety	Campus Police/Department of Public Safety
Discrimination	EEO/ADA Office
Disabled Student Resources	Area Supervisor
Customer Service	Area Supervisor
Academic Program or College Service Area	Area Supervisor
Facilities	Area Supervisor

If a student does not agree with the initial discussion and suggested resolution, the student may file a written (formal) complaint. A complaint is a concern that a policy or procedure of the College has been incorrectly or unfairly applied, or a charge against a person's behavior. Please follow the applicable complaint procedure below.

### Grade-Related Complaints

**Grade or Faculty-Related Complaints from Students**  
Use the [Grade-Related Complaints from Students](#) process.

### Faculty-Related Complaints

Use the [Faculty-Related Complaints from Students](#) process (not grade-related).

### Other College-Related Complaints from Students

To file other College-related complaints (other than Equal Opportunity Policy or Americans with Disabilities Act) use Pima's [Office of Dispute Resolution](#).

### Equal Opportunity Policy and Americans with Disabilities Act (ADA)

Pima Community College has a policy that prohibits discrimination on the basis of race, color, national origin, religion, sex, sexual orientation, disability, age or on the basis of membership as set forth in Uniformed Services Employment and Reemployment Rights Act (USERRA), or any other basis which is proscribed by law in the administration of, and access to, its programs, services, and facilities. The policy applies to students, employees, and applicants for employment.

The College has procedures to address complaints by students alleging violations of the ADA. Information for students wishing to file an EEO complaint against faculty and/or other employees may be found on the [Nondiscrimination of Students On the Basis of Disability—Academic Adjustments and Other Accommodations](#) webpage (AP 3.46.03). In addition, the College has procedures to address complaints by students or employees alleging violations of non-discrimination laws. Please see the Unlawful Discrimination Standard Practice Guide or contact the College EEO/ADA at 206-4539; 4905 E. Broadway, Tucson, AZ 85709.

### Accrediting Agencies

Pima Community College is accredited by the [Higher Learning Commission of the North Central Association of Colleges and Schools](#).

**Please note:** Academic or occupational programs that are either accredited or approved by an external entity may have policies or procedures that are different or more restrictive than those of the College. These policies or procedures will supersede any conflicting College policies or procedures.

## Infrastructure Funding Agreement (IFA):

Local Workforce Development Area: Pima County

Date Submitted May 15, 2023

1. **The period of time this agreement is effective July 1, 2023, to June 30, 2026**
2. **Identification of all ARIZONA@WORK Job Center partners, Chief Executive Official(s), and the Local Workforce Development Board (LWDB) participating in the IFA**  
*See Attachment A*
3. **Steps the LWDB, Chief Elected Official (CEO), and ARIZONA@WORK Job Center partners took to reach consensus and/or an assurance that the Local Area followed guidance for the state infrastructure funding mechanism**  
*Pima County LWDB staff and One Stop Operator provided the draft MOU for preliminary review by LWDA Pima County partners.*

*LWDB committees: Performance & Accountability and Executive Committee reviewed the updated MOU and IFA.*

*LWDB-Workforce Investment Board approve the MOU and IFA. Once approved, documents were signed by all partners.*

*LCEO – Pima County Board of Supervisors, approve the IFA, MOU, and executes the agreement with the Chair of the BOS signature.*

4. **The process ARIZONA@WORK Job Center partners will use to resolve issues related to infrastructure funding during the MOU duration period when consensus cannot be reached**  
*Pursuant to Section 8.2 of the Partners' MOU, disputes must be presented in writing to the Pima County Workforce Investment Board. Under its By-Laws, the WIB Chair may appoint a special committee to review data related to cost and proportionate use or other information in order to recommend a resolution to the WIB Executive Committee.*

*If a one-stop partner appeals to the State regarding infrastructure costs which results in a change to the one-stop partner's infrastructure cost contributions, the MOU must be updated to reflect the final one-stop partner infrastructure cost contributions.*



**5. A description of the periodic modification and review process to ensure equitable benefit among ARIZONA@WORK Job Center partners**

*To ensure equitable benefit among the ARIZONA@WORK Pima County partners, the partners will provide a quarterly summary of WIOA activity, results and expenses – both for infrastructure costs and for applicable career services – to the WIB.*

*The WIB Executive Committee will have the authority to approve changes to the budget for each Job Center that does not exceed 15% of the budget in Section 2 for the applicable Job Center and approve.*

*Changes that exceed 15% of the budget will be submitted for approval to the affected Partners as an amendment to the IFA.*

**IFA Attachments**

- A. ARIZONA@WORK Job Center Partners, Chief Executive Official(s), and the Local Workforce Development Board (LWDB) Participating in the IFA**
- B. ARIZONA@WORK Operating Budget: Infrastructure Costs**
- C. Signatures of Co-located ARIZONA@WORK Job Center Partners Agreeing to Share Infrastructure Costs**
- D. Signatures of Non-Co-located ARIZONA@WORK Job Center Partners Agreeing to Negotiate the Sharing of Infrastructure Costs When Sufficient Data Are Available to Determine Relative Benefit and Proportionate Share**
- E. ARIZONA@WORK Operating Budget: Additional Costs (Applicable Career Services)**
- F. OPTIONAL:**

***ARIZONA@WORK Operating Budget: Additional Costs (Shared Operating Costs and Shared Services) and Signature of ARIZONA@WORK Job Center Partners Agreeing to Share Identified Operating Costs/Shared Services***

**Attachment A:**

**Identification of all ARIZONA@WORK Job Center Partners, Chief Elected Official(s), and the Local Workforce Development Board (LWDB) participating in the IFA**

**Local Workforce Development Board:**

*Pima County Workforce Investment Board (WIB)  
2797 E. Ajo Way Tucson, AZ 85713*

*Dr. Mark Vitale, Chair  
University of Phoenix  
4035 S. Riverpoint Pkwy  
Phoenix, AZ 85040  
520.239.5263  
[Mark.vitale@phoenix.edu](mailto:Mark.vitale@phoenix.edu)*

*Cassie Lundin, LWDB Director  
2797 E. Ajo Way Tucson, AZ 85713  
(520) 724-9638  
[Cassie.Lundin@pima.gov](mailto:Cassie.Lundin@pima.gov)*

**Chief Elected Official(s):**

*Pima County Board of Supervisors  
33 N. Stone Avenue, 11<sup>th</sup> Floor Tucson, AZ 85701*

**Adelita Grijalva, Chair, District 5**  
*33 N. Stone Ave, 11<sup>th</sup> Floor  
Tucson, AZ 85701  
520.724.8126  
[Adelita.grijalva@pima.gov](mailto:Adelita.grijalva@pima.gov)  
[District5@pima.gov](mailto:District5@pima.gov)*

*Rex Scott, Vice-Chair, District 1  
33 N. Stone Ave, 11<sup>th</sup> Floor  
Tucson, AZ 85701  
520.724.2738  
[Rex.Scott@pima.gov](mailto:Rex.Scott@pima.gov)  
[District1@pima.gov](mailto:District1@pima.gov)*

*Dr. Matt Heinz, Supervisor District 2  
33 N. Stone Ave, 11<sup>th</sup> Floor  
Tucson, AZ 85701  
520.724.2702  
[Matt.heinz@pima.gov](mailto:Matt.heinz@pima.gov)  
[District2@pima.gov](mailto:District2@pima.gov)*

