

ATTACHMENT 1



MEMORANDUM

DATE: October 13, 2014

TO: C.H. Huckelberry, County Administrator

FROM: Priscilla S. Cornelio, P.E., Director *Priscilla Cornelio*

SUBJECT: Update on Projects with Select Development, Inc.

Background

As you are aware the Transportation and Procurement departments have been experiencing various project delivery and compliance issues with Select Development, Inc. (Select), who is the prime contractor for the following roadway improvement projects:

- ✓ La Canada; River Road to Ina Road.
- ✓ Magee; La Canada to Oracle.
- ✓ Homer Davis, Bike/Ped enhancement and three lane widening.

All three projects are funded with a combination of local, regional and federal funds and the following table highlights the federal sources, amounts expended and approximate level of completion that has been achieved.

	Federal Amount Allocated	Federal Amount Requested to date	Federal Amount Received to date	Percent Complete
Homer Davis	\$1,333,271.00	1,125,459.49	\$752,122.83	99%

	Federal Amount Allocated (STP)	Federal Amount Requested to date	Federal Amount Received to date	Percent Complete
La. Canada	\$17,172,000.00	\$13,649,323.30	\$13,273,188.91	90%

	Federal Amount Allocated (STP)	Federal Amount Requested to date	Federal Amount Received to date	Percent Complete
Magee	\$10,246,000.00	\$1,795,798.73	\$1,739,663.07	25%

To date, the most serious issues that both departments have been dealing with consist of the following:

- Nonpayment of suppliers and subcontractors, which also includes Disadvantaged Business Enterprise (DBE) qualified firms. This has recently deteriorated to include loss of approved DBE contractors on Magee, which also includes failure to provide replacements in the prescribed timeframe, or suitable justification to request an exemption.
- Failure to prosecute the work. The La Canada project is approximately 3 months behind schedule with approximately 63 days in liquidated damages accrued to date. In addition, the Magee project is approximately only 25% complete, yet approximately 75% of the contract time has been expended. Also, completion of final punch list items on the Homer Davis project have been lingering since the August 6, 2014 substantial completion date.

DOT and Procurement have consistently, proactively and aggressively been raising these issues with Select, with numerous notifications and requests, both verbally and in writing (via email as well as certified mail). In addition, both departments have worked closely with Arizona Department of Transportation (ADOT) staff to keep them apprised of our efforts, and engage their assistance as needed. To date, we have met with little to no success, and in response to these repeated incidents where Select has failed to comply with contract requests and requirements, the County attorneys have notified the bonding companies for both Magee and La Canada to make them aware of the various issues being encountered. Note that the Homer Davis project has not been included in these discussion and conversations due to the fact that it is substantially complete.

Throughout this ordeal, representatives from the County Attorney's office, Procurement and Transportation have continued to meet on a regular and frequent basis to share updates, discuss progress, as well as evaluate alternative responses and determine appropriate courses of action. Taking into account the various factors involved, all parties have remained committed to the primary goal of doing everything possible to complete both projects, or at the very least, complete as much work as possible. This is based primarily on the realization that once the contract with Select are terminated, the projects could remain in a partially complete condition for up to several months while the legal issues are being resolved.

Recent Developments

This past Friday October 10, I attended the ADOT Board meeting in Wickenburg. I took this opportunity to schedule a meeting with Jennifer Toth, ADOT State Engineer, in order to update her on the various issues Pima County was continuing to encounter with Select, as well as describe the actions that Pima County has taken in response. Since the Tucson District has also been heavily involved in these efforts, I informed Rod Lane, District Engineer, of the meeting and invited him to attend.

Following the ADOT Board meeting, the three of us prepared to meet at which time I learned that we were going to be joined by other ADOT representatives, as well as representatives from Federal Highway Administration (FHWA), including Karla Petty, Arizona Division Administrator.

Ms. Petty opened the meeting by stating that FHWA was very concerned about Select because of possible civil rights violations. Apparently, one of Select's subcontractors (who is a DBE) had contacted FHWA regarding nonpayment, as well as several other payment related issues. FHWA responded by initiating an investigation into the allegations raised by this DBE. DOT was notified of this investigation and has met with representatives conducting the investigation. As part of this investigation FHWA send a letter to Select last week requesting information. Although Pima County was not copied on this correspondence, I took this opportunity to request that a copy be emailed to us.

As we continued with the meeting, FHWA notified us that they will be taking the following actions:

1. They will be conducting an audit of Select to verify payment to the subcontractors. I explained we had also performed that investigation in which we had asked to see actual checks to show payment. FHWA said they need to see the actual cashed checks, as written checks were being considered insufficient. Select has been given the deadline of October 22nd at which time they must respond to the various inquiries by FHWA.
2. They will be performing an audit of Pima County in order to verify our oversight and management of the projects, especially as it relates to the use of pre qualifications of contractors. Pima County has no independent authority to prequalify contractors. A.R.S. Title 34 is an open competition statute that neither authorizes nor even contemplates prequalification of contractors/bidders. It was not until after September 4, 2014, when ADOT confirmed by letter that prequalification of contractors was required as a condition of the grant, that we had clear authority to do so.
3. FHWA may be reviewing our self-certification.
4. Lastly, Ms. Petty stated that effectively immediately, FHWA is considering suspending all of the federal funds on these projects. In addition, they may also require Pima County to reimburse all federal funds that were paid to Select for the period of time in which Select did not comply with the DBE requirements. The specific dollar amount will be determined in the audit they are conducting next week.
5. ADOT also took this opportunity to express their concerns with the quality of the workmanship and materials used on these projects. As a result, these elements will also be reviewed as part of the audit on Pima County.

In summary Select's failures to meet various contractual and federal requirements may cost the Transportation department a significant amount of money, both in terms of lost funding plus reimbursement to the federal government. I did ask about the possibility of using any unspent federal funds on other eligible projects, and Ms. Petty did indicate that it would be acceptable for PCDOT to go through the PAG process and propose reallocating the remaining funds, to other federally funded projects.

Next Steps

It is unfortunate that the situation with Select has deteriorated to this point, but we are no longer left with any reasonable or prudent options. Based on this latest information, the following action items will be taken:

1. For the La Canada project, we will do everything possible to make sure that Select completes the paving operations that are currently underway. The placement of the rubberized asphalt has been completed, and the remaining intersection and cross street work is scheduled to begin immediately.
2. We will be working closely with FHWA to determine the amount of federal fund repayment that may be required, pending the FHWA audit of Select's finances.
3. We will begin to identify alternative funding sources should they be required to complete both the La Canada and Magee projects.
4. We will assist FHWA and ADOT during their review/audit of Pima County's self-certification protocol and project management and oversight, in order to verify that all requirements and procedures were followed.
5. We will meet with Procurement and the County Attorney's office to discuss termination options of both contracts with Select.

If you need any further information regarding this matter please let me know.

cc: John M. Bernal, Deputy County Administrator
Farhad Moghimi, PAG Director
Charles Wesselhoft, County Attorney
George Widugiris, Procurement Department
Ana Olivares, Deputy Director for Infrastructure
Rick Ellis, Transportation Engineering Division Manager
Thomas J. Kilargis, Field Engineering Division Manager

ATTACHMENT 2




MEMORANDUM

Department of Transportation

DATE: October 6, 2014

TO: William Mellum, CIP Section

FROM: Thomas J. Kilargis, P.E. 
Manager, Field Engineering

SUBJECT: Quantity Measurement, Documentation, and Reporting
Rev #1, Partial Payment for Material on Hand

The Field Engineering policy on quantity measurement, documentation, and reporting for Monthly Pay Estimates will be as follows:

It is the project Inspector's responsibility to inspect, accept or reject, measure for payment, and document the contractor's work. The specifications dictate the Method of Measurement, i.e., linear foot, square yard, ton, cubic yard, lump sum, each, etc.

The field inspectors are required to keep a Quantity Book which contains all the pay items for the project. This Quantity Book must show the date, location, reference number, and quantity of work done for each pay item. As work progresses, the quantities for each pay item accumulate and the contractor invoices the County each month for work completed, i.e., the Monthly Estimate. This policy standardizes how the quantities are measured, documented, and reported for purposes of the Monthly Estimate.

Decimal Places **Measurement**

To be fair and accurate in capturing the true amount of work completed, measurements of work shall be made to the tenth, ex: 12.7 LF and recorded in the Quantity Book to one decimal place. This quantity is defined as the Measured Quantity for the pay item. Work measured by the ton usually has a weigh ticket to the hundredth of a ton, ex: 23.74 tons. The summing of each day's weigh tickets should include the two decimal places, but the sum for the day is entered in the Quantity Book to one decimal place. The rounding convention is 5 or greater, round up. Less than 5, round down.

Documentation

For each pay item the Quantity Book should have a column for the Measured Quantity where the measured quantity is recorded by date, with the location, and reference number. The Quantity Book should also have a column for Accumulated Quantity where the Measured Quantity is continually summed. The Accumulated Quantity is recorded to the same decimal place as the Measured Quantity. This must be kept up to date! This number is important for the Monthly Estimate.

Reporting

The contractor and inspector agree on the cutoff date when quantities will be billed, usually the 25th of each month. The contractor and inspector then reach consensus on the quantities of work eligible for payment. The quantity for each pay item billed by the contractor shall be the Accumulated Quantity at the time of the Monthly Estimate cutoff, **ROUNDED TO A WHOLE NUMBER**. This is defined as the Reported Quantity for that Monthly Estimate. Lump Sum pay items that are not complete should be billed in increments of 10 percentage points, i.e., 40% complete billed as 0.4 LS. Do not use 25% or 75% complete. The use of decimal places in the Monthly Estimate quantities potentially creates problems with spreadsheet calculations and tenths of pennies.

Some pay items, i.e., soil cement, AB, etc., are determined by calculation for final quantity. It is wise to hold the accumulated quantity to the Plans quantity until the calculations are completed.

Monthly Estimates & Accumulated Quantity

As work continues and more quantities are accumulating, the inspector continues to measure the work and record the Measured Quantity in the Quantity Book. The Measured Quantities are continually summed to produce the Accumulated Quantity for each pay item. The Accumulated Quantity is the sum of the Measured Quantities only. It **does not** include the Reported Quantity from the previous Monthly Estimate(s). Each Monthly Estimate submitted by the contractor should be based on the Accumulated Quantity for each pay item at the time of the cutoff date. It is **not** the sum of Reported Quantities plus the work for the latest month, nor is it the sum of each month's amount of work.

The table below is an example of a Quantity Book page illustrating the documentation for a Pay Item.

Item # 5010002 Description 24" Widget Bid Qty. 250 L.F. Unit Price \$24.35/L.F.

Date	Ref #	Location Sta.	Measured Quantity	Accumulated Quantity	Reported Accumulated Quantity	Notes
6/1/12	A6	93+15, 38' Rt.	12.4	12.4		
6/2/12	A7	12+34, 22' Lt.	10.7	23.1		
6/24/12	A1		11.3	34.4		
6/24/12		Pay Estimate Cutoff			34	PE#1
6/30/12	B3		15.2	49.6		
7/7/12	B5	101+34, 22' Rt.	17.6	67.2		
7/15/12	B1		9.1	76.3		
7/24/12		Pay Estimate Cutoff			76	PE#2
8/1/12	A1		8.8	85.1		A1 Total=20.1
8/7/12	A2		6.9	92.0		
8/8/12	A3		7.1	99.1		
8/9/12	A4		6.7	105.8		
8/24/12		Pay Estimate Cutoff			106	PE#3

Partial Payments

The following example illustrates a way to deal with Partial Payments.

Item # 5010002 Description 24" Widget Bid Qty. 250 L.F. Unit Price \$24.35/L.F.

Date	Ref #	Location Sta.	Measured Quantity	Accumulated Quantity	Reported Accumulated Quantity	Notes
5/12/12	All	Partial Payment 250' @ 45%=112.5	112.5	112.5		Partial Payment (PP) Approx. 250' delivered
5/24/12		Pay Estimate Cutoff			113	PE#1
6/1/12	A6	93+15, 38' Rt.	12.4	124.9		
6/2/12	A7	12+34, 22' Lt.	10.7	135.6		
6/24/12	A1		11.3	146.9		
6/24/12		PP Reduction 30' @ 45% = (13.5')	-13.5	133.4		Approx. 30' placed this estimate
6/24/12		Pay estimate Cutoff			133	PE#2
6/30/12	B3		15.2	148.6		
7/7/12	B5	101+34, 22' Rt.	17.6	166.2		
7/15/12	B1		9.1	175.3		
7/24/12		PP Reduction 40' @ 45%=(18.0)	-18.0	157.3		Approx. 40' placed this estimate
7/24/12		Pay Estimate Cutoff			157	PE#3
8/1/12	A1		8.8	166.1		A1 Total=20.1
8/7/12	A2		6.9	173.0		
8/8/12	A3		7.1	180.1		
8/9/12	A4		6.7	186.8		
8/24/12		PP Reduction 30' @ 45%=(13.5)	-13.5	173.3		Approx. 30' placed this estimate
8/24/12		Pay Estimate Cutoff			173	PE#4
9/1/12	A5	37+34 Lt.	66.7	240.0		
9/3/12	B2		53.8	293.8		
9/4/12	B4		42.6	336.4		
		PP Final Reduction 150 @ 45%=(67.5) 112.5-13.5-18.0-13.5-67.5=0.0	-67.5	268.9		Remaining PP Reduced 250-30-40-30=150
9/24/12		Final Quantity			269	PE #5 and Final

The Measured Quantity column shows the actual quantity placed for the locations and reference numbers. The reduction in Partial Payment is also shown in the Measured Quantity column as a minus to reflect the return of the Partial Payment for the quantity placed. An Approximate Quantity to the nearest 10' is used to calculate the Partial Payment return to make calculations simpler. The Approximate Quantity in the Notes column is used only to calculate the amount of Partial Payment to be returned based on the quantity placed. The Final Reduction of Partial Payment is not based on approximate quantity placed, but on the original Partial Payment amount.

Partial Payment Alternative

Occasionally, the contractor may receive deliveries of materials that involve several pay items that appear on one invoice or bill of lading, i.e., traffic signal equipment, rebar, or pipe, for which the contractor requests Partial Payment for Material on Hand per 108-9 of the standard Specifications. In this case, the inspector can have Contract Administration set up an Allowance Item (formerly Force Account). This item number should be a 1089000 series with a description of the type of material on hand. The Amount will be the dollar amount shown on the invoice. Example, for traffic signal equipment, the item would be 1089001 Partial Pay Traffic Signal Material. If rebar is then delivered and stockpiled for Lump Sum, Linear Foot or Each structures, another item number would be created; 1089002 Partial Pay Rebar for Structures.

It is important that as the work is completed and Measured Quantities are entered in the Quantity Book the Partial Payment Item is reduced by the dollar amount of Material on Hand that is used in the work. The Item is reduced until the Item eventually reaches zero when the Material on Hand is used up in the completed work.