*Supervisor Sharon Bronson, District 3  
33 N. Stone Ave, 11<sup>th</sup> Floor  
Tucson, AZ 85701  
520.724.8051  
[Sharon.bronson@pima.gov](mailto:Sharon.bronson@pima.gov)  
[District3@pima.gov](mailto:District3@pima.gov)*

*Supervisor Steve Christy, District 4  
33 N. Stone Ave, 11<sup>th</sup> Floor  
Tucson, AZ 85701  
520.724.8094  
[Steve.Christy@pima.gov](mailto:Steve.Christy@pima.gov)  
[District4@pima.gov](mailto:District4@pima.gov)*

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<b>Required WIOA and ARIZONA@WORK Job Center Partner</b>	<b>ARIZONA@WORK Job Center Partner Serves Local Area?</b>	<b>Point of Contact Information</b> <i>Name, Title, Address, Telephone, Email</i>
Adult, Dislocated Worker (DW), and Youth Programs under Title I-B of WIOA	X	Pima County Community & Workforce Development Daniel Sullivan, Director 2797 E. Ajo Way Tucson, AZ 85713 520.724.7309 <a href="mailto:Daniel.Sullivan@pima.gov">Daniel.Sullivan@pima.gov</a> Rhonda Piña, Deputy Director, Workforce & Education Division 2797 E. Ajo Way Tucson, AZ 85713 520.724.4703 <a href="mailto:Rhonda.Pina@pima.gov">Rhonda.Pina@pima.gov</a>
Job Corps under Title I of WIOA	X	Fred G. Acosta Job Corps Center Samuel Kolapo, Center Director 901 S. Campbell Ave Tucson, AZ 85719 520.879.9180 <a href="mailto:Kolapo.samuel.1@jobcorps.org">Kolapo.samuel.1@jobcorps.org</a>
YouthBuild under Title I of WIOA	No local programs	
Indian and Native American Programs (INAP) under WIOA Title I	X	Tucson Indian Center Jacob Bernal, Executive Director 160 N. Stone Ave Tucson, AZ 85701 520.884.7131 <a href="mailto:jbernal@ticenter.org">jbernal@ticenter.org</a>
Migrant and Seasonal Farmworker Programs (MSFW) under Title I of WIOA	X	Portable Practical Education Preparation (PPEP), Inc. Kari Hogan, Chief Administrative Officer 802 E. 46 <sup>th</sup> Street Tucson, AZ 85713 520.770.2500 <a href="mailto:khogan@ppep.org">khogan@ppep.org</a>

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<p>Adult Education and Family Literacy Act programs under Title II of WIOA</p>	<p>X</p>	<p>Arizona Department of Adult Education                  Beverly Wilson, Director                  1535 W Jefferson, St., Bin 26                  Phoenix, AZ 85007                  602.258.2410  <a href="mailto:beverly.wilson@azed.gov">beverly.wilson@azed.gov</a></p> <p>Pima Community College                  Laurie Kierstead-Joseph, Assistant Vice-Chancellor, Adult Basic Education for College &amp; Career                  1255 N. Stone Ave                  Tucson, AZ 85709                  520.247.1378  <a href="mailto:LKierstead@pima.edu">LKierstead@pima.edu</a></p>
<p>Wagner-Peyser under Title III of WIOA</p>	<p>X</p>	<p>Arizona Department of Economic Security, Employer Engagement Administration (Business Services)                  Kelly Hart, Administrator                  1789 W. Jefferson                  Phoenix, AZ 85007                  602.320.8766  <a href="mailto:KellyHart@azdes.gov">KellyHart@azdes.gov</a></p> <p>Chevera Trillo, Administrator (Employment Services)                  Ph: (480) 487-7806  <a href="mailto:Ctrillo@azdes.gov">Ctrillo@azdes.gov</a></p>
<p>State Unemployment Insurance (UI)</p>	<p>X</p>	<p>Arizona Department of Economic Security, Division of Employment and Rehabilitation Services                  Sandra Canez, Unemployment Insurance Administrator                  1789 W Jefferson                  Phoenix, AZ 85007                  480.868.7136  <a href="mailto:Sandracanez@azdes.gov">Sandracanez@azdes.gov</a></p>
<p>Trade Adjustment Assistance (TAA) under Title II of Trade Act</p>	<p>X</p>	<p>Arizona Department of Economic Security, Workforce Development Administration</p>

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		<p>Chevera Trillo, Administrator          1789 W Jefferson          Phoenix, AZ 85007          480.487.7806  <a href="mailto:Ctrillo@azdes.gov">Ctrillo@azdes.gov</a></p> <p>Susan Standen, TAA State Coordinator/RESEA State Coordinator          Arizona Department of Economic Security, Workforce Development Administration          400 W. Congress Street Suite 42D          Tucson, AZ 85701          520.209.1032  <a href="mailto:sstanden@azdes.gov">sstanden@azdes.gov</a></p>
Jobs for Veterans State Grants (Vets) under Title 38, U.S.C.	X	<p>Arizona Department of Economic Security, Workforce Development Administration          Kelly Hart, Administrator (JVSG/LVER)          1789 W. Jefferson          Phoenix, AZ 85007          602.320.8766  <a href="mailto:KellyHart@azdes.gov">KellyHart@azdes.gov</a></p> <p>Chevera Trillo, Administrator (JVSG/DVOP)          1789 W Jefferson          Phoenix, AZ 85007          480.487.7806  <a href="mailto:Ctrillo@azdes.gov">Ctrillo@azdes.gov</a></p>
Vocational Rehabilitation under Title IV of WIOA	X	<p>Kristen Mackey          Rehabilitation Services Administration          480-665-6736  <a href="mailto:Kmackey@azdes.gov">Kmackey@azdes.gov</a></p> <p>Mary Fleck,</p>

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		<p>Arizona Department of Economic Security, Division of  Employment and Rehabilitation Services, Vocational  Rehabilitation Services Administration  400 W. Congress Street Suite 420  Tucson, AZ 85701  520.508.7506  <a href="mailto:MFleck@azdes.gov">MFleck@azdes.gov</a></p>
Senior Community Service Employment Programs (SCSEP) under Title V of Older Americans Act	X	<p>AARP  Jessica Howell  <a href="mailto:JHowell@AARP.org">JHowell@AARP.org</a>  (602) 841-0403</p>
Senior Community Service Employment Programs (SCSEP)—National Grantees under Title V of Older Americans Act	X	<p>ANPPM (National Association for Hispanic Elderly)  TBD (Vacant)  Arizona Regional Office  <a href="mailto:anppmaz@aol.com">anppmaz@aol.com</a>  (520) 207-0053</p> <p>(INTERIUM PERSON FOR AZ REGIONAL:  <a href="mailto:anppmnelson@aol.com">anppmnelson@aol.com</a>  Nelson Aguirre  National Project Coordinator  ANPPM/NAHE  234 E. Colorado Blvd., Suite 300  Pasadena, CA 91101  (626)564-1988 ext. 205</p> <p>and</p> <p>NICOA (National Indian Council On Aging)  Sue Chapman  <a href="mailto:SChapman@NICOA.org">SChapman@NICOA.org</a>  (505) 292-2001</p>