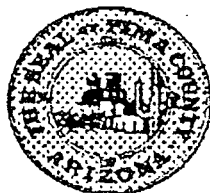
Final Pay Quantities

When the pay item work is complete, the Final Pay Quantity should be the Accumulated Quantity rounded to a whole number. In the cases where the Final Pay Quantity is specified to be calculated, the Final Pay Quantity is the calculated quantity. Some pay items involving large areas, i.e., seeding, decomposed granite, concrete pavers, or rip rap, are measured by the survey crew to provide the Final Pay Quantity. Quantities calculated or measured by survey should be rounded to the whole number for the Final Pay Quantity.

Where a pay item Unit Price is a large dollar amount, say more than \$500.00 per unit, the Final Pay Quantity can be taken to one decimal point. The inspector should observe that the one decimal point in the Final Quantity times the Unit Price does not produce an amount that is not an even cent. Example, a Final Quantity of 23.7 x a Unit Price of \$623.37 = \$14,773.869. In this case the Final Quantity should be a whole number. Example, 24 x 623.37 = \$14,960.88.

The inspectors are encouraged to add notes to clarify so that auditors examining the Quantity Book can more easily discern the payments made to contractors. This policy will help contractors' pay requests to be more consistent and reduce rounding errors.

ATTACHMENT 3



PIMA COUNTY
PUBLIC WORKS DEPARTMENT
DEPARTMENT OF TRANSPORTATION
CERTIFICATION ACCEPTANCE PROGRAM

Larry S. Bonine, Director
Arizona Dept. of Transportation

2/3/95
Date

Antonio C. Paez, Director
Pima County Dept. of Transportation

1-27-95
Date

**PIMA COUNTY
PUBLIC WORKS DEPARTMENT
DEPARTMENT OF TRANSPORTATION
CERTIFICATION ACCEPTANCE PROGRAM**

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I. INTRODUCTION

The "Intermodal Surface Transportation Efficiency Act of 1991" (ISTEA, H.R. 2950) has given the Arizona Department of Transportation (ADOT) the authority to delegate certain administrative procedures to local governments. ISTEA provides greater flexibility on behalf of state and local governments in determining transportation solutions via "Certification Acceptance" procedures by delegating more administrative responsibilities to ADOT.

The Pima County Certification Acceptance Program (Certification Acceptance) document defines the respective responsibilities of ADOT and the Pima County Public Works Department, Department of Transportation (PCDOT) and establishes procedures and implementation in accordance with the Federal-Aid Policy Guide 23 CFR 640 et seq and applicable State laws and regulations.

Certification Acceptance permits ADOT to discharge certain responsibilities otherwise assigned to the United States Secretary of Transportation under Title 23 of the United States Code (23 U.S.C.) for Federal-aid projects. ADOT, with Federal Highway Administration (FHWA) approval, may further delegate a partial or full Certification Acceptance to local governments that meet the criteria established in Section III of these Procedures.

Certification Acceptance shall not affect or discharge any responsibility or obligations of the FHWA or ADOT under any law other than 23 U.S.C. 117(a), which provides for the administration of Federal-aid funds using applicable State laws, regulations, directives, and standards on all Federal-aid highways, except the Interstate System.

ADOT is authorized by Arizona Revised Statutes 28-108 which permits ADOT to accomplish the policies and objectives contained in or issued pursuant to 23 U.S.C.

An organization chart of the Pima County Public Works Department, as it pertains to Certification Acceptance, is shown on Exhibit A.

II. SCOPE

Certification Acceptance shall apply to all Federal-aid projects administered by PCDOT under Title 23 U.S.C., except those pertaining to:

- (a) Transportation Planning and Research projects as contemplated under 23 U.S.C. 134, 135, and 307.
- (b) Highway Safety projects contemplated under 23 U.S.C. Chapter 4.
- (c) Interstate Highway System projects.
- (d) Projects that PCDOT, ADOT, and/or FHWA elect to exclude from the Certification Acceptance Program.
- (e) Projects contemplated in the "Intelligent Vehicle Highway System" act of 1991 and any Freeway Management System projects.(Title 23)
- (f) Federal Aid Programs for Railroads.(Section 130)

Therefore, in consideration of the above, PCDOT will:

1. Guarantee and certify to administer all projects eligible under Certification Acceptance in full compliance with all applicable Federal statutes, Executive Orders, and FHWA regulations and standards to the same extent as if such statutory provisions, regulations, and standards were enacted or promulgated pursuant to laws of the State.
2. Pursuant to the provisions of 23 U.S.C. 117, perform the responsibilities of the FHWA relating to specific project developmental functions, including but not limited to, the following:
 - (a) Approve or reject project locations and/or designs.
 - (b) Approve or reject concept or design submissions during project development including basic design features, structural sections, preliminary bridge plans, etc.
 - (c) Approve or reject project plans, specifications, estimates, and related project documents.
 - (d) Grant or decline approval to advertise for bids for construction contracts.
 - (e) Grant or decline approval to award construction contracts.

(f) Oversee and ensure proper administration of project construction, construction supplemental agreements, construction engineering, final acceptance of construction projects, and final vouchering.

(g) Approve or reject such other project-related contracts or agreements as may be necessary from time to time in the development or execution of projects, such as railroad agreements, utility agreements, etc.

(h) Approve or reject project financial accounting and audit procedures.

(i) Approve or reject procurement policies, procedures or practices, and ensure compliance with the requirements of 49 CFR 18.36 and 23 CFR 172.

(j) Ensure that the selection of consultants for federally-funded projects, as approved by ADOT, are in conformance with the procedures in 23 CFR 172.

3. Accomplish the policies and objectives of the provisions and objectives of 23 U.S.C. by:

(a) Involving the public in the development of projects during the location and design stages.

(b) Applying appropriate design and construction standards.

(c) Ensuring emphasis on increasing safety in location, design and construction of projects.

(d) Establishing and enforcing controls to assure quality and economy of construction and maintenance.

(e) Providing and enforcing provisions for adequate signing, marking and traffic control devices.

(f) Minimizing the adverse economic, social or environmental impacts of any project.

(g) Requiring equal employment opportunity and nondiscrimination.

(h) Requiring construction contractor on-the-job training.

(i) Requiring competitive bidding and payment of prevailing wage rates on project construction contracts.

(j) Preserving natural beauty.

III. DESIGN AND DEVELOPMENT

All projects administered under Certification Acceptance shall be designed in accordance with established engineering and design principles, including all State and Federal laws, regulations, and procedures applicable to environmental protection.

Location and/or Design Approval

On Federal-aid projects, the Director of PCDOT (Director) is responsible for approval of locations and/or designs. Location and/or design approval will be given only after compliance with ADOT's public hearing requirements and after approval by the FHWA through ADOT of a Final Environmental Impact Statement, Final Environmental Assessment with a Finding of No Significant Impact, or a Categorical Exclusion, where applicable. Public hearings will be held in accordance with the ADOT Public Involvement Guidelines approved by the FHWA, 23 U.S.C. 128, and 23 CFR 771.111.

Roadways and Structures

Roadways, including traffic control and other appurtenances, and structures on all Federal-aid PCDOT projects shall be designed in accordance with the following, including all updates and revisions thereto:

All applicable standards listed in 23 CFR 625, "Design Standards for Highways" including:

A Policy on Geometric Design of Highways and Streets, AASHTO
Standard Specifications for Highway Bridges, AASHTO
Standard Specifications For Highway Signs, Luminaires and Traffic Signals, AASHTO

The following AASHTO Publication:

Roadside Design Guide

The following FHWA Publications:

Manual on Uniform Traffic Control Devices
Drainage of Highway Pavements, HEC No. 12
Policy For Application of Stream Forces on Substructure Design
Hydraulic Engineering Circular No. 18

The following ADOT publications:

All Standard Drawings
Roadway Guidelines for Use in Office and Field
Guide for Highway Geometric Design
Traffic Control Manual for Highway Construction and Maintenance
Urban Highway Section Design Procedures Manual
Materials Preliminary Engineering and Design Manual
Arizona Bicycle Facilities Planning and Design Guidelines
Bridge Design and Detailing Manual

The following Pima County publications:

Stormwater Detention/Retention Manual
Hydrology Manual for Engineering Design and Floodplain
Management within Pima County
Design Criteria for Structures

PCDOT may add publications or use other design standards as the need arises, with the approval by ADOT.

Specifications, Special Provisions and Standard Drawings

Specifications and special provisions for PCDOT projects shall be formatted in accordance with the Standard Specifications for Public Improvements Pima County/City of Tucson, latest edition.

Standard drawings utilized in PCDOT projects shall be contained in the Standard Details for Public Improvements, Pima County/City of Tucson, latest edition and the ADOT Standard Drawings, latest editions.

Design Exceptions

Before Design Exceptions (design criteria less than 23 CFR 625) can be used in the design of a project developed under Certification Acceptance, the Director shall approve all Design Exceptions. All Design Exceptions shall be documented through the PCDOT Design Assessment Procedure. Copies of approved Design Exceptions for projects on the National Highway System will be furnished to ADOT and FHWA.

Safety

All projects developed under Certification Acceptance shall be designed in accordance with applicable State and Federal requirements in a manner that will enhance highway safety. ADOT and FHWA will be invited to participate in the development of the Pima County safety program.

Landscaping

Projects developed under Certification Acceptance shall be designed in accordance with AASHTO Roadside Design Guide and/or the ADOT Landscape Design Guidelines for Urban Highways, where applicable.

Public Interest Finding

Under Certification Acceptance, it is the responsibility of the Director to approve the use of Pima County force account, agreed unit price, State- or locally-furnished materials, experimental features, or proprietary items if these are found to be in the public interest in accordance with 23 CFR 635. The written justification for public interest findings shall be forwarded to ADOT prior to advertisement of the project.

IV. RAILROADS AND UTILITIES

PCDOT will ensure that all railroads or utilities affected by projects designed under Certification Acceptance are identified during the development of construction plans. PCDOT will perform railroad and utility (r-u) coordination functions and will ensure compliance with State and Federal regulations. On all projects adjoining railroad right-of-way, PCDOT will execute flagging agreements and include railroad liability protection insurance documents in the construction contract documents. ADOT will process all railroad signal and surface crossing projects.

Notification

Written notice will be issued by the Pima County Public Works Department, Department of Transportation, Transportation Engineering Division, Utility Coordinator (Utility Coordinator) as the "Preliminary Design Notification", wherein the r-u will be advised of the upcoming project and given a description of the scope of work and any graphic information available as to its location. This notice is issued prior to the completion of the 15% plans and the r-u are requested to provide base maps, valve maps, as-builts or other graphic information about any facilities existing within the project limits.

This information is then used, in conjunction with other survey-recorded information gathered during the "bluestake for design" process, to depict all known existing facilities on the plans, together with existing right-of-way information and other existing improvements.

These "Pre-design drawings" are then submitted to the r-u with a request for verification of both the existence of and the depicted locations of the respective facilities.

Any revisions/additions received as responses to this submittal are then transferred to the plans.

When the proposed roadway improvements (plan, profile and drainage facilities, etc.) have been depicted on the plans, these are then resubmitted to the r-u as "Preliminary Plans for Utilities." The r-u are requested to respond to this submittal with a letter detailing possible conflicts and an approximation of design and construction time.

After the responses are reviewed, and before the design is finalized, a coordination meeting will be held with the affected r-u to discuss potential conflicts and arrange for solutions.

Coordination meetings are scheduled periodically thereafter to discuss relocation schedules, possible joint trenching opportunities, etc. The number of such meetings will depend upon the complexity of both the project and the extent of the relocations. These meetings will continue through the final plan stage.

After all conflicts are identified and all revisions to the plans are complete, the r-u are submitted as "Final for Utility" plans and are asked to finalize the designs and begin the necessary

relocations. This r-u relocation design is to be completed by the 95 % roadway plan stage so that it may be included on the roadway plans. The Utility Coordinator, after all r-u agreements and arrangements for utility relocations are complete, shall write a "Clearance Letter," which will be copied to Pima County Public Works Department, Administrative Support Services Department, Financial Services Division, Contract Administrator (Contract Administrator).

Agreements

When r-u relocation work is found to be eligible for federal participation, or, when a r-u establishes prior rights, or, if, due to unusual circumstances, it becomes necessary to include any r-u facilities (other than Tucson Water or Pima County Wastewater Management) within the roadway project, the necessary documentation is sent to the Pima County Attorney for verification of the documents proving prior rights. If prior rights are determined to be valid and non-revokable, Pima County may choose to use federal aid for utility relocation. Any r-u relocation may be performed by either the r-u or as part of the roadway project; prior rights shall determine whether the r-u or the roadway project will pay for this relocation and if federal reimbursement will be made. All betterments or upgrades of a r-u facility shall be paid for by the r-u requesting the improvements.

Upon verification, Pima County will execute a formal agreement, to be prepared by the Utility Coordinator, detailing the work to be accomplished in what manner, by whom and at whose expense. The agreement will be submitted to the Pima County Attorney for approval. Upon approval, the agreement will then be submitted for approval to both the management of the affected r-u and the Pima County Board of Supervisors.

Authorization to do Preliminary Engineering Work

If prior rights are determined and Pima County decides to utilize Federal aid for design but before the r-u spends any money on an estimate or design, Pima County shall request permission from FHWA through ADOT Utility and Railroad Engineering Section (U&RR). Upon receiving a separate PR-1240 for each r-u from FHWA, Pima County must authorize each r-u to start design and estimate (Preliminary Engineering) work. Only Preliminary Engineering work performed after FHWA has issued a PR-1240 for Preliminary Engineering for the specific r-u will be eligible for reimbursement.

All agreements utilizing federal-aid for relocation will be entered into and all r-u relocation work will be accomplished in accordance with 23 CFR Parts 140I, "Reimbursement for Railroad Work"; 645A, "Utility Relocations, Adjustments, and Reimbursements"; 645B, "Accommodation of Utilities"; and 646B "Railroad-Highway Projects".

Pima County is obligated by an InterGovernmental Agreement with the City of Tucson to include all Tucson Water and Pima County sewer line adjustments as a part of roadway projects.

Prior rights shall determine if Federal aid participation in the costs of these utility relocations is allowable. If Federal aid is not authorized, all r-u relocation cost in the roadway project cost shall be at Pima County's cost.

Costs for water line adjustments necessitated by Pima County improvement projects are shared equally with Tucson Water. Costs for sewer adjustments will be a Pima County cost.

Improvements (upgrades) to Tucson Water facilities within the project limits may be accomplished under the roadway contract, but, paid for by Pima County and reimbursed by Tucson Water.

Authorization to do Relocation Work

If Pima County desires Federal aid for r-u relocation construction and prior rights are determined, Pima County will request from FHWA, through U&RR, a second Form PR-1240 for construction of each r-u relocation. This second PR-1240 request must have the cost estimate for the relocation included for each r-u to be reimbursed. The r-u relocation plans and cost estimate shall be completed and approved by the Director in order to submit for authorization.