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Career and Technical Education programs at the postsecondary level (CTE) under Perkins Career and Technical Education Act	X	Dr. Ian Roark, Vice Chancellor, Workforce Development, and Innovation David Bea, Executive Vice Chancellor Pima Community College 4905C E. Broadway Blvd Tucson, AZ 85709-1005 520.206.4747 <a href="mailto:iroarke@pima.edu">iroarke@pima.edu</a> <a href="mailto:dbea@pima.edu">dbea@pima.edu</a>
Housing and Urban Development---Employment and Training Programs	X	Jenifer Darland Deputy Director, Housing & Community Resources Pima County Community & Workforce Development 2797 East Ajo Way Tucson, AZ 85713 520.724.7312 <a href="mailto:jenifer.darland@pima.gov">jenifer.darland@pima.gov</a>
Community Services Block Grants (CSBG)—Employment and Training Activities	X	Jenifer Darland Deputy Director, Housing & Community Resources Pima County Community & Workforce Development 2797 East Ajo Way Tucson, AZ 85713 520.724.7312 <a href="mailto:jenifer.darland@pima.gov">jenifer.darland@pima.gov</a>
Re-entry Employment Opportunities (REO) under Second Chance Act	X	Liz Gulick Co-President/Chief Executive Officer Goodwill Industries of Southern Arizona 1940 E. Silverlake, Suite 405 Tucson, AZ 85713 520.623.5174 x 7009 <a href="mailto:lgulick@goodwilltucson.org">lgulick@goodwilltucson.org</a>
<b><i>Additional ARIZONA@WORK Job Center Partners Approved by the Local WDB and CEO(s)---If Any</i></b>		
<i>Temporary Assistance for Needy Families (TANF) employment &amp; training under part A of title IV of Social Security Act*</i>	X	Arizona Department of Economic Security, Workforce Development Administration contracts all TANF in Arizona to:

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		EQUUS Workforce Solutions Jorge Rivero, Project Director 177 N. Church Avenue, Suite 910 Tucson, AZ 85701 520.881.0570 <a href="mailto:jorgerivero@equusworks.com">jorgerivero@equusworks.com</a>
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*\* Workforce Arizona Council, 03-2016: "The Governor notified the Secretaries of the U.S. Departments of Labor and Health and Human Services in writing that TANF will not be a required partner in Arizona, or within some specific local areas in the State. Local TANF programs may still opt to be an ARIZONA@WORK Job Center partner, or to work in collaboration with the ARIZONA@WORK Job Center."*



**Attachment B1: ARIZONA@WORK Job Center and Affiliate Site Locations**

Identify all ARIZONA@WORK Job Center and Affiliate Site Locations in the LWDA using these definitions:

ARIZONA@WORK Job Center (Comprehensive One-Stop)– A Job Center location where job seekers and employers can access the programs, services, and activities of all required partners with at least one Title I-B staff person physically present (WIOA Joint Final Rule Section 678.305).

<b>Comprehensive ARIZONA@WORK Job Center Locations</b>	
1. Kino Service Center	2797 East Ajo Way Tucson, AZ 85713 (520) 724-7700
2. Rio Nuevo One-Stop	340 N. Commerce Park Loop, Suite 100 Tucson, AZ 85745 (520) 724-7650

Affiliate Site (Affiliate Job Center) – A Job Center location where job seekers and employers can access the programs, services, and activities of one or more partners. An Affiliate Site is not required to provide access to all partner programs (WIOA Joint Final Rule Section 678.310).

<b>Affiliate ARIZONA@WORK Pima County One-Stop Job Center Locations</b>	
1. Pima Community College, Downtown Campus Adult Basic Education for College and Career Intake and Registration	1255 North Stone Avenue Tucson, AZ 85709 (520) 206-7330
2. PCC 29 <sup>th</sup> Street Coalition Learning Center	4355 East Calle Aurora Tucson, AZ 85711 (520) 206-3550
3. PCC El Pueblo Liberty Learning Center	101 W. Irvington Road, Building 7 Tucson, AZ 85714 (520) 206-3737
4. PCC El Rio Learning Center	1390 W Speedway Blvd Tucson, AZ 85745 (520) 206-3800
5. Arizona DES, Tucson North Office	316 W. Fort Lowell Road Tucson, AZ 85705 (520) 638-2230

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6. Arizona DES, Tucson East Office	1455 S. Alvernon Way, #201 Tucson, AZ 85711 (520) 872-9095
7. Arizona DES, RSA/VR Region II Transition School to Work Office	<b>Park Avenue/SBVID Office</b> 4760 S. Park Avenue Tucson, Arizona 85714 520-638-2390
8. Arizona DES, RSA/VR Region II Office/North	Ina Road 2255 W. Ina Road Tucson, Arizona 85741 520-544-8618
9. Arizona DES, RSA/VR Alvernon VR/ VR Alvernon East/ Alvernon TSW	Alvernon VR/ VR Alvernon East/ Alvernon TSW 1455 South Alvernon Way, #201 Tucson, Arizona 85711 (520) 872-9070 TTY Server: (855) 475-8194

Specialized Center– A Job Center location associated with either an ARIZONA@WORK Job Center or Affiliate Site that addresses the specific needs of dislocated workers, youth, or key industry sectors, or clusters (WIOA Joint Final Rule Section 678.300[d][3]).

<b>Specialized ARIZONA@WORK Pima County One-Stop Job Center Locations</b>	
1. Kino Veterans’ Workforce Center	2801 East Ajo Way Tucson, AZ 85713 (520) 724-2646
2. Youth One Stop/ Employment Center	320 N. Commerce Park Loop, 2 <sup>nd</sup> Floor Tucson, AZ 85745 (520) 724-9649

*Note: Arizona WIOA Joint Operational Guidance 2016-1 (“Framework for One-Stop System Memorandum of Understanding”) required the identification of these locations under “System Access” and the locations identified in this attachment must align with those identified in the MOU.*

**Attachment B2: ARIZONA@WORK Job Center Partners Co-located in Each ARIZONA@WORK Job Center and Affiliate Site Location**

Identify all required ARIZONA@WORK Job Center partners co-located in each ARIZONA@WORK Job Center and Affiliate Site. ARIZONA@WORK Job Center Partners are co-located if they have a physical presence in the ARIZONA@WORK Job Center and have a dedicated space to use on a permanent, part-time, or intermittent basis.

ARIZONA@WORK Job Center Partner	C1 Kino Service Center	C2 Rio Nuevo One Stop	AF – PCC Downtown	AF – PCC 29 <sup>th</sup> Street	PCC El Pueblo	AF – PCC El Rio	AF – AZ DES North	AF – AZ DES East	AF – AZ DES RSA/VR	AF – AZ DES RSA VR	AF – AZ DES RSA VR	SP- Kino Veterans Center	SP – Youth One-Stop/Employment Center
WIOA Title I-B Adult	X	X						X				X	
WIOA Title I-B Dislocated Worker	X	X						X				X	
WIOA Title I-B Youth	X	X											X
Business Services (Title I)	X											X	X
Job Corps Title I													X
Indian and Native American Programs Title I													
Migrant Seasonal Farmworker Program Title I													
Adult Education and Family Literacy Act Title II			X	X	X	X							
Wagner-Peyser Title III	X	X					X	X					
State Unemployment Insurance													
Trade Adjustment Assistance													
Jobs for Veterans State Grants Title 38 USC		X					X	X				X	
Vocational Rehabilitation Title IV								X	X	X	X		
Senior Community Service Employment Programs Title V													
Career and technical Education programs – postsecondary level under Perkins Career and Technical Education Act			X	X									
Housing and Urban Development – Employment and Training Programs													
Community Services Block Grants – Employment and Training Programs													
Re-entry Employment Opportunities (REO) under Second Chance Act													
Temporary Assistance for Needy Families (TANF)								X					

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*Please Note: The Unemployment Insurance Partner: Co-location is determined by having a physical presence. Only when a staff member whose salary is paid by the UI program is physically located in the ARIZONA@WORK Job Center is this partner considered a co-located partner; a dedicated phone line to a UI call center does not establish co-location. The Senior Community Services Employment Program (SCSEP) Partner: When there is SCSEP staff that administers the program physically located in the ARIZONA@WORK Job Center, this partner considered a co-located partner; an SCSEP participant working at the center does not establish co-location.*

**Attachment B3: Annual Infrastructure Budget for Each ARIZONA@WORK Job Center and Affiliate Site**

**ARIZONA@WORK Job Center: Rio Nuevo One-Stop/ 340 N. Commerce Park Loop Tucson, AZ 85745**

Cost/Category	Line Item Cost Detail	Cost
Rent		
Leases and Rentals	5148,5167 – Leases and Rentals	\$ 247,784.00
Subtotal: Rental Costs		\$ 247,784.00
Utilities & Maintenance		
Utilities	5301,5302,5304 – Electricity, Water, Waste	\$ 13,539.00
Facility Maintenance	5010,5149,5150,5151,5149 – Repair & Maintenance	\$ 5,740.00
Security	5145- Security (37406 x 2)	\$ 74,812.00
Janitorial	5013, 5012,5178 – Janitorial Services	\$ 4,702.00
Internet and Telephone	5359,5360 – Internet and Telephone charges	\$ 236,076.33
Subtotal: Utilities & Maintenance		\$334,869.33
Equipment		
Office Supplies	5142, 5142, 5000 – Office Supplies- Postage, Freight, Microfilming	\$36,505.00
Software Maintenance	5001,5125, 5002, 5125 – Software maintenance	\$ 7,975.00
Equipment	5020 – Tools & Equipment Under \$1,000	\$ 500.00
Subtotal: Equipment & Office Supplies		\$44,980.00
Summary of Total Infrastructure Costs to Be Shared by Co-Located ARIZONA@WORK Job Center Partners		
Cost/Category		Total Cost
Subtotal: Rental Costs		\$ 247,784.00
Subtotal: Utilities & Maintenance		\$334,869.33
Subtotal: Equipment & Office Supplies		\$44,980.00
<i>9,841 sq ft WIOA, \$63.77 per sq ft (100% of location dedicated to WIOA)</i>		<b>\$ 627,633.33</b>
<i>ARIZONA@WORK Pima County cost \$611,956.77</i>		
<i>Est partner cost \$15,676.56</i>		
<i>2 – WP/ES [88.75 x \$63.77 = \$5,659.58] + [88.75 x \$63.77 = \$5,659.58] 1 - DVOP [68.33 x \$ 63.77 = \$4,357.40]</i>		

**ARIZONA@WORK Job Center: Kino Service Center 2797 East Ajo Way Tucson, AZ 85713**

Cost/Category	Line Item Cost Detail	Cost
Rent		
Leases and Rentals	5148,5167 – Leases and Rentals	\$ 255,860.00
Subtotal: Rental Costs		\$ 255,860.00
Utilities & Maintenance		
Utilities	5301,5302,5304 – Electricity, Water, Waste	\$ 28,500.00
Facility Maintenance	5010,5149,5150,5151,5149 – Repair & Maintenance	\$ 5,500.00
Security	5145- Security (37406 x 2)	\$ 74,812.00
Janitorial	5013, 5012,5178 – Janitorial Services	0
Internet and Telephone	5359,5360 – Internet and Telephone charges	\$ 455,585.90
Subtotal: Utilities & Maintenance		\$564,397.90
Equipment		
Office Supplies	5142, 5142, 5000 – Office Supplies- Postage, Freight, Microfilming	\$20,127.00
Software Maintenance	5001,5125, 5002, 5125 – Software maintenance	0
Equipment	5020 – Tools & Equipment Under \$1,000	0
Subtotal: Equipment & Office Supplies		\$20,127.00
Summary of Total Infrastructure Costs to Be Shared by Co-Located ARIZONA@WORK Job Center Partners		
Cost/Category		Total Cost
Subtotal: Rental Costs		\$ 255,860.00
Subtotal: Utilities & Maintenance		\$564,397.90
Subtotal: Equipment & Office Supplies		\$20,127.00
	<i>KSC 1<sup>st</sup> Floor = 7,707 sq/ft + KSC 2<sup>nd</sup> Floor = 7,403 sq/ft = 15,110 sq/ft (\$55.617)</i>	<b>\$ 840,384.00</b>
	<i>ARIZONA@WORK Pima County Cost \$821,863.54</i>	
	<i>Est partner cost \$18,520.46</i>	
	<i>4 – ES/WP (1<sup>st</sup> Floor) (1 @ 78sq/ft \$4,338.126) (2 @ 86 sq/ft \$9,566.124) (1 @ 83 sq/ft \$4,616.211) = 333 x \$55.617 = \$18,520.461</i>	

**ARIZONA@WORK Job Center: AZ DES 1455 S. Alvernon Way**

Cost/Category	Line Item Cost Detail	Cost
<b>Rent</b>		
Leases and Rentals	7104- Lease/Rent	\$ 1,771,801.20
Subtotal: Rental Costs		\$ 1,771,801.20
<b>Utilities &amp; Maintenance</b>		
Utilities		
Facility Maintenance	6475 - Construction/Remodel/Building Repair	\$ 2,267.01
	7541- Construction/Remodel/Building Repair	\$ 5,689.00
Security	6493- Security Services	\$ 217,832.61
Janitorial	7546- Janitorial	\$ 77,310.96
Internet and Telephone		
Subtotal: Utilities & Maintenance		\$303,099.58
<b>Equipment</b>		
	7355- Supplies	\$ 538.66
	7482- General Office Expenses	\$ 1,620.00
	7039- Office Supplies	\$ 15.20
Office Supplies	7625- Office Supplies	\$ 395.44
Software Maintenance		0
Equipment		0
Subtotal: Equipment & Office Supplies		\$2,569.30
<b>Summary of Total Infrastructure Costs to Be Shared by Co-Located ARIZONA@WORK Job Center Partners</b>		
Cost/Category		Total Cost
Subtotal: Rental Costs		\$ 1,771,801.20
Subtotal: Utilities & Maintenance		\$303,099.58
Subtotal: Equipment & Office Supplies		\$2,569.30
7998- Indirect Costs		\$150.00
<b>ARIZONA@WORK Cost \$226,460.59</b>		
<b>Est. Local Area Cost \$2,077.62</b>		
<b>Est. Equus Workforce Solutions Cost \$6,675.12</b>		<b>\$ 2,077,620.08</b>