Utility Clearance Letter

Prior to the advertising for bids on a roadway project, the Utility Coordinator will issue to the Contract Administrator a Utility Clearance Letter certifying that all utilities have been relocated or that arrangements for relocation have been completed, the date each r-u will be cleared and that all State and Federal regulations have been met.

The Utility Clearance Letter will include the name of the contact person and phone number for each r-u on the project, the condition imposed by each r-u and when each r-u will be cleared. The information on the Utility Clearance Letter will be included in the Special Provisions of the project contract documents.

PCDOT will include, in the contract documents, a description of the r-u company relocation work to be accomplished, whether prior to or during project construction, and this information will be submitted to the r-u companies for review and comment prior to publication. Should a project require roadway construction adjacent to or across railroad right-of-way, insurance requirements for the railroad shall be included in the construction documents as well as the necessary railroad right of entry application.

Payment

Relocation work, required under agreements between Pima County and the r-u, will be paid for by agreed unit price or force account.

V. RIGHT-OF-WAY

PCDOT will determine at an early stage in the development of a project if additional right-of-way will be required for the proposed construction. ADOT will supply assistance as necessary to Pima County for all right-of-way functions and may monitor PCDOT's right-of-way activities to ensure compliance with State and Federal regulations.

Responsibility and Procedures

It will be the responsibility of PCDOT to obtain the right-of-way for a project. All right-of-way functions, shall be accomplished in accordance with PCDOT Administrative Procedure for Acquisition of Real Property.

Certificate of Clearance

After the acquisition is complete and prior to the advertising of a roadway project for construction, the Pima County Public Works Department, Department of Transportation, Real Property Division will issue to the Contract Administrator a right-of-way certificate of clearance certifying that all required rights-of-way have been acquired and that all State and Federal regulations have been met.

Authorization

Authorization by FHWA, through ADOT, will be required when the right-of-way functions are a federal participating project cost. Acquisition includes relocation and property management, if necessary.

It is not necessary to submit right-of-way plans to ADOT on projects administered under Certification Acceptance.

Encroachments

Both existing and new right-of-way shall be free of encroachments before the project is advertised for bid. Either fee simple or easement rights shall be acquired for the necessary rights-of-way, in accordance with the Arizona Revised Statutes. New utility installations within existing or proposed right-of-way will be in accordance with applicable 23 CFR 645B, "Accommodation of Utilities." The use by utilities of the highway rights-of-way will be reasonably regulated in accordance with the Arizona Revised Statutes and under the general terms of the Pima County encroachment permit.

VI. ADVERTISING AND AWARD OF CONTRACT

The advertising of bids and the award of contracts for construction of projects administered under Certification Acceptance shall be in accordance with existing State and Federal regulations. No project shall be advertised for bid until the Director has approved the Plans, Specifications, and Estimates (P.S. & E.) and any addenda for that project. Alternate bidding procedures may be used when more than one alternate is judged equal over the design period. The potential for using alternates shall be developed during project development through design studies and value engineering analysis. Advertisements for bids may not contain add alternatives nor incentive/disincentive provisions for early completion of the construction project or designated phases. Guaranty and warranty clauses shall be in conformance with 23 CFR 635.413

Copies of the P.S. & E. will be furnished to ADOT or FHWA upon request.

Advertising

Advertisement for bids shall be in accordance with Arizona Revised Statute (A.R.S.) Section 18-217. The minimum period of advertisement for bids shall be three weeks.

Award of Contract

Contracts for the construction of projects administered under Certification Acceptance shall be awarded under the provisions of A.R.S. Section 18-217. If a responsible bidder (bidder) disputes a potential award to another bidder, the bidder may forward a letter of protest to PCDOT. If PCDOT continues to recommend against awarding the contract to the bidder, the bidder may request a hearing before the Board of Supervisors to present the bidders' objection to PCDOT's recommendation. If the bidder fails to persuade the Board of Supervisors to alter the recommendation, then the bidder may file a Special Action in Pima County Superior Court prior to award of the contract by the Pima County Board of Supervisors.

VII. CONSTRUCTION

Construction projects administered under Certification Acceptance shall be constructed in accordance with the Standard Specifications for Public Improvements, Pima County/City of Tucson, latest edition including special provisions and the ADOT Construction Manual.

Independent Review

Independent reviews of contract administration under Certification Acceptance will be the responsibility of the Director. The Pima County Public Works Department, Department of Transportation, Field Engineering Division Manager (Field Engineering Division Manager) will be responsible for assigning competent engineers and technicians to administer construction contracts under Certification Acceptance. Independent reviews will conform to the PCDOT Independent Construction Inspection Review Program. ADOT will conduct process reviews of the contract administration.

Materials

Materials used in the construction of projects under Certification Acceptance will be sampled and tested in accordance with the ADOT Materials Manual and the Standard Specifications for Public Improvements, Pima County/City of Tucson, latest edition. The project acceptance sampling and testing shall be performed by the Pima County Department of Public Works, Department of Transportation, Field Engineering Division, Materials Laboratory.

Independent assurance samples and tests shall be performed by the ADOT District Laboratory who have no direct responsibility for acceptance sampling and testing using test equipment other than that assigned to the project. The central laboratory services shall be provided by the Pima County Department of Public Works, Department of Transportation, Field Engineering Division Materials Laboratory, which shall continue to be included in a regular laboratory inspection and comparative sampling testing program such as that provided by the National Reference Laboratories or a comparable laboratory approval process acceptable to FHWA.

Statements and Affidavits

Contractors shall submit all statements and affidavits as required by Federal regulations. PCDOT will ensure labor compliance with State and Federal requirements by conducting reviews in accordance with 23 CFR 230D, "Construction Contract Equal Opportunity Compliance Procedures" and according to the FHWA Field Operations Handbook, Chapter 15.

Supplemental Agreements

Supplemental agreements on Certification Acceptance projects shall be executed in accordance with the procedures established in the ADOT Construction Manual and according to the direction given through related Construction Bulletins. Signature authority for Federal participation under Certification Acceptance shall rest with the Director.

Claims

All claims resulting from construction projects shall be addressed in accordance with the requirements contained in 23 CFR 635.124 and 23 CFR 140E. The Standard Specifications for Public Improvements, Pima County/City of Tucson, latest edition shall be utilized in processing claims for additional compensation.

VIII. EQUAL EMPLOYMENT OPPORTUNITY

PCDOT will comply with State and Federal requirements regarding equal employment opportunity on all projects administered under Certification Acceptance. PCDOT will utilize portions of ADOT programs as implemented by the ADOT Affirmative Action Office (ADOT - AAO). The remaining portions will be administered by ADOT - AAO.

Construction Contracts

All contracts for construction work shall include all applicable sections of 23 CFR 230A, "Equal Employment Opportunity on Federal and Federal-Aid Construction Contracts (Including Supporting Services)," dated December 9, 1991, with all subsequent amendments and revisions thereto.

Provisions set forth in Part I, "Contractor Compliance," of Appendix A of 23 CFR 230C, "State Highway Agency Equal Employment Opportunity Programs," dated December 9, 1991, and included in ADOT's Permanent Program Plan for the External Equal Employment Opportunity Program, approved on September 30, 1991, along with subsequent amendments and revisions thereto, shall be adhered to. This program will continue to be administered by ADOT - AAO.

Reviews

ADOT will conduct reviews to assure contractor compliance in accordance with 23 CFR 230D, "Construction Contract Equal Opportunity Compliance Procedures", dated December 9, 1991, along with subsequent amendments and revisions thereto.

Equal Employment Opportunity

Provisions set forth in 23 CFR 200 "Title VI Program and related Statutes-- Implementation and Review Procedures," and included in ADOT's Permanent Program Plan for the Title VI Program, approved on September 30, 1991, along with subsequent amendments and revisions thereto, shall be adhered to. This program will continue to be administered by ADOT - AAO.

Minority Involvement

Provisions set forth in 49 CFR Part 23, "Participation by Minority Business Enterprise in Department of Transportation Program," and included in ADOT's Permanent Program Plan for the Disadvantaged Business Enterprise Program, approved on September 30, 1991, along with subsequent amendments and revisions thereto, shall be adhered to. This program will be administered as follows:

1. Project Certification - ADOT - AAO.

2. Contract Administration:

- i. Annual DBE goals will be established by PCDOT and reviewed by ADOT - AAO.
- ii. Project Goals will be set by ADOT - AAO.
- iii. Contract Specifications will be set by ADOT - AAO.
- iv. Field Compliance will be done by Pima County Public Works Department, Engineering and Technical Services Department, Field Engineering Division.
- v. End of Project Compliance will be done ADOT - AAO.

Internal Affirmative Action

Provisions of the Pima County Affirmative Action Plan dated June 18, 1991 shall be adhered to.

IX. FINAL ACCEPTANCE

It shall be the responsibility of PCDOT to ensure that all construction done under Certification Acceptance is in accordance with the standards and procedures outlined in this Program .

Inspection

PCDOT shall notify FHWA and ADOT when a project is complete and ready for final inspection. Final inspection of the completed project shall be conducted by the Field Engineering Division Manager. Final acceptance of the completed project shall be made by the Director. Acceptance shall be granted when it has been determined that the construction is in substantial conformance with the plans and specifications. PCDOT will forward to ADOT and FHWA a copy of the Director's letter to the contractor which states that the project has been completed and accepted by PCDOT.

Retention of Records

PCDOT will retain project records in accordance with the retention schedule outlined in 23 CFR 17, "Recordkeeping and Retention Requirements for Federal-Aid Highway, records of State Highway Agencies."

Final Vouchers

Final vouchers submitted through ADOT to FHWA shall certify that the plans, design, and construction for the project were in accord with the standards and procedures outlined in Certification Acceptance.