**ARIZONA@WORK Job Center: Kino Veterans Center 2801 East Ajo Way Tucson AZ 85713**

Cost/Category	Line Item Cost Detail	Cost
Rent		
Leases and Rentals	7104 - Lease/Rent	\$ 26,286.00
Subtotal: Rental Costs		\$ 26,286.00
Utilities & Maintenance		
Utilities	5301,5302,5304 – Electricity, Water, Waste	\$ 10,160.00
Facility Maintenance	5010,5149,5150,5151,5149 – Repair & Maintenance	\$ 1,755.00
Security	5145- Security	\$ 0
Janitorial	5013, 5012,5178 – Janitorial Services	\$9,461.00
Internet and Telephone	5359,5360 – Internet and Telephone charges	\$ 700.00
Subtotal: Utilities & Maintenance		\$ 22,076.00
Equipment		
Office Supplies	5142, 5203, 5000 – Office Supplies- Postage, Freight, Microfilming	\$300.00
Software Maintenance	5001,5125, 5002, 5125 – Software maintenance	0
Equipment	5020 – Tools & Equipment Under \$1,000	\$0
Subtotal: Equipment & Office Supplies		\$300.00
Summary of Total Infrastructure Costs to Be Shared by Co-Located ARIZONA@WORK Job Center Partners		
Cost/Category		Total Cost
Subtotal: Rental Costs		\$ 26,286.00
Subtotal: Utilities & Maintenance		\$22,076.00
Subtotal: Equipment & Office Supplies		\$300.00
<b>Total sq/ft = 5,460 (\$8.91)</b>		<b>\$ 48,662.00</b>
ARIZONA@WORK Pima County cost \$46,389.67		
Est partner cost \$2,272.33		
(1 DVOP @ 11.8 x 12.9 = 152.22 x \$8.91 = \$1,356.28) (1 DVOP @ 11.75 x 8.75 = 102.81 x \$8.91 = \$916.05)		



**ARIZONA@WORK Job Center: AZ DES 316 W Ft Lowell**

Cost/Category	Line Item Cost Detail	Cost
Rent		
Leases and Rentals	7104 - Lease/Rent	\$ 459,493.80
Subtotal: Rental Costs		\$ 459,493.80
Utilities & Maintenance		
Utilities		
Facility Maintenance	7541- Construction/Remodel/Building Repair	\$ 63.26
Security	6493- Security Services	\$ 105,915.06
Janitorial	7546- Janitorial	\$ 72,676.35
Internet and Telephone		0
Subtotal: Utilities & Maintenance		\$178,654.67
Equipment		
Office Supplies	7482 - General Office Expenses	\$ 660.00
Software Maintenance		0
Equipment	7244- Rental-Office furniture/equipment	\$ 4,206.24
	7553 - Office furniture / equipment	\$ 1,555.20
Subtotal: Equipment & Office Supplies		\$6,421.44
Summary of Total Infrastructure Costs to Be Shared by Co-Located ARIZONA@WORK Job Center Partners		
Cost/Category		Total Cost
Subtotal: Rental Costs		\$ 459,493.80
Subtotal: Utilities & Maintenance		\$178,654.67
Subtotal: Equipment & Office Supplies		\$6,421.44
<b>ARIZONA@WORK Cost \$ 160,497.91</b>		
<b>Est. Local Area Cost \$5,801.13</b>		<b>\$ 644,569.91</b>

ARIZONA@WORK Pima County One-Stop Infrastructure Funding Agreement 2023 - 2026

<b>Attachment B4: Percentage of Co-located ARIZONA@WORK Job Center Partner's Occupancy in Each Center</b> <b>ARIZONA@WORK Job Center Location: <u>Rio Nuevo One-Stop/ 340 N. Commerce Park Loop Tucson, AZ 85745</u></b> <b>Total Square Footage of the ARIZONA@WORK Job Center: <u>9,841 sq/ft</u></b> <b>Total Square Footage of Dedicated/Assigned Space for All Co-located ARIZONA@WORK Job Center Partners: <u>2,699.32 sq/ft</u></b>		
<i>Co-located ARIZONA@WORK Job Center Partners</i>	<i>Square Footage of the ARIZONA@WORK Job Center Partner's Dedicated/Assigned Space</i>	<i>ARIZONA@WORK Job Center Partner's Dedicated Space as a % of All Co-located ARIZONA@WORK Job Center Partners' Space</i>
Adult/Dislocated Worker	2,453.49	24.93%
Wagner-Peyser	177.5	1.80%
Veterans - JVSG/DVOP	68.33	0.69%
<b>Total Percentage of the Designated/Assigned Space of All Co-located ARIZONA@WORK Job Center Partners</b>		<b>27.42%</b>
<b>ARIZONA@WORK Job Center Location: <u>ARIZONA@WORK Job Center: Kino Service Center Tucson, AZ 85713</u></b> <b>Total Square Footage of the ARIZONA@WORK Job Center: <u>15,110 sq/ft</u></b> <b>Total Square Footage of Dedicated/Assigned Space for All Co-located ARIZONA@WORK Job Center Partners: <u>4,081 sq/ft</u></b>		
<i>Co-located ARIZONA@WORK Job Center Partners</i>	<i>Square Footage of the ARIZONA@WORK Job Center Partner's Dedicated/Assigned Space</i>	<i>ARIZONA@WORK Job Center Partner's Dedicated Space as a % of All Co-located ARIZONA@WORK Job Center Partners' Space</i>
Adult/Dislocated Worker 1 <sup>st</sup> Fl & 2 <sup>nd</sup> Fl	3,688	24.40%
Wagner-Peyser	333	2.20%
Pima Community College Staff, 2 <sup>nd</sup> Fl	60	0.39%
<b>Total Percentage of the Designated/Assigned Space of All Co-located ARIZONA@WORK Job Center Partners</b>		<b>26.99%</b>
<b>ARIZONA@WORK Job Center Location: <u>Kino Veterans Service Center 2801 East Ajo Way Tucson, AZ 85713</u></b> <b>Total Square Footage of the ARIZONA@WORK Job Center: <u>5,460 sq/ft</u></b> <b>Total Square Footage of Dedicated/Assigned Space for All Co-located ARIZONA@WORK Job Center Partners: <u>1,226.82 sq/ft</u></b>		
<i>Co-located ARIZONA@WORK Job Center Partners</i>	<i>Square Footage of the ARIZONA@WORK Job Center Partner's Dedicated/Assigned Space</i>	<i>ARIZONA@WORK Job Center Partner's Dedicated Space as a % of All Co-located ARIZONA@WORK Job Center Partners' Space</i>
Adult/Dislocated Worker	971.79	17.79%
DERS WDA DVOP	102.81	1.88%
DERS WDA DVOP	152.22	2.78%

ARIZONA@WORK Pima County One-Stop Infrastructure Funding Agreement 2023 - 2026

<b>Total Percentage of the Designated/Assigned Space of All Co-located ARIZONA@WORK Job Center Partners</b>		22.45%
<b>ARIZONA@WORK Job Center Location: <u>ARIZONA@WORK Job Center: 1455 S Alvernon Way Tucson</u></b> <b>Total Square Footage of the ARIZONA@WORK Job Center: <u>97,085 sq/ft</u></b> <b>Total Square Footage of Dedicated/Assigned Space for All Co-located ARIZONA@WORK Job Center Partners: <u>10,600.88 sq/ft</u></b>		
<i>Co-located ARIZONA@WORK Job Center Partners</i>	<i>Square Footage of the ARIZONA@WORK Job Center Partner's Dedicated/Assigned Space</i>	<i>ARIZONA@WORK Job Center Partner's Dedicated Space as a % of All Co-located ARIZONA@WORK Job Center Partners' Space</i>
LWDA Pima County Title IB	64	0.1%
DERS EEA LVER	104	0.2%
DERS WDA DVOP	192	0.4%
DERS WDA ES	1,123	2.3%
DERS WDA RSA	3,866	7.9%
TANF – Equus Workforce Solutions	365.75	0.38%
<b>Total Percentage of the Designated/Assigned Space of All Co-located ARIZONA@WORK Job Center Partners</b>		11.28%
<b>ARIZONA@WORK Job Center Location: <u>ARIZONA@WORK Job Center: 316 W. Ft. Lowell Tucson, AZ</u></b> <b>Total Square Footage of the ARIZONA@WORK Job Center: <u>23,125 sq/ft</u></b> <b>Total Square Footage of Dedicated/Assigned Space for All Co-located ARIZONA@WORK Job Center Partners: <u>2,903.40 sq/ft</u></b>		
<i>Co-located ARIZONA@WORK Job Center Partners</i>	<i>Square Footage of the ARIZONA@WORK Job Center Partner's Dedicated/Assigned Space</i>	<i>ARIZONA@WORK Job Center Partner's Dedicated Space as a % of All Co-located ARIZONA@WORK Job Center Partners' Space</i>
LWDA Pima County Title IB	100	0.9%
DERS EEA BSR	72	0.6%
DERS EEA LVER	100	0.9%
DERS WDA DVOP	288	2.5%
DERS WDA ES	2,343.4	20.0%
<b>Total Percentage of the Designated/Assigned Space of All Co-located ARIZONA@WORK Job Center Partners</b>		24.9%

**Attachment C: Signatures of Co-located ARIZONA@WORK Job Center Partners Agreeing to Share Infrastructure Costs**

**By signing below, all parties agree to the terms prescribed in the Infrastructure Funding Agreement**

PIMA COUNTY BOARD OF SUPERVISORS

Local Chief Elected Official

WIOA Title I-B Adult, Dislocated Worker and Youth Programs

Employment and Training activities carried out by the U.S. Department of Housing and Urban Development ("HUD")

U.S. Department of Housing and Urban Development ("HUD") 24 CFR Part 570 Community Development Block Grant ("CDBG")

Program authorized under Title I of the Housing and Community Development Act of 1974


\_\_\_\_\_  
Adelita Grijalva, Chair, Pima County Board of Supervisors

\_\_\_\_\_  
Date

ATTEST

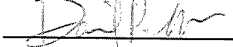
\_\_\_\_\_  
Clerk, Pima County Board of Supervisors, Date

APPROVED AS TO FORM

  
\_\_\_\_\_  
Pima County Deputy Attorney, Date

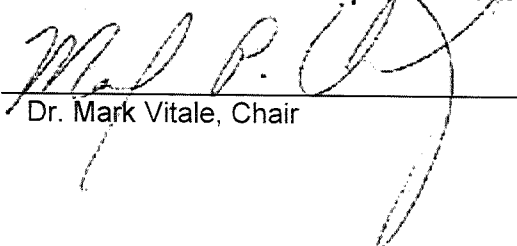
8/14/2023

APPROVED AS TO CONTENT

  
\_\_\_\_\_  
Daniel Sullivan, Director Community & Workforce  
Development, Date

9.7.23

PIMA COUNTY WORKFORCE INVESTMENT BOARD  
Local Workforce Development Board

  
\_\_\_\_\_  
Dr. Mark Vitale, Chair

9/6/2023

\_\_\_\_\_  
Date

ARIZONA@WORK Pima County One-Stop Infrastructure Funding Agreement 2023 - 2026

**Attachment D: Signatures of Non-Co-located ARIZONA@WORK Job Center Partners Agreeing to Negotiate the Sharing of Infrastructure Costs as When Sufficient Data Are Available to Determine Relative Benefit and Proportionate Share**  
By signing below, all parties agree that when data are available to determine the benefit of ARIZONA@WORK Job Centers to non-co-located ARIZONA@WORK Job Center partners, the infrastructure cost sharing agreement will be renegotiated to include their proportionate share of contributions.

ARIZONA DEPARTMENT OF EDUCATION  
WIOA Title II Adult Education and Literacy Activities

\_\_\_\_\_  
Beverly Wilson, Deputy Associate Superintendent/Arizona  
State Director of Adult Education, Date


ARIZONA DEPARTMENT OF ECONOMIC SECURITY  
Division of Employment and Rehabilitation Services  
Programs authorized under Arizona State Unemployment  
Insurance Compensation Laws

\_\_\_\_\_  
Sandra Canez, AZ Unemployment Insurance, Date

Supplemental Nutrition Assistance Program authorized under  
Part A of Title IV of the Social Security Act  
Temporary Assistance for Needy Families Program authorized  
under Part A of the Title IV of the Social Security Act

\_\_\_\_\_  
Chevera Trillo, Administrator, Date

HUMAN LEARNING SYSTEMS, LLC  
Fred G. Acosta Job Corps Center

 5/15/23  
\_\_\_\_\_  
Samuel Kolapo, Center Director, Date

TUCSON INDIAN CENTER  
WIOA Title ID Native American Program

\_\_\_\_\_  
Jacob Bernal, Executive Director, Date

PIMA COMMUNITY COLLEGE DISTRICT  
Postsecondary Vocation Education, Carl Perkins Vocational and  
Applied Technology Act

\_\_\_\_\_  
David Bea, Executive Vice Chancellor, Date

APPROVED AS TO FORM (pursuant to A.R.S. § 11-952 (D))

\_\_\_\_\_  
Jeff Sylvan, General Counsel, Date


ARIZONA@WORK Pima County One-Stop Infrastructure Funding Agreement 2023 - 2026

**Attachment D: Signatures of Non-Co-located ARIZONA@WORK Job Center Partners Agreeing to Negotiate the Sharing of Infrastructure Costs as When Sufficient Data Are Available to Determine Relative Benefit and Proportionate Share**  
By signing below, all parties agree that when data are available to determine the benefit of ARIZONA@WORK Job Centers to non-co-located ARIZONA@WORK Job Center partners, the infrastructure cost sharing agreement will be renegotiated to include their proportionate share of contributions.