CERTIFICATION ACCEPTANCE PROGRAM ORGANIZATION CHART

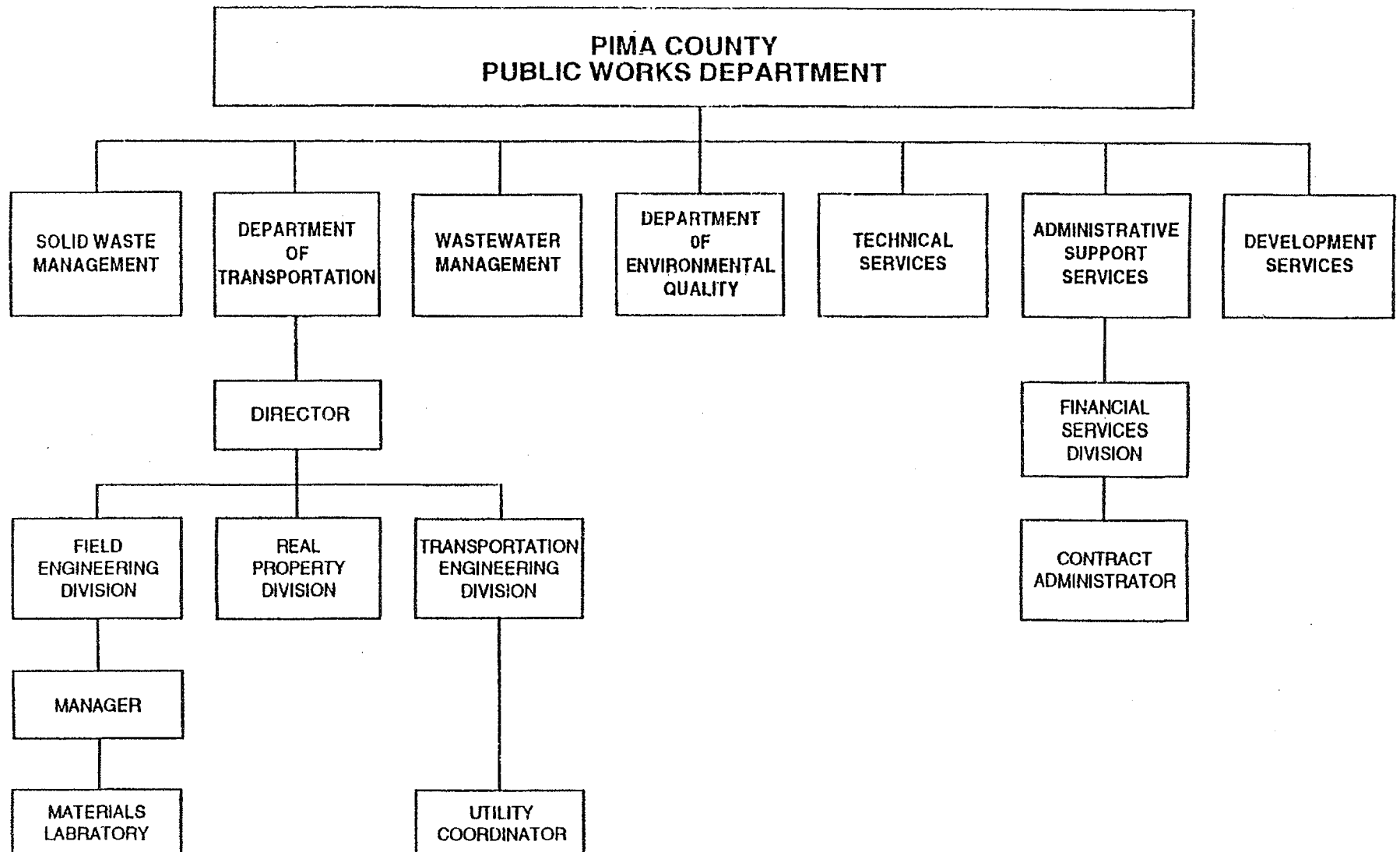


EXHIBIT A

11/16/94-LO

ATTACHMENT 4

Programs	Federal Funding	Bond Funding	Other Funding	Total	Completion Date
4BFALC - River Road: La Canada Dr to Fifteenth Ave	-	-	44,856	44,856	1997-98
4TMAPD - Mountain Ave Bike/Pedestrian Bridge	52,000	-	40,274	92,274	1997-98
4TPSIM - Ina at Mona Lisa Rd. Intersection	-	-	509,736	509,736	1997-98
4TVADM - Valencia Rd Realignment @ D-M Airbase	-	-	12,044	12,044	1998-98
4ADDWN - DOT-35 Abrego Drive at Drainageway No. 1	-	150,000	-	150,000	1998-99
4AJAMP - Ajo AP Master Plan	-	-	29,377	29,377	1998-99
4FSULL - Sullinger Avenue Storm Drain	-	-	135,787	135,787	1998-99
4RDDIM - Roadway Drainage Improvements A	-	-	92,998	92,998	1998-99
4TCHOL - La Cholla Blvd. & Rudasill Rd.	-	-	209,300	209,300	1998-99
4TDECK - Swan Rd. Bridge at Rillito River	-	-	724,621	724,621	1998-99
4TPSAD - Alvernon Way & Drexel Rd. Intersection	349,527	-	262,727	612,254	1998-99
CTR.4TCNGA - TR - Conestoga Tanque Verde EB Left Lane	4,035	121,511	5,454	131,000	1/15/1999
CTR.4LCTLN - TR - La Canada Trader Ln Pedestrian Crossing Beacons & Signs	1,093	32,936	1,479	35,508	1/27/1999
4AVAMP - Avra Valley AP Master Plan	-	-	123,413	123,413	1999-00
4AVAPF - Avra Valley AP - Fire Suppression System	-	-	109,870	109,870	1999-00
4FSSRD - RDI: 4700 South Sunset Rd	-	-	15,901	15,901	1999-00
4IRWYW - RDI: Irvington Rd at Wyoming Wash	-	-	17,165	17,165	1999-00
4MFALW - RDI: Fairview Ave. - Limberlost	-	-	240	240	1999-00
4MMVDI - Via Montana Vista	-	-	73,569	73,569	1999-00
4RWYGE - Right of Way General	-	-	159,378	159,378	1999-00
4TRLR - DOT-03 River Road: La Cholla Blvd. to La Cañada Dr.	-	3,500,000	1,129,488	4,629,488	1999-00
4TTOGI - DOT-21 Thornydale Road: Orange Grove to Ina	-	999,999	2,052,353	3,052,352	1999-00
CTR.4TJENM - TR - Jensen Rd - Magee Rd Turn Lanes	10,258	308,971	13,868	333,097	1/28/2000
CTR.4LSUPR - TR - Lumber St UPRR Crossing Roadway Improvements	1,180	35,527	1,594	38,301	3/6/2000
4A2304 - Avra Valley AP, Widen, Light Taxiway "A"	-	-	925,736	925,736	2000-01
4AJOPB - Ajo, Arizona Pedestrian Bridge	-	-	160,752	160,752	2000-01
4HATHO - Hardy Road & Thornydale Road	-	-	282,284	282,284	2000-01
4HDDOT - Highway Drive: Wastewater Management	-	-	598,956	598,956	2000-01
4SHANR - Shannon Road: Access to River Road	-	-	55,132	55,132	2000-01
4SOGCB - DOT-09 Skyline Drive: Orange Grove Rd to Campbell Ave	-	-	-	-	2000-01
4STFEP - City of South Tucson: 4th Ave Enhancement Project	500,001	-	710,681	1,210,682	2000-01
4TSAV - DOT-42 South Tucson, 6th Ave, various locations	-	4,978,148	76,985	5,055,133	2000-01
4TAVRB - Avra Valley Rd. Bridge at Santa Cruz	-	-	2,681,860	2,681,860	2000-01
4TPIST - DOT-38 Pistol Hill Rd, Colossal Cave to Old Spanish Trail	-	1,000,001	712,613	1,712,614	2000-01
CTR.4MAMLR - TR - Magee Rd Mona Lisa Rd WB Left Lane	5,304	159,759	7,170	172,233	2/14/2001
CTR.4RISWA - TR - River Rd to Swan Rd Geometry & Traffic Signal Mod	8,342	251,292	11,282	270,916	2/26/2001
CTR.4CULCB - TR - Curtis Rd & La Cholla Blvd Traffic Signals	8,610	259,303	11,637	279,550	2/28/2001
CTR.4LCBST - TR - La Cholla Blvd Sonoran Terrace Apts Turn Lanes	3,394	102,217	4,588	110,199	2/28/2001
4BFROG - First Avenue / River Rd to Orange Grove Rd	8,279,000	-	6,948,126	15,227,126	2001-02
4CSCRO - DOT-34 Camino del Sol: Continental Rd to Ocotillo Wash	-	190,663	5,530	196,193	2001-02
4HLNCF - DOT-19 Hartman Lane (Design Only)	-	126,701	372	127,073	2001-02

Programs	Federal Funding	Bond Funding	Other Funding	Total	Completion Date
4IWHSP - Ironwood Hills: Shannon to Painted Hills	-	-	279,889	279,889	2001-02
4SBCSH - DOT-28 Speedway Boulevard: Camino Seco to Houghton Road (COT-RTA-28)	-	581,669	17,771	599,440	2001-02
4SCVOG - DOT-08 Skyline Drive: Chula Vista to Orange Grove Road	-	387,876	-	387,876	2001-02
4TKPED - Pedestrian Overpass - Kino Baseball Facility	500,000	-	772,517	1,272,517	2001-02
4TPSML - Twin Peaks: Sidewinder-Marana Town Limits	-	-	218,315	218,315	2001-02
4TRLCC - DOT-16 River Road: Shannon to La Cholla	3,666,165	862,028	419,081	4,947,274	2001-02
4VRIST - DOT-39 Valencia Rd. - South 12th Avenue Intersection	-	661,990	600,223	1,262,213	2001-02
CTR.4INSIL - TR - Ina Rd & Silverbell Rd Town of Marana Geometry & Signal	2,009	60,468	2,712	65,189	3/1/2002
CTR.4KOVAL - TR - Kolb Rd to Valencia Rd Geometry & Traffic Signal Mod	18,594	560,079	25,140	603,813	3/1/2002
CTR.4SANEM - TR - Sandario Rd at Emigh Rd Safety Improvements	1,567	47,220	2,120	50,907	3/28/2002
CTR.4ALHGS - TR - Alvernon Way Hughes Access Rd	5,410	162,954	7,315	175,679	6/17/2002
4AJAPF - Ajo AP Perimeter Fencing (Design Only)	150,000	-	15,403	165,403	2002-03
4DBPT1 - DOT-09 Skyline Drive: Chula Vista to Campbell (Phase 1 Design-Build)	-	5,916,600	9,119,258	15,035,858	2002-03
4FVLCS - Fairview-Limberlost Drainage Improvements: DOT Cost Share to FC-12	-	-	500,000	500,000	2002-03
4GLBAH - DOT-55 Golf Links Road / Bonanza Ave. to Houghton Rd.	-	1,800,892	900,389	2,701,281	2002-03
4GRORP - DOT-40 Grant Road: Oracle Road to Swan Road (COT-RTA-18)	-	348,224	-	348,224	2002-03
4ISNBF - DOT-26 Abrego Drive at I-19	-	4,468	-	4,468	2002-03
4PLCST - DOT-42 Pelican Crossing Pedestrian Crosswalk	-	133,770	2,068	135,838	2002-03
4SLRVA - Swan Road: Los Reales to Valencia Road	-	-	86,489	86,489	2002-03
4ST43A - DOT-43 S. 12th Ave: Los Reales Road to Lerdo Road	-	6,220,450	669,683	6,890,133	2002-03
4TRCTT - DOT-15 River Road: Thornydale Road to Shannon Road	4,374,999	4,000,000	878,622	9,253,621	2002-03
4TSCKR - DOT-33 Sabino Canyon at Kolb	-	3,399,999	3,003,245	6,403,244	2002-03
CTR.4LCBRR - TR - La Cholla Blvd & Rudasill Rd Traffic Signal	3,613	108,822	4,884	117,319	7/1/2002
CTR.4INSHA - TR - Ina Rd Shannon Rd Geometry & Traffic Signal Modificatio	573	17,260	776	18,609	11/11/2002
CTR.4DRMIS - TR - Drexel Rd & Mission Rd Upgrade Traffic Signal	3,936	118,565	5,323	127,824	2/28/2003
CTR.4DRPVR - TR - Drexel Rd Palo Verde Rd Intersection Traffic Signals	5,889	177,421	7,966	191,276	4/1/2003
CTR.4OGCOR - TR - Orange Grove Rd Corona Dr to Oracle Rd Phase 1	-	1,126,002	653	1,126,655	4/30/2003
CTR.4SUNSC - TR - Sunrise Dr Sabino Canyon Traffic Signal	4,619	139,109	6,244	149,972	6/27/2003
4AJCCA - DOT-13 Ajo: Country Club to Alvernon	-	3,341,123	3,417,005	6,758,128	2003-04
4MDUST - Dust Control Surfacing	-	-	1,579,010	1,579,010	2003-04
4NHLRI - Nogales Highway: Los Reales to I-19	-	-	2,558,109	2,558,109	2003-04
4SRIME - Shannon Rd: Ina Rd to Magee Rd	-	-	7,699,166	7,699,166	2003-04
4STBKL - Old Spanish Trail Bike Lanes	256,945	-	291,923	548,868	2003-04
4TVABP - Veterans Hospital Bike Path Connection	500,000	-	353,634	853,634	2003-04
CTR.4ICATR - TR - Ina Rd & Cmno de la Tierra Traffic Control Appurtenance	48	1,459	66	1,573	7/11/2003
CTR.4INAML - TR - Ina Rd & Mona Lisa Rd Traffic Control Appurtenances	48	1,459	66	1,573	7/11/2003
CTR.4PVLTS - TR - Palo Verde Lighting Project Phases I II & III	9,177	276,408	12,407	297,992	8/28/2003
CTR.4LIGHT - TR - Pima County Transportation Illumination Project	1,240	37,330	1,675	40,245	10/20/2003
CTR.4MRVAL - TR - Mark Rd & Valencia Rd Traffic Signal	3,068	92,431	4,150	99,649	11/20/2003
CTR.4PYCDO - TR - Cmno de Oeste Tetakusim to Los Reales Pasqua Yaqui	16,711	503,300	22,587	542,598	12/31/2003
CTR.4ASARR - TR - Ajo Intersection Lighting SR85	461	13,849	621	14,931	1/16/2004

Programs	Federal Funding	Bond Funding	Other Funding	Total	Completion Date
CTR.4DBSAF - TR - Skyline Dr Widening Improvement	50,246	1,381,817	67,937	1,500,000	1/19/2004
CTR.4CDLTV - TR - Cmno de la Tierra at Valencia Rd Traffic Signal	2,574	77,539	3,481	83,594	2/27/2004
4AJART - Ajo AP, Access Road/Taxiway Paving	197,492	-	79,593	277,085	2004-05
4BRVCS - DOT-01 River Road: First to Campbell Ave	-	15,500,000	6,468,506	21,968,506	2004-05
4CIENH - Cienega High School Drive Improvements	-	-	49,954	49,954	2004-05
4DBSKY - DOT-09 Skyline Drive: Chula Vista to Campbell (Phase 2 Design-Build)	-	2,898,821	4,467,953	7,366,774	2004-05
4LCIMR - DOT-45 La Cholla Blvd: Omar Drive to Mcgee Road - 45a	-	6,757,539	3,077,589	9,835,128	2004-05
4LCLQI - DOT-51 La Canada/Las Quintas Hwy Drainage	-	1,499,999	26,915	1,526,914	2004-05
4LINVI - Linda Vista: West of Thornydale Pedestrian Improvements	-	-	125,415	125,415	2004-05
4MLPXS - Phoenix Avenue: Summerhaven	-	-	1,009,148	1,009,148	2004-05
4MRWSP - Overlay: Swan/Ruthrauff	-	-	922,251	922,251	2004-05
4TSUSE - DOT-02 Sunrise Drive: Swan to Craycroft A	-	4,999,999	10,305,331	15,305,330	2004-05
4TTICF - DOT-22 Thornydale: Ina to Cortaro Farms	-	1,000,001	15,772,737	16,772,738	2004-05
CTR.4DVIEW - TR - Valencia Rd at Desert View HS Median Sgnal & Prkng Imp	-	514,542	-	514,542	8/12/2004
CTR.4DMRRA - TR - Duval Mine Rd Rio Altar Left Turn Lane	5,858	176,460	7,922	190,240	9/27/2004
CTR.4VDVHS - TR - Valencia Rd at Desert View HS Median & Signal Imprvmt	282	8,501	381	9,164	11/1/2004
CTR.4KNSAN - TR - Kinney Rd & Sandario Rd Drainage & Straightening	13,566	408,633	18,342	440,541	11/30/2004
CTR.4SVSWT - TR - Silverbell Rd & Sweetwater Intersection Signal	7,609	229,191	10,287	247,087	12/29/2004
CTR.4CASLS - TR - Campbell Ave Lighting Sidewalk Improvements	1,078	32,465	1,457	35,000	1/24/2005
CTR.4OGTOR - TR - Orange Grove Rd Thornydale Rd to Oracle Rd	-	268,569	-	268,569	5/2/2005
CTR.4LCHOS - TR - La Cholla Blvd Hospital Dr Traffic Signal	4,009	120,747	5,420	130,176	5/27/2005
CTR.4PICAK - TR - Picture Rocks Rd at Van Ark Intersection Analysis	260	7,820	349	8,429	6/20/2005
CTR.4LCORV - TR - La Canada Calle Concordia to Lambert Ln - OV portion	-	4,009,883	214,752	4,224,635	6/30/2005
CTR.4RVTOC - TR - River Rd at Pontatoc Rd Signal & Realignment	28,316	852,902	38,282	919,500	6/30/2005
4CIMID - Cimarron Foothills Improvement District	-	-	116,139	116,139	2005-06
4CSMTB - Camino del Sol: Continental Rd to Mission Twin Buttes	-	-	204,660	204,660	2005-06
4GHHWY - General Hitchcock Hwy - Infrastructure Repairs	3,999,999	-	428,500	4,428,499	2005-06
4HGSAB - Houghton Rd & Sahuarita Rd Intersection	-	-	42,850	42,850	2005-06
4HRCDD - Houghton Rd: Camino del Toro Intersection	-	-	870,576	870,576	2005-06
4HRITA - Houghton Road / I-10 Access	-	-	479,724	479,724	2005-06
4PLCSF - Pelican Crossing: 6th Avenue at 26th Street	-	-	210,609	210,609	2005-06
4PVIVM - DOT-52 Palo Verde Rd, Gas Road to 44th street	-	1,300,000	159,297	1,459,297	2005-06
4XASPF - Aspen Fire Recovery Land Acquisitions	-	-	2,321	2,321	2005-06
CTR.4RCSCMC - TR - Rancho Catalina Subdivision Magee Rd Connection	92	2,759	123	2,974	7/29/2005
CTR.4CADRX - TR - Cardinal Drexel Intersection Improvements	23,122	696,456	31,260	750,838	7/31/2005
CTR.4MAGTH - TR - Magee Rd & Thornydale Traffic Signal	9,145	275,468	12,365	296,978	9/1/2005
CTR.4LCILL - TR - La Canada Dr Ina Rd to Calle Concordia PC Portion	-	3,914,559	209,646	4,124,205	10/30/2005
CTR.4TVMEM - TR - Veterans Memorial Overpass	16,848,534	-	8,497,066	25,345,600	11/15/2005
CTR.4GATES - TR - Gates Pass Rock Removal	20,745	624,891	28,050	673,686	12/30/2005
CTR.4TVDLP - TR - Tanque Verde Rd Tanque Verde Loop Left Turn Lane	17,772	535,354	24,032	577,158	1/20/2006
CTR.4SPPHA - TR - Speedway Painted Hills to Anklam Roadway Realignment	4,785	144,140	6,471	155,396	1/26/2006