PORTABLE, PRACTICAL EDUCATIONAL PREPARATION, INC.  
Migrant & Seasonal Farm Worker Programs

\_\_\_\_\_  
Kari Hogan, Chief Administrative Officer, Date

GOODWILL INDUSTRIES OF SOUTHERN ARIZONA  
Re-entry Employment Opportunities (REO) under Second  
Chance Act – Adults 25 Years and Older

 8-11-23  
\_\_\_\_\_  
Liz Gulick, Co-President/Chief Executive Officer, Date

HUMAN LEARNING SYSTEMS, LLC  
Fred G. Acosta Job Corps Center

\_\_\_\_\_  
Samuel Kolapo, Center Director, Date

EQUUS Workforce Solutions  
Temporary Assistance For Needy Families (TANF) Jobs Program

\_\_\_\_\_  
Mark Douglass, President, Date

PIMA COMMUNITY COLLEGE DISTRICT  
Postsecondary Vocation Education, Carl Perkins Vocational and  
Applied Technology Act

\_\_\_\_\_  
Dr. Ian Roark, Vice Chancellor, Date

APPROVED AS TO FORM (pursuant to A.R.S. § 11-952 (D))

\_\_\_\_\_  
Jeff Sylvan, General Counsel, Date

TUCSON INDIAN CENTER  
WIOA Title ID Native American Program

\_\_\_\_\_  
Jacob Bernal, Executive Director, Date

NATIONAL INDIAN COUNCIL OF AGING, INC. -- National  
Grantees  
Senior Community Service Employment Programs (SCSEP)  
under Title V of Older Americans Act

\_\_\_\_\_  
Theresa Salazar, Project Ayúda Coordinator, Date

ARIZONA@WORK Pima County One-Stop Infrastructure Funding Agreement 2023 - 2026

**Attachment D: Signatures of Non-Co-located ARIZONA@WORK Job Center Partners Agreeing to Negotiate the Sharing of Infrastructure Costs as When Sufficient Data Are Available to Determine Relative Benefit and Proportionate Share**

By signing below, all parties agree that when data are available to determine the benefit of ARIZONA@WORK Job Centers to non-co-located ARIZONA@WORK Job Center partners, the infrastructure cost sharing agreement will be renegotiated to include their proportionate share of contributions.

PORTABLE, PRACTICAL EDUCATIONAL PREPARATION, INC.  
Migrant & Seasonal Farm Worker Programs

\_\_\_\_\_  
Kari Hogan, Chief Administrative Officer, Date

GOODWILL INDUSTRIES OF SOUTHERN ARIZONA  
Re-entry Employment Opportunities (REO) under Second  
Chance Act – Adults 25 Years and Older

\_\_\_\_\_  
Liz Gulick, Co-President/Chief Executive Officer, Date

HUMAN LEARNING SYSTEMS, LLC  
Fred G. Acosta Job Corps Center

\_\_\_\_\_  
Samuel Kolapo, Center Director, Date

EQUUS Workforce Solutions  
Temporary Assistance For Needy Families (TANF) Jobs Program

\_\_\_\_\_  
Mark Douglass, President, Date

PIMA COMMUNITY COLLEGE DISTRICT  
Postsecondary Vocation Education, Carl Perkins Vocational and  
Applied Technology Act

\_\_\_\_\_  
Dr. Ian Roark, Vice Chancellor, Date

APPROVED AS TO FORM (pursuant to A.R.S. § 11-952 (D))

\_\_\_\_\_  
Jeff Sylvan, General Counsel, Date

TUCSON INDIAN CENTER  
WIOA Title ID Native American Program

*Jacob Bernal* 8/23/23  
\_\_\_\_\_  
Jacob Bernal, Executive Director, Date

NATIONAL INDIAN COUNCIL OF AGING, INC. -- National  
Grantees  
Senior Community Service Employment Programs (SCSEP)  
under Title V of Older Americans Act

\_\_\_\_\_  
Theresa Salazar, Project Ayúda Coordinator, Date

**Signature:** *Kelly Hart*

**Email:** kellyhart@azdes.gov

**Signature:** *Kristen Mackey*

**Email:** KMackey@azdes.gov

**Signature:** *Chavera Trillo*

**Email:** CTrillo@azdes.gov

**Signature:** *Sandra Canez*

**Email:** sandracanez@azdes.gov













# WIOA-LWDA Pima -IFA-Approved 05.12.8.11.23

Final Audit Report

2023-08-30


Created:	2023-08-14
By:	Matthew Smith (matthewsmith@azdes.gov)
Status:	Signed
Transaction ID:	CBJCHBCAABAICNpmD0evhoRdMoL9oMSL_9-ok8OHLr4

## "WIOA-LWDA Pima -IFA-Approved 05.12.8.11.23" History


-  Document created by Matthew Smith (matthewsmith@azdes.gov)  
2023-08-14 - 4:32:00 PM GMT
-  Document emailed to Kelly Hart (kellyhart@azdes.gov) for signature  
2023-08-14 - 4:35:48 PM GMT
-  Document emailed to Chevera Trillo (CTrillo@azdes.gov) for signature  
2023-08-14 - 4:35:48 PM GMT
-  Document emailed to Kristen Mackey (KMackey@azdes.gov) for signature  
2023-08-14 - 4:35:48 PM GMT
-  Document emailed to Sandra Canez (sandracanez@azdes.gov) for signature  
2023-08-14 - 4:35:49 PM GMT
-  Email viewed by Kristen Mackey (KMackey@azdes.gov)  
2023-08-15 - 7:43:39 PM GMT
-  Document e-signed by Kristen Mackey (KMackey@azdes.gov)  
Signature Date: 2023-08-15 - 7:44:20 PM GMT - Time Source: server
-  Email viewed by Chevera Trillo (CTrillo@azdes.gov)  
2023-08-23 - 1:03:22 AM GMT
-  New document URL requested by Chevera Trillo (CTrillo@azdes.gov)  
2023-08-28 - 9:23:39 PM GMT
-  New document URL requested by Matthew Smith (matthewsmith@azdes.gov)  
2023-08-28 - 9:32:21 PM GMT



**Adobe Acrobat Sign**

 Email viewed by Chevera Trillo (CTrillo@azdes.gov)


2023-08-28 - 10:04:41 PM GMT

 Email viewed by Kelly Hart (kellyhart@azdes.gov)

2023-08-28 - 10:06:47 PM GMT

 Document e-signed by Kelly Hart (kellyhart@azdes.gov)


Signature Date: 2023-08-28 - 10:09:54 PM GMT - Time Source: server

 Document e-signed by Chevera Trillo (CTrillo@azdes.gov)

Signature Date: 2023-08-29 - 3:05:04 AM GMT - Time Source: server

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2023-08-30 - 3:59:12 PM GMT

 Document e-signed by Sandra Canez (sandracanez@azdes.gov)

Signature Date: 2023-08-30 - 3:59:51 PM GMT - Time Source: server

 Agreement completed.

2023-08-30 - 3:59:51 PM GMT




**Attachment C: Signatures of Co-located ARIZONA@WORK Job Center Partners Agreeing to Share Infrastructure Costs**  
**By signing below, all parties agree to the terms prescribed in the Infrastructure Funding Agreement**

ARIZONA DEPARTMENT OF ECONOMIC SECURITY  
Division of Employment and Rehabilitation Services  
Workforce Administration, WIOA Title III State Employment Service Office under Wagner-Peyser  
Trade Adjustment Assistance of Title III of the Trade Act of 1974  
Senior Community Service Employment activities authorized under Title V or the Older Americans Act of 1965 (AARP Foundation as agent for the AZ DERS)  
Veterans Employment Representative and Disabled Veterans Outreach Activities authorized under 41 U.S.C. 38 – Jobs for Veterans State Grant and Local Veterans Employment Representatives (Employment Services)  
Supplemental Nutrition Assistance Program authorized under Part A of Title IV of the Social Security Act  
Temporary Assistance for Needy Families Program authorized under Part A of the Title IV of the Social Security Act

\_\_\_\_\_  
Chevera Trillo, Administrator, Date

PORTABLE, PRACTICAL EDUCATIONAL PREPARATION, INC.  
Migrant & Seasonal Farm Worker Programs

 5/15/23  
Kari Hogan, Chief Administrative Officer, Date

GOODWILL INDUSTRIES OF SOUTHERN ARIZONA  
Re-entry Employment Opportunities (REO) under Second Chance Act – Adults 25 Years and Older

\_\_\_\_\_  
Liz Gulick, Co-President/Chief Executive Officer, Date

ARIZONA@WORK Pima County One-Stop Infrastructure Funding Agreement 2023 - 2026

**Attachment D: Signatures of Non-Co-located ARIZONA@WORK Job Center Partners Agreeing to Negotiate the Sharing of Infrastructure Costs as When Sufficient Data Are Available to Determine Relative Benefit and Proportionate Share**

**By signing below, all parties agree that when data are available to determine the benefit of ARIZONA@WORK Job Centers to non-co-located ARIZONA@WORK Job Center partners, the infrastructure cost sharing agreement will be renegotiated to include their proportionate share of contributions.**

ARIZONA DEPARTMENT OF EDUCATION  
WIOA Title II Adult Education and Literacy Activities

*Beverly Wilson*

06/06/2023

\_\_\_\_\_  
Beverly Wilson, Deputy Associate Superintendent/Arizona  
State Director of Adult Education, Date

ARIZONA DEPARTMENT OF ECONOMIC SECURITY  
Division of Employment and Rehabilitation Services  
Programs authorized under Arizona State Unemployment  
Insurance Compensation Laws

\_\_\_\_\_  
Sandra Canez, AZ Unemployment Insurance, Date

Supplemental Nutrition Assistance Program authorized under  
Part A of Title IV of the Social Security Act  
Temporary Assistance for Needy Families Program authorized  
under Part A of the Title IV of the Social Security Act

\_\_\_\_\_  
Chevera Trillo, Administrator, Date

HUMAN LEARNING SYSTEMS, LLC  
Fred G. Acosta Job Corps Center

\_\_\_\_\_  
Samuel Kolapo, Center Director, Date

ARIZONA DEPARTMENT OF EDUCATION  
WIOA Title II Adult Education and Literacy Activities

*Steven Paulson*

07/07/2023

\_\_\_\_\_  
Steven Paulson, Chief Procurement Officer, Date

TUCSON INDIAN CENTER  
WIOA Title ID Native American Program

\_\_\_\_\_  
Jacob Bernal, Executive Director, Date

PIMA COMMUNITY COLLEGE DISTRICT  
Postsecondary Vocation Education, Carl Perkins Vocational and  
Applied Technology Act

\_\_\_\_\_  
David Bea, Executive Vice Chancellor, Date

APPROVED AS TO FORM (pursuant to A.R.S. § 11-952 (D))

\_\_\_\_\_  
Jeff Sylvan, General Counsel, Date

**Attachment E1: Career Services Applicable to Each ARIZONA@WORK Job Center Partner**

WIOA Partner	Title I-B Adult	Title I-B DW	Title I-B Youth	Title II - AEL	Title III-WP	Title IV - VR	TANF	Post-Secondary CTE	SCSEP	Job Corps	Native American	MSFW	Youth Build	TAA	HUD	CDBG	UI	Other - Veterans	Other - Re-entry
<b>Basic Career Services</b>																			
Title I-B Eligibility	X	X	X		X														
Outreach, Intake, Orientation	X	X	X	X	X	X			X	X	X	X		X	X	X		X	
Initial Assessment	X	X	X	X	X	X	X			X				X	X			X	
Job Search/ Labor Exchange	X	X	X		X	X	X		X	X	X	X		X	X			X	X
Referrals to Partners	X	X	X	X	X	X	X		X	X	X	X		X	X	X		X	X
Labor Market Information	X	X	X		X	X	X			X				X	X			X	X
Performance/Cost Info																			
Local Workforce System	X	X	X		X			X			X			X					
Cost of Eligible Providers	X	X	X		X			X						X					
Referrals to Support Services	X	X	X		X	X	X		X	X				X				X	X
UI Info/Assistance	X	X	X		X												X		
Financial Aid Information (Non-WIOA)	X	X	X		X	X	X	X						X					
<b>Individual Career Services</b>																			
Comprehensive Assessment	X	X	X			X			X	X	X	X		X	X			X	
Individual Employment Plan	X	X	X			X	X		X	X	X			X	X			X	
Career Plan/Counseling	X	X	X			X	X		X	X	X			X	X			X	
Short-term Provocation-work readiness, communication, interviewing, soft skills	X	X	X			X			X	X	X			X				X	
Internships/Work Experience	X	X	X			X	X				X			X				X	
Out of Area Job Search	X	X																X	
Financial Literacy	X	X	X	X		X	X			X				X					
ELA/Integrated Education	X			X						X									
Workforce Preparation	X	X	X	X			X		X	X	X			X	X			X	X

Not Applicable - No local program

Not Applicable - No local

**Attachment E2: Consolidated System Budget for the Delivery of Applicable Career Services**

*The "Consolidated System Budget for the Delivery of Applicable Career Services" is the total actual or reasonably estimated amount of funds budgeted by the required ARIZONA@WORK Job Center partners for the delivery of the career services (that are applicable to their programs) and made available through the ARIZONA@WORK one-stop delivery system. This budget includes all costs, including personnel, related to the administration and delivery of these services.*

Partner	Basic Career Services	Individual Career Services
Title I-B Adult	\$ 3,142,740.88	\$ 2,463,010.20
Title I-B DW	\$ 935,348.64	\$ 6,790,494.80
Title I-B Youth	\$ 265,492.72	\$5,930,854.48
Title II – Adult Education and Family Literacy Act		
Title III-Wegner-Peyser, Employment Service	\$618,707	\$317,046
Title IV – Vocational Rehabilitation	\$718,831	\$184,984
Temporary Assistance for Needy Families (TANF)		
Post-Secondary Career and Technical Education (CTE) programs		
Senior Community Services Employment Program (SCSEP)		
Job Corps		
Native American Programs		
Migrant Seasonal Farmworker (MSFW)		
Youth Build	Not applicable – No Local Program	
Trade Adjustment Assistance (TAA)		\$99,783
Housing and Urban Development (HUD)		
Community Services Block Grant (CSBG)		
Unemployment Insurance (UI)	\$16,812	
Other – Jobs for Veterans State Grant Programs	\$76,355	\$451,082
Other – Programs authorized under Section 212 of the Second Chance Act of 2007		



September 14, 2023

Community & Workforce Development - Workforce Innovation and Opportunity Act (WIOA)  
(1) Memorandum of Understanding and  
(2) Infrastructure Agreement

The enclosed is submitted for Dr. García and Ms. Leshner's consideration. The items include the BOS AIR for ARIZONA@WORK Pima County One Stop Memorandum of Understanding and Infrastructure Agreement.

When/If signed, the document(s) can be returned to Cassie Lundin (x79638) or Andy Flagg at CWD.

Items for review:

- BOS AIR
- Memorandum of Understanding (complete document with partner signatures)
- Infrastructure Agreement (complete document with partner signatures)