Programs	Federal Funding	Bond Funding	Other Funding	Total	Completion Date
CTR.4SHAOV - TR - Shannon Rd & Overton Rd Traffic Signal	22,913	690,162	30,977	744,052	2/28/2006
CTR.4TBRYX - TR - Railroad Crossing Twin Buttes Rd	111	3,362	151	3,624	4/17/2006
CTR.4FAROG - TR - Fairview Ave & Roger Rd Geometry & Traffic Signal	53	1,610	73	1,736	5/26/2006
CTR.4ITSFO - TR - Intelligent Transportation System Fiber Optic Cable	284	8,545	383	9,212	6/30/2006
CTR.4LCHOV - TR - La Cholla Blvd & Overton Rd Signal Traffic Planning	6,603	198,895	8,928	214,426	6/30/2006
CTR.4OGTCD - TR - Orange Grove Rd Thornydale Rd to Corona Dr Phase 2	-	2,896,150	1,843	2,897,993	6/30/2006
4AHGLB - Aviation/ Golf Links Bike Path Connection	113,159	-	89,230	202,389	2006-07
4CATBL - Catalina Highway Bike Lanes	458,572	-	399,569	858,141	2006-07
4CNODA - Camino Ojo de Aqua Improvement District	-	-	227,426	227,426	2006-07
4FETAN - Fennimore and Tanque Verde Road HAWK Flasher System (RTA Safety)	-	-	89,944	89,944	2006-07
4OGLZA - Camino La Zorrela and Orange Grove HAWK Flasher System (RTA Safety)	-	-	150,421	150,421	2006-07
4OGLTC - Overlay: Orange Grove: Thornydale Rd to La Cholla Blvd	-	-	535,677	535,677	2006-07
4RTIWR - Ina Rd at Wade Rd Intersection (RTA Safety)	-	-	141,701	141,701	2006-07
4RTLCO - La Cholla Blvd & Overton Road Signal (RTA Safety)	-	-	997,750	997,750	2006-07
4RTMVS - Tohono Oodam -Mission Road and Valencia Road Signal Lane Improvements (RTA Safety)	-	-	125,675	125,675	2006-07
4RTSTT - Soldier Trail at Tanque Verde Rd Intersection (RTA Safety)	-	-	370,062	370,062	2006-07
4RTVBH - Valencia Road/Benson Highway Intersection (RTA Safety)	-	-	436,370	436,370	2006-07
CTR.4VMTFS - TR - Valencia Rd & Mission Rd Signal	51	1,549	69	1,669	8/22/2006
CTR.4INAWD - TR - Ina Rd & Wade Rd Intersection Improvement Planning	1,684	50,726	2,277	54,687	8/30/2006
CTR.4CCVLC - TR - Cmno Casa Verde & La Canada Rd Traffic Signal	29,154	878,125	39,414	946,693	12/15/2006
CTR.4PICSN - TR - Picture Rocks Rd at Sandario Rd Traffic Analysis	67	2,010	90	2,167	12/28/2006
CTR.4TSIMP - TR - Traffic Signal Improvements County Wide Misc	841	25,317	1,137	27,295	1/23/2007
CTR.4SRCRK - TR - Sunrise Dr & Craycroft Rd Intersection	-	6,853,787	36,506	6,890,293	5/15/2007
CTR.4AWRRF - TR - Alvernon Way River Rd to Ft Lowell Rd	-	3,011,070	5,738,493	8,749,563	5/30/2007
CTR.4NOGHU - TR - Nogales Highway & Hughes Access Rd Traffic Signal	7,700	231,914	11,053	250,667	5/31/2007
CTR.4TCFIT - TR - Cortaro Farms Rd UPRR to Cmno de Oeste Marana Portion	-	10,167,113	1,415,364	11,582,477	5/31/2007
CTR.4KRSCS - TR - Kolb Rd Sabino Canyon Rd to Sunrise Dr	-	2,852,078	19,976	2,872,054	6/30/2007
4BLVCW - Valencia Rd Bike Lanes - Craycroft to Wilmot	-	-	86,522	86,522	2007-08
4BLVWK - Valencia Rd Bike Lanes - Wilmot to Kolb	-	-	96,993	96,993	2007-08
4CHTVH - DOT-30 Catalina Hwy: Tanque Verde Rd. to Houghton Rd.	-	6,200,001	2,875,130	9,075,131	2007-08
4DNIGF - Dodge Blvd Neighborhood Improvement	-	-	38,225	38,225	2007-08
4ISNFC - DOT-25 I-19 SB Frontage Road at Continental Rd	-	999,999	2,195,062	3,195,061	2007-08
4MLREP - Mt. Lemmon Hwy Repairs MP 9.8 to 10.5	-	-	53,659	53,659	2007-08
4MMLIC - Magee Rd. Mona Lisa to La Cholla interm capacity and safety improve	-	-	194,365	194,365	2007-08
4MTLMS - DOT-54 Mt. Lemmon Shuttle Parking	-	1,779,561	510,484	2,290,045	2007-08
4RTCOT - Camino de Oeste at Tetakusim HAWK Flasher (RTA Safety)	-	-	321,003	321,003	2007-08
4RTFES - Fruchthendler Elementary School Walking Paths	-	-	428,202	428,202	2007-08
4RTKBL - Kolb Road Bike Lane Project (RTA)	-	-	455,212	455,212	2007-08
4SRWSR - Overlay: Sunrise Drive: Campbell to Swan Road	-	-	1,524,459	1,524,459	2007-08
4VAWIL - Valencia and Wilmot Road Intersection Improvements and Signal (RTA Safety)	-	-	320,941	320,941	2007-08
4XHHRD - Hayhook Ranch Road Improvement District	-	-	1,770,368	1,770,368	2007-08

Programs	Federal Funding	Bond Funding	Other Funding	Total	Completion Date
CTR.4CWIRX - TR - Railroad Crossing Contractors Way & Illinois St	189	5,718	1,193	7,100	9/10/2007
CTR.4CWMRX - TR - Railroad Crossing Contractors Way & Michigan St	156	4,715	212	5,083	9/10/2007
CTR.4RUAGE - TR - Rudasill Rd at Genematas Dr Realignment & WB Left Lane	8,361	251,868	11,306	271,535	11/30/2007
CTR.4ABCON - TR - Abrego Dr & Continental Rd Geometry & Traffic Signal	39,276	1,183,004	53,099	1,275,379	2/25/2008
CTR.4PGNAP - TR - Pueblo Gardens Neighborhood Association Project	-	83,908	-	83,908	3/31/2008
CTR.4RIVTF - TR - River Rd Tanuri Dr to Flagstaff Pl Roadway Realignment	4,426	133,309	5,983	143,718	5/26/2008
CTR.4CRRSD - TR - Craycroft Rd River Rd to Sunrise Dr	-	13,307,022	18,497,671	31,804,693	5/30/2008
CTR.4MBTLT - TR - Mainsail Blvd & Twin Lakes Dr 27 Wash Vicinity	-	240,643	6,743	247,386	6/30/2008
4BLTTS - Tangerine Rd Bike Lanes Thornydale-Shannon	-	-	1,805	1,805	2008-09
4BLVAC - Valencia Rd Bike Lanes - Alvernon to Craycroft	-	-	787,997	787,997	2008-09
4CCTST - DOT-12 Country Club Road, 36th Street to Milber	-	11,792,152	618,523	12,410,675	2008-09
4LCRIR - DOT-45 La Cholla Blvd: River Road to Omar Drive - 45b	-	11,242,462	5,164,194	16,406,656	2008-09
4RTLCL - La Cholla/River Road Intersection Improvements	-	-	1,207,339	1,207,339	2008-09
4TRRCA - DOT-04 River Road: Campbell Ave to Alvernon Way	-	16,488,928	9,113,173	25,602,101	2008-09
4TRVEN - DOT-27 River Road at Ventana Canyon Wash	-	744,195	16,159	760,354	2008-09
4TSTAR - DOT-43 So. 12th Avenue: 44th Street Gateway Intersection (10th Ave. & 44th Str	-	3,327,550	458,881	3,786,431	2008-09
4TWETM - DOT-14 Wetmore/Ruthrauff Rd: La Cholla-Fairview	11,610,000	7,800,001	5,589,496	24,999,497	2008-09
4VMCLT - DOT-17 Valencia Road: Mark Road to Camino de la Tierra	-	5,799,999	13,622,081	19,422,080	2008-09
4VRCVR - Colossal Cave Road: Camino Loma Alta to Vail Road	-	-	9,516,019	9,516,019	2008-09
4VRMRI - DOT-49 Valencia Road / Mission Rd. to I-19	-	6,766,363	5,447,272	12,213,635	2008-09
CTR.4OGSBI - TR - Orange Grove Silverbell Rd Intersection Improvements	-	358,900	985,027	1,343,927	7/1/2008
CTR.4SSSRI - TR - Sunset Rd Sunray Intersection Improvements	3,518	1,337,266	3,819	1,344,603	7/1/2008
CTR.4PARVC - TR - Park Villa Casitas	-	67,180	-	67,180	11/13/2008
CTR.4DTBAW - TR - Drexel Rd Tucson Blvd to Alvernon Way	-	-	42,580	42,580	12/31/2008
CTR.4RTHSH - TR - Houghton Rd & Sahuarita Rd Intersection Improvements	-	-	4,211,257	4,211,257	6/9/2009
CTR.4TSITP - TR - Project Planning Previous to FY 2003-04	-	42,795	-	42,795	6/27/2009
CTR.4LCBOM - TR - La Cholla Blvd - Omar Dr	37	1,119	50	1,206	6/30/2009
CTR.4TSPRE - TR - Traffic Signal Preemption Program	322	9,697	435	10,454	6/30/2009
CTR.4VRISP - TR - Colossal Cave Rd Acacia School to Old Vail Rd	-	-	1,487,938	1,487,938	6/30/2009
CTR.4BLCCI - TR - Country Club Rd Bike Ln Irvington to Valencia Rd	-	-	208	208	7/30/2009
CTR.4RTFWW - TR - Flowing Wells - Wetmore Intersection Improvements	-	-	32,776	32,776	7/30/2009
CTR.4RTCCR - TR - Cmno del Sol Continental Roundabout	-	-	887,397	887,397	10/31/2009
CTR.4RTCVV - TR - Cmno Verde - Valencia Rd Intersection Improvements	-	-	622,819	622,819	12/20/2009
CTR.4CLAST - TR - Cmno Loma Alta Old Spanish Trail to Clossal Cave Rd	-	-	2,195,045	2,195,045	1/22/2010
CTR.4RTALR - TR - Alvernon Way Los Reales Signal	-	-	701,020	701,020	6/30/2010
4BLCCS - Continental Rd Bike Lanes:Camino Del Sol to La Canada	-	-	168,830	168,830	2009-10
4BLEHO - Escalante Bike Lanes:Houghton-Old Spanish Trail	-	-	317,577	317,577	2009-10
4BLFBO - Freeman Rd Bike Lanes-Broadway to Old Spanish Trail	-	-	443,826	443,826	2009-10
4DBLVD - Dodge Blvd: Ft Lowell Rd to River Rd Bike Lanes and Sidewalks	496,241	-	714,188	1,210,429	2009-10
4EWRDP - Edwin Road	-	-	1,130,424	1,130,424	2009-10
4INCRI - Canoa Road Interchange	-	-	6,038,251	6,038,251	2009-10

Programs	Federal Funding	Bond Funding	Other Funding	Total	Completion Date
4RTBAT - Traffic Signal Battery Back-up System	-	-	252,333	252,333	2009-10
4RTCAS - Campbell Avenue/Skyline Widening (Camino Luz)	-	-	540,890	540,890	2009-10
4RTHCS - Curtis/Shannon HAWK	-	-	286,010	286,010	2009-10
4RTPVC - Palo Verde Corridor (3) bus pullouts	-	-	193,013	193,013	2009-10
4RTPVM - Palo Verde/Michigan/Coach Drive Intersection Improvements	-	-	221,807	221,807	2009-10
4SSVSP - Sunset Villa Sidewalk/Pedestrian Enhancement	496,610	-	612,108	1,108,718	2009-10
4SWCLC - Continental Sidewalks-La Canada to PCC entrance	-	-	76,055	76,055	2009-10
4TNRB - Rose Neighborhood (DOT Portion)	-	-	305,000	305,000	2009-10
CTR.4BLTVP - TR - Tanque Verde Bike Lanes Powderhorn-Fennimore	-	-	517,287	517,287	9/30/2010
CTR.4RTSCB - TR - Sabino Canyon Rd Bridge Deck Rehabilitation	598,174	-	410,887	1,009,061	9/30/2010
CTR.4RTICS - TR - Ina Rd Corridor Signal Timing	-	-	234,539	234,539	10/31/2010
CTR.4RTWIR - TR - Traffic Signal Wireless Communication System	-	-	1,017,171	1,017,171	10/31/2010
CTR.4HMSIM - TR - Hohokam Middle School Bike Lane Pathways & Landscape	434,225	-	221,504	655,729	12/31/2010
CTR.4INFRC - TR - I-19 Frontage Rd Continental Rd to Canoa Rd	-	3,653,001	19,962,245	23,615,246	2/28/2011
CTR.4PPPPC - TR - Pavement Preservation Project	5,139,084	-	194,217	5,333,301	2/28/2011
CTR.4SRCRA - TR - Sunrise Dr Craycroft Rd to Kolb Rd	-	12,009,179	230,585	12,239,764	2/28/2011
CTR.4PRDWE - TR - Picture Rock & Desert Winds Enhancements	500,000	-	621,102	1,121,102	3/1/2011
CTR.4PCRSB - TR - Picture Rocks Rd & Sandario Beacon	-	38,231	-	38,231	5/5/2011
CTR.4PPPTO - TR - Pavement Preservation Package Tohono O'Odham Nation	1,660,045	-	18,914	1,678,959	5/13/2011
CTR.4MCAFW - TR - Madera Canyon at Florida Canyon Wash	-	-	389,780	389,780	5/21/2011
CTR.4MCAMW - TR - Madera Canyon Rd at Medium Wash	-	-	399,421	399,421	5/21/2011
CTR.4OGAFW - TR - Orange Grove Rd at Geronimo Wash	-	104,668	11,520	116,188	5/21/2011
CTR.4CEMSR - TR - Continental Elementary & Middle School Safe Routes	443,289	-	592,983	1,036,272	6/30/2011
CTR.4RTCTL - TR - Cmno de Manana Tangerine to Linda Vista RTA02	-	-	2,000,000	2,000,000	6/30/2011
CTR.4RTMAR - TR - Marsh Station Bridge South Abutment Repair RTA39	-	-	167,509	167,509	6/30/2011
CTR.4RTMLO - TR - Mona Lisa - Orange Grove Intersection Improvements	-	-	56,702	56,702	6/30/2011
CTR.4TSBBB - TR - Silverbell Rd at Blanco Brawley Washes	-	-	416,637	416,637	6/30/2011
CTR.4BLBCS - TR - Bear Canyon Bike Lane Snyder to Indian Bend	-	37,126	829,149	866,275	7/30/2011
CTR.4BLVCM - TR - Valencia Rd Bike Lanes Cardinal to Mission Rd	-	-	435,891	435,891	7/30/2011
CTR.4IRMSN - TR - Irvington at Mission Rd	-	136,019	-	136,019	8/1/2011
CTR.4AVPRT - TR - Aviation Parkway Richey to Technical Dr	-	173,876	-	173,876	8/15/2011
CTR.4SWFWR - TR - Flowing Wells Sidewalks River Rd to Roger Rd	-	-	773,547	773,547	8/30/2011
CTR.4ARRIU - TR - ARRA Intersection Control & Crosswalk Renewal	1,215,369	-	20,189	1,235,558	9/1/2011
CTR.4GHHIR - TR - General Hitchcock Highway Infrastructure Repairs	-	-	15,722	15,722	9/19/2011
CTR.4CEDCA - TR - Cherry Ave Curbs & Sidewalks	-	170,000	-	170,000	9/30/2011
CTR.4RTCCI - TR - La Canada Ina Rd to Calle Concordia RTA11 (portion of)	-	4,031,889	21,711,603	25,743,492	9/30/2011
CTR.4SRTSD - TR - Safe Routes to School Demonstration Project	6,033	-	9,654	15,687	9/30/2011
CTR.4TVCHH - TR - Tanque Verde Rd Catalina Hwy to Houghton Rd RTA27	-	1,345,305	12,655,296	14,000,601	9/30/2011
CTR.4LCITR - TR - La Cholla Blvd Ruthrauff Rd to River Rd	-	1,656,000	16,580,062	18,236,062	10/31/2011
CTR.4IOSBP - TR - Ina Rd & Oracle Rd Suntran Bus Pullout	-	-	61,861	61,861	11/1/2011
CTR.4RTAWV - TR - Alvernon Way - Valencia Rd Intersection Improvements	-	-	2,539,174	2,539,174	12/22/2011

Programs	Federal Funding	Bond Funding	Other Funding	Total	Completion Date
CTR.4JWK2W - TR - Julian Wash Kolb Rd to Wilmot Rd	-	-	547,013	547,013	6/21/2012
CTR.4PPP12 - TR - Pavement Preservation Program FY 2012	-	-	4,994,054	4,994,054	6/30/2012
CTR.4STPCS - TR - South Tucson Pavement Chip Seal	-	1,049,461	-	1,049,461	6/30/2012
CTR.4SRSAC - TR - Agua Caliente Safe Routes to School	-	-	482,963	482,963	7/27/2012
CTR.4LEMSI - TR - Laguna Elementary Sidewalks Landscaping	341,384	-	836,133	1,177,517	8/3/2012
CTR.4RTGRB - TR - Golder Ranch Rd Bridge at CDO Wash RTA39	-	-	768,051	768,051	8/31/2012
CTR.4SRLWS - TR - Lulu Walker School SRTS	-	-	773,371	773,371	10/12/2012
CTR.4JWW2V - TR - Julian Wash Wilmot Rd to Valencia Rd	-	-	592,425	592,425	12/19/2012
CTR.4RTKMV - TR - Mt Shadow Ventana Signal	-	-	432,293	432,293	12/31/2012
CTR.4JVV2D - TR - Julian Wash Valencia Rd to Drexel Rd	-	-	663,568	663,568	1/14/2013
CTR.4COLRV - TR - Cmno de Oeste Los Reales Valencia Rd	-	-	2,935,404	2,935,404	1/25/2013
CTR.4RTPVL - TR - Palo Verde & Lincoln Hawk Signal & Crosswalk Phase 1	-	206,228	-	206,228	1/30/2013
CTR.4CCMIL - TR - Country Club Drexel to Milber Tucson Blvd Country Club	-	1,167,024	-	1,167,024	1/31/2013
CTR.4DREXL - TR - Drexel Country Club to I-10	-	1,025,514	-	1,025,514	1/31/2013
CTR.4RTVLS - TR - Valencia Rd Street Lighting Sidewalk & Widening	990,150	104,934	862,915	1,957,999	2/8/2013
CTR.4TDCAV - TR - Tucson Diversion Channel Country Club to Aviation	-	-	436,568	436,568	2/22/2013
CTR.4RRPAV - TR - Rillito Riverpark Paving Overlay	-	-	476,072	476,072	3/31/2013
CTR.4RTMLI - TR - Magee Rd Cortaro Farms Rd Mona Lisa to La Canada RTA07	-	-	24,124,587	24,124,587	4/30/2013
CTR.4BRIDG - TR - Salvaged Bridge Girders Sahuarita Road	-	-	229,659	229,659	6/3/2013
CTR.4MCFLL - TR - Magee Rd Cortaro Farms Rd Thornydale Rd to Mona Lisa	-	-	23,182,432	23,182,432	7/1/2013
CTR.4BLAGL - TR - Alvernon Bike Lane Golf Links to Ajo	-	-	293,267	293,267	7/13/2013
CTR.4JLEST - TR - Julian Wash I-10 to Campbell East	-	-	648,223	648,223	8/28/2013
CTR.4MTCPL - TR - Mt Lemmon Culvert Pipe Lining	996,979	-	16,360	1,013,339	12/26/2013
CTR.4RTIRO - TR - Ina Rd at Oracle Rd Intersection	-	-	5,893,699	5,893,699	12/30/2013
CTR.4AHNSL - TR - Alvernon Heights Neighborhood Solar St Light Project	-	200,625	-	200,625	12/31/2013
CTR.4SUMSW - TR - Summerhaven Sidewalk	-	-	123,798	123,798	12/31/2013
CTR.4HSPSP - TR - Sahuarita Count Down Pedestrian Signals	25,846	-	3,652	29,498	2/24/2014
CTR.4JWPK6 - TR - Julian Wash Greenway Park Ave to 6th Ave	-	574,205	300	574,505	2/28/2014
CTR.4RCCBL - TR - Colossal Cave Bike Lanes	-	-	863,231	863,231	3/18/2014
CTR.4BLOGO - TR - Orange Grove Bike Lanes Oracle to Cmno La Zorrola	-	-	787,055	787,055	3/31/2014
CTR.4PPP13 - TR - Pavement Preservation Program FY 2013	-	-	14,999,999	14,999,999	6/27/2014
CTR.4MTLYD - TR - Mt Lemmon Storage Yard	922,243	-	30,250	952,493	6/30/2014
CTR.4NCTRP - TR - Neighborhood Transportation Improvements	-	666,064	-	666,064	6/30/2014
CTR.4SMSPD - TR - Safety Management Systems & Program Development	16,214	781,366	21,925	819,505	6/30/2014
CTR.4TADAI - TR - ADA Pedestrian Improvements	-	-	333,440	333,440	6/30/2014
CTR.4HDBPE - TR - Homer Davis Elementary Bicycle & Pedestrian Enhancement	1,125,459	489,489	739,592	2,354,540	8/6/2014
Total	67,698,122	239,020,280	390,961,855	697,680,257	

ATTACHMENT 5

SELECT DEVELOPMENT CHRONOLOGY
La Canada, Magee and Homer Davis Projects

	Date	Activity
LA	July 29, 2011	Letter to ADOT Statewide Project Management to request obligation of funding and authorization for advertisement.
LA	September 21, 2011	Authorization received for construction from FHWA – Arizona Division
MA	Feb 27, 2014	Letter from Bill Mellum to Jim Walker; re: Prosecution and Progress of the Work. Bill informs Select that the work on the project has not been proceeding in a manner in which PCDOT is comfortable with. It appears insufficient resources have been allocated to the project. Select was also informed that at the current rate of construction shown on the most recent CPM schedule, the project will not be completed in the allowed contract time and Select may face liquidated damages.
LA	Feb 27, 2014	Letter from Tom Kilargis to Jim Walker; re: Subcontractors/Suppliers Payment. Letter informs Select that PC has received complaints alleging Select is in arrears for payment of funds to subcontractors and suppliers. Monthly Progress Payments to Select will not be processed without proof of payment to all subcontractors and suppliers for which Select has been paid.
HD	Apr 15, 2014	Email from Tony to Jason, Blue Diamond. Tony explains that Jason should contact the bonding company for Select's non-payment for Jan, Feb and Mar invoices.
HD	Apr 18, 2014	Email from Tony to Jim Olson. Tony asks Jim to make sure a check is cut for Blue Diamond.
HD	Apr 22, 2014	Email forwarded by Jim Olson to Bill Mellum and Tony; Unconditional waivers were attached.
HD	Apr 24, 2014	Email from Jason, Blue Diamond to Tony. Jason states that payment was received for Jan and Feb, but not for Mar or retention which is now due.
LA	Apr 29, 2014	Letter from Jim Olson to Tom Kilargis; re: RFI Response to Time Delay Claim. Letter states that there has been significant delays related to receiving RFI responses in a timely manner. Jim states that if PC had responded to RFIs in a timely manner, the project would have been completed on time.
LA	May 5, 2014	Letter from Tom Kilargis to Jim Olsen re RFI Response Time Delay Claim; PC was not given proper notification of the occurrences for which Select requests additional compensation
LA	May 6, 2014	Letter from Jim Olsen to Tom Kilargis re RFI Response Time Delay Claim – Notice of Denial of Claim; said PC was given notice
LA	May 7, 2014	Email from Jason, Blue Diamond to Denise Fair which stated that they have been paid through February, but are still awaiting payment for March.
LA	May 9, 2014	Emails between Yashica Turner, Border Construction and Tony regarding non-payment from Select
LA	May 13, 2014	Email from Jason, Blue Diamond, waiting for March payment and retention
LA	May 15, 2014	Email from Jason, Blue Diamond, requesting status on outstanding payments
LA	May 15, 2014	Email from Tony to Brian Neal requesting Select to look into March's payment for Blue Diamond
LA	May 15, 2014	Email from Tony to Lisa Neie, FHWA, regarding assisting Blue Diamond with receiving payments; Lisa Neie responded that Cassandra Johnson would be looking into the situation.
LA	May 16, 2014	Emailed copies of payment bond to Jason, Blue Diamond.
M LA HD	May 16, 2014	Email from Jason, stating that Blue Diamond will be filing a bond claim on the Homer Davis project, La Canada project and Magee project. He also said Blue Diamond would like to know the legal procedure to discontinue working on these projects.
M LA HD	May 16, 2014	Lisa Neie responded to Tony stating that as a subrecipient of federal aid funds, PC is obligated to ensure the subcontractors are paid promptly. Attached to the email was a letter from the

		DBE Program Manager to the Division Administrator in NM. This letter provides an interpretation of the prompt payment regulation found in 49 CFR §26-29.
LA	May 16, 2014	Letter from Tom Kilargis to Jim Olson in response to May 6, 2014 letter re RFI Response Time Delay Claim. This letter again denied Select's claim for \$2,434,909.90.
M LA HD	May 19, 2014	Email from Peter Schwartz, Minority Business Development Agency Business Center to Blue Diamond, Field Engineering, and Lisa Neie. Email stated that they have been assisting Blue Diamond and Blue Diamond has been advised to file a claim against Selects bonds. After review of the bonds, they were found to have expired on 4-1-2014. It was also asked what was the legal procedure needed for Blue Diamond to pull off the remaining projects so they don't keep incurring costs.
LA	May 19, 2014	Email response from Tony to Peter Schwartz. Tony stated that it was PC understanding that the Payment Bond is not expired. Tony also said that Brian Neal stated that there are pending issues that have caused Select to place payments on hold. Tony requested documentation to support this allegation and will be scheduling a meeting. Also, PC encouraged Blue Diamond to contact Select in writing and to contact the bonding company again to seek resolution to payment issues.
LA	May 19, 2014	Email response from Beverly Krumm, ADOT. Beverly advised that the ADOT Business Engagement and Compliance Office (BECO) is aware of the concerns of Blue Diamond and they have been in communication with all parties. BECO asked for an update by May 22, 2014.
LA	May 20, 2014	Email from Brian Neal to Tony which stated that the payment for Blue Diamond has been placed on hold pending notification from the IRS.
M LA HD	May 20, 2014	Jason submitted a spreadsheet to show what is owed to Blue Diamond on La Canada, Homer Davis and Magee Phase III projects.
M LA HD	May 20, 2014	Letter from Blue Diamond to PC regarding bonds, late payments and no responses received from Select in months. Also stated that Blue Diamond was forced to file a claim with BECO so they can avoid shutting down the company.
LA	May 20, 2014	Email from Tony to Brian Neal. Tony forwarded Brian Neal the emails from Mr. Swartz and Ms. Krumm. Additionally a spreadsheet was attached identifying the amounts owed by Select for work performed in March. PC asked Select to document the reasons for non-payment by May 21, 2014.
LA	May 20, 2014	Email from Brian Neal to Tony regarding Blue Diamond tax levy. Select said they were waiting for the notice before payments were made to Blue Diamond.
LA	May 21, 2014	Email from Tony to Jim Olson requesting information with specific questions regarding the balance sheet provided by Blue Diamond showing open invoices. BECO copied
M LA HD	May 22, 2014	Email from Tony to Brian Neal asking for a breakdown of what Select owes Blue Diamond per project and separating Blue Diamond's cost and their suppliers. Tony also requested confirmation of payment.
LA	May 22, 2014	Email response from Brian Neal to Tony. Brian said Blue Diamond would be providing release from the IRS to clear up the IRS tax levy.
LA	May 22, 2014	Email from Tony providing updated status – Blue Diamond will be issuing a release from the IRS, once Select receives, Select will process payments as quickly as possible. Select hopes to have this issue resolved by the middle of next week.
LA	May 28, 2014	Email from Lisa Neie. She noticed that according to the spreadsheet, the amount Select owes Blue Diamond is \$160,000, but the lien is only for \$37,863. She inquired as to when Select will pay Blue Diamond. She also mentioned that she has heard rumors that other subcontractors and supplies are taking action against Select for non-payment. She also reiterated that the requirement for prompt pay is for all subcontractors and suppliers and not just DBEs.
LA	May 29, 2014	Email response from Tony to Lisa Neie. Tony said that Blue Diamond is supposed to be providing a release from the IRS. Once the release is received, Select will process payment. Tony also stated that he is issuing a letter to Select stating that their May payment will be on

		hold in accordance with Standard Specifications 109-2.
LA	May 29, 2014	Email from Tony to Lisa Neie with update on Select's payment to Blue Diamond. Tony said that Blue Diamond did not want Select to pay the \$38,000 levy. Blue Diamond wants to collect the money from Select and then work out a deal with the IRS.
LA	May 29, 2014	Email from Jason, Blue Diamond authorizing Select to pay the tax levy and then to pay all back payments immediately.
LA	May 29, 2014	Email from Brian Neal acknowledging Blue Diamonds Request. Select will contact the IRS to get an updated amount and to start the process.
M LA HD	May 29, 2014	Email from Ana Olivares to Tony asking if there were any other subs having trouble getting paid from Select.
LA	May 29, 2014	Email from Jason, Blue Diamond. Jason stated that all interest and penalties are covered until 6/13/14 and if paid now, no more charges will be incurred.
LA	May 29, 2014	Email from Tony to Brian Neal and Jason which stated that Select will have the IRS levy paid and past due amounts for March and April invoices to Blue Diamond and their suppliers paid NLT June 4, 2014.
LA	May 30, 2014	Emails between Tony and Jim Olson; Tony said PC can process the check on June 6 th or 13 th , it is up to Select. Tony also asked for an update to the questions asked on May 21.
LA	May 30, 2014	Email from Stephanie Neier, Pulice Construction stating that Select paid them on May 29 th and Select asked Pulice to sign an unconditional progress payment release and that Select is still holding retention of \$188,880 and Pulice is billing 50%. Stephanie also said that PC should be asking for unconditional final lien releases.
M LA HD	May 30, 2014	Email from TK to Lisa Neie. TK said Blue Diamond is DBE on 3 projects; The La Canada project is ongoing and BDs work is in various stages of being accepted and Select is getting paid for completed quantities of work completed by Blue Diamond. TK also said that Dimension 318 is in litigation and various other subs and suppliers have been calling and complaining of non-payment.
M LA HD	May 30, 2014	Email response to Stephanie Neier's earlier e-mail on May 30, 2014. TS explained that before final acceptance of a project, PC requests unconditional final lien releases. He also stated that Pulice's rights to receive full payment are protected through the payment bond.
M LA HD	May 30, 2014	Email to Lisa Neie at dot.gov attaching the subcontracts between Select and Blue Diamond
LA	May 30, 2014	Email from Tony to Jim Olson asking about Diggum. Tony stated that if Diggum is off the project, the PC Procurement office must be notified.
LA	May 30, 2014	Emails between Tony and Terri Spencer stating that if Diggum is off the project, ADOT needs to be notified.
LA	May 30, 2014	Email from Jason, Blue Diamond, asking what would prohibit this (delay in payment) from happening again if Blue Diamond stays on the project. Why wasn't prompt payment within 30 days not enforced?
M LA HD	May 30, 2014	Email response from Beverly Krumm, ADOT to Tony asking about scheduling a BECO/FHWA visit to PC.
LA	May 30, 2014	Email from Jim Olson which answers Tony questions from the May 21 e-mail.
M LA HD	June 3, 2014	Email from Tony to Jason, Blue Diamond answering Jason's questions from May 30. Tony reminded Jason that Blue Diamond has a contract with Select and not PC, however, PC does want to make sure that Blue Diamond exercises its rights as a subcontractor to Select and it is PC's intention to have the issue of late payment resolved by June 4. Jason was provided a copy of ARS 32-1129.02, Performance and Payment by Contractor, Subcontractor or Material Supplier: Conditions; Interest.
M LA HD	June 3, 2014	Email from Beverly Krumm, ADOT which stated that Tony's response to Blue Diamond was very well stated.
LA	June 3, 2014	Email from Jason, Blue Diamond, to Tony. Jason told Tony that they have been bringing up the

		issue of late payments for months and nothing has been resolved. Jason mentioned that CFR 26.29 states that prime contractors are required to pay subs for satisfactory performance no later than 30 days from the receipt of each payment made to the prime contractor. Jason also reiterated that the bonds expired on April 15, 2014 and PC has not addressed that issue.
LA	June 3, 2014	Email from Tony to Jason, Blue Diamond. Tony informed Jason that the bonds have not expired and that was addressed in a May 19, email.
LA	June 3, 2014	Email from Tony to Terri Spencer regarding Diggum. Brandon told Bill Mellum that he was going to write a letter stating that Diggum is in breach of contract for not showing up. Diggum says there is nowhere to work because areas haven't been accepted by PC to do landscaping.
LA	June 4, 2014	Email from Greg Bauer, Arrow Land Survey, stating they were no longer going to perform any work until they are paid up to current.
LA	June 4, 2014	Email from Tony to Brian Neal asking for reasons that Arrowland Survey has not been paid.
LA	June 4, 2014	Peter Schwartz e-mailed release of the levy on Blue Diamond.
M LA HD	June 4, 2014	Email from Peter Schwartz to Tony asking if there was an update on the payment for Blue Diamond. Peter also stated that he preferred not to jump in the middle and to allow Tony to resolve the issue for PC.
M LA HD	June 4, 2014	Meeting with Lisa Neie scheduled for June 11, 2014.
M LA HD	June 4, 2014	Email from Jason, Blue Diamond, stating that no payments were received.
LA	June 5, 2014	Email from Jason, Blue Diamond, requesting a meeting on June 6 to discuss nonpayment by Select and terminating work on the Select projects.
LA	June 5, 2014	Email from Tony to Jason, Blue Diamond, stating that payment will be made this week. Tony also said that Select will be receiving a letter regarding their history of late payments. Tony also advised Jason to speak with the DBE office regarding terminating their contract.
LA	June 5, 2014	Letter from Tony to Brian Neal regarding late payments to Blue Diamond and other subs and suppliers; Stated that PC would not release payments to Select until proof of payment is received from subs and suppliers or a letter from Select stating reasons for nonpayment.
M LA HD	June 5, 2014	Email from Terri Spencer to Tony regarding possible termination of Blue Diamond who is DBE
M LA HD	June 5, 2014	Email from Jason, Blue Diamond to Tony. Jason stated that Blue Diamond is owed arrears on all 3 projects. He asked Tony why the June 5 letter only referenced La Canada.
M LA HD	June 5, 2014	Emails between Jason, Blue Diamond and PC DBE office. Jason requested meeting, but Terri Spencer said that if Blue Diamond determines that it is in their best interest to seek termination of its contract, then Select will notify PC and DBE office will work with ADOT BECO.
LA	June 6, 2014	Email from Fred, Desert Barricades. Fred stated that he has not received a payment since February and Select will not respond. He is going to file a formal complaint with ADOT.
LA	June 6, 2014	Email from Brian Neal to Jason, Blue Diamond stating that Blue Diamonds check will be ready on Monday.
LA	June 9, 2014	Email from Tony to Tom Kilargis, Bill Mellum, John Carter, Hal Gilbreath and Lisa Neie stating that Select will be paying Blue Diamond today
LA	June 10, 2014	Email from Jason, Blue Diamond to Tony. Only payment for La Canada invoices for March and April were paid. Retention, Homer Davis and Magee were not paid. An open invoice spreadsheet is attached.
M	June 10, 2014	Email from Jason, Blue Diamond to Tony. Jason forwarded an e-mail from Cemex which stated that Blue Diamonds account will have a credit hold placed on it and all overdue invoices must be paid on the Magee Project to keep their account open.
M LA HD	June 10, 2014	Email from Tony to Brian Neal. Field Engineering received verification Blue Diamond was paid for the La Canada project through April. PC will be releasing Select's May estimate for La Canada but Tony requested the payment status for Blue Diamond on Homer Davis and Magee III.

LA	June 11, 2014 (8:28)	Email from Brian Neal to Jason saying that he is going to stop payment on checks for the La Canada project because the checks were not cut joint check. Brian also requested that Blue Diamond certify their payroll since the last one they have is from 5/17. This must be done before release of any funds.
LA	June 11, 2014 (8:30)	Email from Brian Neal to Tony attaching a copy of the checks written to Blue Diamond indicating all suppliers received their funds.
LA	June 11, 2014	Letter from Jim Olson to Jason, Blue Diamond re: 48 Notice to Commence Work – La Canada Project
LA	June 11, 2014	Emails from Jason showing Border Corp, Cal Portland, and Strong Go received payment from Blue Diamond.
LA	June 11, 2014	Select provided a list showing status of subcontractors.
LA	June 11, 2014	Email from Jason, Blue Diamond to Brian Neal which stated that Blue Diamond has no intention of not completing projects but that they could not work because suppliers are now requiring strict C.O.D. basis for all Select projects. Jason also said there should not be a hold on any
LA	June 11, 2014	Email from Tony to TK, Lisa Neie, Bev, AZDOT which stated that Select did not put the checks on hold and Jason would supply him with proof of payment.
LA	June 11, 2014	Email from Natalie Clark, AZDOT to all June 11 meeting attendees which included representatives from PC, AZDOT, FHWA. All parties agreed that PC will develop a questionnaire to be sent to ALL subcontractors. Natalie informs everyone that PCs primary contact for coordination of information relating to DBE will be Tony. It also outlined follow-up items.
M LA HD	June 11, 2014	Email from Jason, Blue Diamond to June 11 meeting attendees. Jason requests an update to the meeting and states that if Blue Diamond is not paid in full by June 13, 2014, they will not continue on any projects.
LA	June 12, 2014	Email from Brandon Neal to Jason, Blue Diamond clarifying terms of BDs contract with Select. Brandon said that no further payments will be made until all of Blue Diamonds contractual obligations have been fulfilled.
M LA HD	June 12, 2014	Email from Tony to Brandon Neal requesting previous 6 invoices received from Blue Diamond for the Homer Davis, Magee III and La Canada Projects.
M LA HD	June 12, 2014	Letter from Blue Diamond to Brian Neal which demanded immediate payment for past due payments NLT June 13, 2014.
M LA HD	June 12, 2014	Email from News 4 Tucson Investigative Reporter Matthew Schwartz inquiring if PC has requested or received a document from Select stating that all subs have been paid.
M LA HD	June 12, 2014	Email from Tony to Ana stating that PC was directed in the June 11 meeting to contact and question all subcontractors and suppliers through a brief questionnaire, the last 6 months of invoices sent and payments received.
M LA HD	June 12, 2014	Emails from and to Sharon Bronson, Tom Burke, CHH, PSC. Sharon asked how do we ensure that subs get paid.
M HD	June 13, 2014	Email from Brian Neal to Jason, Blue Diamond. Brian stated that BDs payments for Homer Davis and Magee are ready to be picked up after providing lien waivers and certified payroll reports. Brian also explains that the delays in the payments so far has been the fault of Blue Diamond.
LA M HD	June 13, 2014	Blue Diamond provided a copy of the waivers.
M LA HD	June 13, 2014	Email from Brian Neal to Jason, Blue Diamond. Brian stated that Blue Diamond has not provided payroll reports, unconditional waivers from suppliers and Sharp Structural. Brian also said that Blue Diamond was behind on paperwork regarding field offices.
M LA HD	June 13, 2014	Email response from Jason to Brian. Jason said that suppliers will not provide unconditional waivers until the checks have cleared. He also said that daily reports are turned in on Fridays.

M LA HD	June 13, 2014	Email response from Brian to Jason. Brian said that per contract he is requesting the unconditional waivers on all suppliers and that Blue Diamond is missing an updated schedule among other things from the field offices.
M LA	June 13, 2014	Blue Diamond provided copies of Certified Payroll Reports
M LA HD	June 13, 2014	Letter from PSC to CHH which outlines issues with Select thus far.
M LA HD	June 13, 2014	Email from Brandon Neal to Jason, Blue Diamond which states that once proper documentation has been received, payment will be made.
M HD	June 13, 2014	Conditional Waivers were provided by Blue Diamond.
LA	June 13, 2014	Jason, Blue Diamond, turned in daily logs from 6-9-14 through 6-13-14. All previous reports have been turned into the field trailer.
M LA HD	June 16, 2014	Questionnaire sent out to all subcontractors.
M LA HD	June 16, 2014	Email from Jason, Blue Diamond, which requests all payment requests for all three projects.
LA	June 16, 2014	Specialty's Questionnaire received
LA	June 16, 2014	European Pavers Southwest, Inc Questionnaire received
LA	June 16, 2014	Email from Beverly Krumm, AZDOT. Beverly requests that supporting documentation be asked for on the questionnaire.
M LA HD	June 16, 2014	Letter from Jason, Blue Diamond, to Tony. Jason said that the checks Brian Neal references in his June 13, 2014 e-mail were not ready to be picked up.
LA	June 17, 2014	Questionnaire received from Arrow Land Survey
LA	June 17, 2014	Email from Brian Neal to Tony stating that Select has paid all of Blue Diamonds suppliers while still waiting for their paperwork. Additionally Blue Diamond was notified they need a current insurance cert because the one they have on file expired at the end of May.
LA	June 17, 2014	Email from Jason, Blue Diamond. He said that CalPortland and Border Construction have not received any payments. Jason also requests copies of the cancelled checks.
M LA HD	June 17, 2014	Email from Rhonda Rudolph, Calportland to Jason, Blue Diamond and Tony. Rhonda said that she has not received May payments.
LA	June 17, 2014	Letter received from Select Development to TK. Select rebuts the denial of their claim from May 6, 2014.
M	June 17, 2014	Completed questionnaire returned from Foothill Grounds
LA	June 18, 2014	Email from Fred, Desert Barricades. Fred received a questionnaire but stated that Desert Barricades were never really a subcontractor.
M LA HD	June 18, 2014	Completed questionnaires returned from Blue Diamond.
M LA HD	June 18, 2014	Email from Jason, Blue Diamond, to Tony, Select, Mark Koskiniemi with attachments regarding insurance, and other paperwork requested.
LA	June 18, 2014	Email from Beverly Krumm, AZDOT to Jason, Blue Diamond. Beverly stated that all correspondence and information is to go through Tony Schiavone. Beverly also stated that BECO is collaborating with their partners to assist and resolve this issue.
LA	June 18, 2014	Completed questionnaire returned from Diggum.
M LA HD	June 18, 2014	Completed questionnaire returned from Calportland.
M LA	June 18, 2014	Completed questionnaire returned from Jensen Precast.
M LA HD	June 19, 2014	Letter from Blue Diamond to Select. Jason states that his suppliers have not been paid. The letter also states that Blue Diamond will complete their contractual obligations on these projects.
LA	June 20, 2014	Email from Yashica Turner, Border Corp. Yashica said that they haven't completed the questionnaire, but they are not caught up with their payments to their subcontractors. Yashica said that Tony was copied on an email on this a couple months ago and now they are over 90

		days past due.
LA	June 20, 2014	Questionnaire returned by Border Corp.
M LA HD	June 20, 2014	Follow-up e-mail from Tony sent to all subcontractors and suppliers who have not returned the questionnaire. Tony states that unless he receives information by noon, then he will assume that they are satisfied with the payments received on the projects.
LA	June 23, 2014	Email from Geri Alessi, CalPortland. Geri states that Brian Neal said they were going to bring them current by the end of the week. Geri said if they were not paid then they would be unable to supply material.
HD	June 23, 2014	Email from Jason, Blue Diamond. Jason said they received partial payment for Homer Davis.
LA	June 23, 2014	Email between Jason, Blue Diamond and Beverly Krumm, AZDOT and Lisa Neie, DOT. Jason stated that he requested the ADOT BECO office to step in because they do not believe that PC is properly handling the issue.
LA	June 23, 2014	Tony e-mail out compilation of the data received from the questionnaires.
LA	June 23, 2014	Letter from CHH to BOS; letter states that the county will begin to assess liquidated damages of \$2500 per day until the project has been completed.
LA	June 24, 2014	Questionnaire returned from AM Fencing.
LA	June 24, 2014	Email from Julie, AM Fencing to Tony. Julie forwarded Tony e-mail chains between AM Fencing and Select regarding payments not received from May 2014.
LA	June 24, 2014	Questionnaire returned from Custom Saw Cuts.
M LA HD	June 24, 2014	Tony emailed Brian Neal and Jim Olsen telling them to rectify the late payment situation immediately.
HD LA	June 24, 2014	Tony emailed Lisa Neie and informed her that spreadsheet with amounts owed has been updated; Tony also said proof of payment was received that Select paid Blue Diamond \$7,144.75 on Homer Davis.
M LA HD	June 24, 2014	Email from Jason, Blue Diamond. Jason said that he only received partial payment for Homer Davis, but not the full amount. He requested a breakdown of the payment from Select. Jason also said that CalPortland and Border received payments through April but Blue Diamond has not received any payments for Magee dating back to March.
M LA HD	June 24, 2014	Email from Tony to Select. Tony forwarded the information received from the questionnaires. Tony stated that Select is in arrears on all project which is a violation of the contract with PC and Federal Aid Requirements and asked that the late payment situation be rectified.
M LA HD	June 24, 2014	Emails between Tony and Jason, Blue Diamond. Tony said that demand letters would be sent to Select and that the course of action that was agreed on between PCDOT, FHWA, and ADOT will be followed. Tony also explained that the County Administrator is involved and is briefing the BOS regarding DOTs progress.
LA	June 24, 2014	Email response from Jason, Blue Diamond to Tony. Jason responded that PC issues demands to the General Contractor, but they go unanswered and now they have another past due invoice for La Canada for May.
M LA HD	June 25, 2014	Email from Tony to Subs @ actaz. Tony sent a copy of the questionnaire that was e-mailed to all subcontractors and suppliers.
M LA HD	June 24, 2014	Letters from Tony to Select regarding late payments for each project. Letter states that PC has received many complaints regarding Select not making timely payments and that Select is in violation of 49 CFR 26.29 Prompt Payment, ARS 24-221 Section G and their Contract. The letter also stated Select shall provide to PC either proof of payment or written documentation as to why payments have not been made. No Certified Construction Payments will be released until information is received. Copies were sent out to everyone involved on June 26.
M LA HD	June 26, 2014	Email from Sharon Gordon (FHWA) to Tom Kilargis asking if a clear date of when Select will either pay or submit documentation.
M LA HD	June 26, 2014	Email from Tom Kilargis to Sharon Gordon (FHWA). Tom stated that a follow-up letter will be sent giving them a deadline date for reasons of non-payment or proof of payment.

M LA HD	June 26, 2014	Email from Tom Kilargis to Jim Olson, Select. Tom said that a response to the letters was due on June 27, 2014 by the end of the business day.
LA	June 26, 2014	Email from Mick Hont (AZDOT) to Tom Kilargis, Sharon Gordon (FHWA) and Tony. Mick asked that Rod Lane be cc on all future e-mails regarding invoice/payment reports.
LA	June 26, 2014	Email from Tony to Douglas Mraz at CAN surety attaching copies of the letters sent to Select.
LA	June 26, 2014	Email from Peter Schwartz, Procurement Specialist, Minority business Development Agency (MBDA), US Department of Commerce, to Tony which stated, "thank you for all your efforts..my 30 years in federal, public and private procurement, I have never had to deal with this."
HD	June 26, 2014	Letter from Ali Fermawi to Jim Olsen requesting a pay request be submitted for all work completed and accepted up to date on Homer Davis.
M LA HD	June 26, 2014	Letter from Tony to Select which stated that Select needs to rectify late payments immediately and provide a response to PC NLT COB June 27.
M LA HD	June 27, 2014	Email from Peter Swartz, MBDA, to Tony again thanking Tony for his efforts and that he has the support of ADOT, FHWA, and MBDA/US Dept of Commerce in efforts to resolve these issues.
LA	June 30, 2014	Emails between Brandon Neal and Bill Mellum discussing La Canada Pay App 28 and incorrect quantities. Brandon also stated that PC would be receiving a response to the "hold on payment" today.
LA	June 30, 2014	Sharon Gordon (FHWA) emailed Tony to ask him what "hold on payment" was and Tony said that Tom Kilargis would call her and explain.
M LA HD	June 30, 2014	Email from Jason, Blue Diamond to Tony and Lisa Neie (FHWA). Jason wanted to know why PC has not taken action against Select and Lisa told Jason that Select has to be provided due process. Jason sent a second email asking why they weren't made to stick with the original deadline date and Lisa said that "any court would give me more days to respond and they will respond today."
LA	June 30, 2014	Letter from Tom Kilargis to Select Development. Tom informs Select that the contract will expire on July 1, 2014 and Liquidated Damages of \$2500 per workday will be assessed beginning July 2, 2014.
LA	July 1, 2014	Letter from Select to Tony; re: Subcontractor/Supplier Payment responding to PCDOTs letters dated June 25, 2014. Letter addresses issues raised in June 25, 2014 letter and Select concludes that PCDOT continues to interject in the dealings with subcontractors and suppliers that is unprecedented.
M LA HD	July 1, 2014	Email from Lisa Neie, FHWA to Tony; Lisa asked if the three projects had DBE goals and if so, requested the documentation submitted by Select in order to meet DBE requirements.
M LA HD	July 3, 2014	Email from Tony to Jim Olson, Select. Tony said that it has come to his attention that the DBEs on Selects projects are no longer performing work and if this is the case, Select must complete the DBE Substitution Form and submit it to the DBE office.
M LA HD	July 3, 2014	Letter from Tom Kilargis to Select; re: response to Select's letter dated July 1, 2014 regarding PC letter dated June 25, 2014. The letter states that Select has not provided the information that was requested in the questionnaire. If the information is not provided, then PC will invoke Article XXII Books and Records of the contract which provides for books, records, and accounts to be subject to audit.
M LA HD	July 3, 2014	Letter from Roderick Lane (ADOT) to PSC; re: issues on project regarding requirements for prompt payment to subcontractors/suppliers—particularly DBE and late contractor performance and expired contract time. The letter also states there will be a meeting with FHWA on July 10 to discuss and to provide documentation for any efforts PCDOT has made. The letter further states that non-compliance with PCDOTs duty to oversee this federally funded project may be grounds to de-obligate federal funds and to repay all federal project funding that has already been received.
M HD	July 8, 2014	Three letters from PSC to Roderick Lane, Tucson District Engineer which summarizes the

LC		efforts and action taken by PCDOT. This includes a timeline of each of Selects projects as well as supporting emails and letters.
M LA HD	July 10, 2014	Letter from Select to Tony, re: Subcontractor/Supplier Payment. Select presents information regarding status of payments for each subcontractor. Supporting Quantity Sheets are attached.
LA	July 15, 2014	Email from Tony to Brian Neal; Tony requests specific additional information regarding each subcontractors and supplier. The e-mail lists specific questions and invoice amounts for each.
M LA HD	July 16, 2014	Letter from Select to Tom Kilargis; re: Request for documents; Brandon Neal states that he cannot find any documented precedence where a department of a county has the authority to make rulings on laws or contractual issues. Brandon also states that PCDOT has used their power to interfere with all subcontracts leaving Select unable to administer the subcontracts. He also requests all withheld payments immediately be released.
M	July 21, 2014	Email from Monica Dennis to Jim Olson; re: DBE Substitution Request. Monica requests Select contact her regarding replacement of the DBE.
M	July 22, 2014	Email from Jim Olson to Monica; Returned the DBE Substitution Request regarding Blue Diamond.
M	July 24, 2014	Email from Tony to Jim Olson: re: DBE Substitution. Tony requests the DBE commitment total for Blue Diamond.
M	July 25, 2014	Email from Monica Dennis, DBE Compliance, to Jim Olson, Select. Monica states that she spoke with Beverly Krum from the BECO office regarding the DBE Substitution Form and requests that the form be completed.
M	July 29, 2014	Letter from Bill Mellum to Select; re: Prosecution and Progress of Work II. Bill states that this is the second formal notice that work on the Magee Project has not been progressing in a diligent manner.
M LA HD	July 29, 2014	Letter from Roderick Lane, ADOT to PSC; Roderick requests that ADOT be provided with an analysis in support of PCDOT's determination to release payments to Select. He also requests any other supporting documentation or contract specification that PCDOT considered when deciding to release payment.
LA	Aug 5, 2014	Letter from Select to Bill Mellum; re: Prosecution and Progress of Work Response; Select accuses PC of delaying projects and withholding payments.
M LA HD	Aug 6, 2014	Letter from PSC to Robert Lane; re Response to his letter dated July 29, 2014. Pay information is summarized regarding each project in the letter. Also, PSC states that as agreed with reps from ADOT and FHWA, PCDOT gathered information on the contracts in an effort to shed light on allegations made by subcontractors.
MA	Aug 21, 2014	Email from Terri Spencer to PCDOT, BECO, George Widugiris, John Carter, Mark Koskiniemi explaining that Blue Diamond is no longer on the Magee III project. Select submitted a substitution request but it contained inaccurate information and failed to identify the firm they will substitute for Blue Diamond to meet the 3.9% DBE Goal.
LA	Aug 22, 2014	Letter from Tom Kilargis to Select regarding Prosecution and Progress of Work Response; Tom states that PCDOT takes exception to the allegations that it has disregarded the contract and that it has unlawfully withheld funds. Also PCDOT takes exception to the allegation that it has done everything to delay the project and withhold payments.
M	Aug 28, 2014	Letter from Terri Spencer to Select; re: Magee Road Improvements – Substitution Request. Letter discusses DBE issues with Select and that if ADOT determines that Select has failed to make reasonable efforts to meet contract DBE goals such failure shall constitute breach of contract.
M	Sep 3, 2014	Letter from Karla Petty, FHWA to John Halikowski, ADOT Director. The letter is to inform ADOT that a DBE complaint, dated Aug 8, 2014 alleging Select has violated the prompt pay requirement of the DBE program has been received by FHWA. The FHWA Office of Civil Rights requested the Arizona Division FHWA conduct an investigation.
M	Sep 9, 2014	Letter from Select to Tom Kilargis; re: DBE Substitution Request. Letter was sent in regards to

		Notice of Penalty letter sent on August 28, 2014. Select states they should have been given time to find another DBE and PC has decided to impose punitive damages and disregard the contract by not giving them reasonable time to replace the DBE.
M	Sep 10, 2014	Letter from Select to Tom Kilargis; re: Partial Payment for Material on Hand. Select states the PCDOT has already set precedence by approving payment for stored material on the Magee project
M	Sep 12, 2014	Letter from Select to Tom Kilargis; re: Partial Payment for Material on Hand Response to PCDOT letter dated Sep 11, 2014. Select requests pay application be approved immediately.
M	Sep 16, 2014	Letter from Vivien Lattibeaudiere, ADOT to Terri Spencer re: DBE Substitution Request; Letter was sent in reply to Terri's Sept 10, 2014 email which requested ADOT BECO's opinion in response to a letter PC received from Select, dated Sep 9, 2014. BECO requests PC provide factual information surrounding DBE Contractor Blue Diamond leaving the Magee Project. The letter also stated that PC has not provided accurate documentation to substitute or replace the DBE contractor or provided copies of completed or signed subcontracts with an appropriate DBE for approval from ADOT BECO. Letter also requests to provide the information outlined to Beverly Krumm NLT Sep 27, 2014.
M LA HD	Sep 18, 2014	Tom Kilargis and Tony met with Lisa N. and Sharon G. from FHWA to discuss Select and how PC handled the situation. PCDOT was informed that FHWA will be doing their own investigation.
M	Sep 23, 2014	Letter from Tony to Select; re: Required Trainee Hours. Select has not met the on-the-job training requirements and effective immediately, PC will withhold \$1,000.
LA	Sep 23, 2014	Letter from Tom Kilargis to Select; re: Base Paving Preparation for ARAC. Letter lists incomplete work and deficient work requiring completion and correction prior to placement of ARAC.
LA	Sep 25, 2014	Letter from Terri Spender to Vivian Lattibeaudiere, ADOT; re: DBE Substitution Request. PC is waiting for Select to respond to demand to provide this information for submittal to ADOT BECO for review. Until this information is received, PC will enforce the DBE provisions contained in the contract.
LA	Sep 26, 2014	Letter from Tom Kilargis to Jim Olson; re: Project Schedule Submitted. PCDOT does not concur with Select's CPM update and considers it incomplete. Select is requested to make corrective action and resubmit the CPM within 10 days.
M	Oct 2, 2014	Letter from Vivian Lattibeaudiere, ADOT BECO to Terri Spencer, CPM re: Response to PC letter dated Sep 25, 2014 – DBE Substitution Request. BECO requested PC provide factual information surrounding the DBE contractor Blue Diamond leaving the Magee Project.
M	Oct 7, 2014	Letter from Tom Kilargis to Jim Olson; re: Critical Path Schedule. Letter informs Select of findings regarding CPM.
LA	Oct 14, 2014	Letter from Tom Kilargis to Jim Olson; re: Cease Work Notifications; Letter informs Select to cease all work that was originally contracted to DBE subcontractor, Blue Diamond.
LA	Oct 15, 2014	Letter from Terri Spencer to Vivien Lattibeaudiere; re: Response to BECO letter dated Oct 2, 2014. This letter answers the questions posed in the Oct 2 letter.
LA	Oct 2, 2014	Letter from PSC to Brian Neal; Letter requests information to show that Select is properly performing and to submit a conditional payment release signed by CalPortland and provide PC signed Unconditional Waiver and Release on Progress Payments through the end of Sep 2014 for all subcontractors and suppliers for the La Canada Project to include Diggum. Diggum should also provide a statement they are ready, willing and able to perform as the landscape subcontractor.
M	Oct 21, 2014	Letter from Terri Spencer to Jim Olson; re: Delay Claim for DBE Replacement. This letter is in response to Select's Oct 14, 2014 letter requesting 70 working days be added and to their Oct 15, 2014 letter asserting that the DBE program did not properly vet the DBE subcontractor, Blue Diamond.
	Oct 22, 2014	Questionnaires determining the result of PC releasing payments to Select in July. The total

		payments to subs in August were \$282,873.34.
LA	Oct 23, 2014	Letter from Tom Kilargis to Jim Olson; re: Payment for Landscape Work (Pay Estimate 32); Letter informs Select that PC has not received information requested in Tony's email dated Oct 10, 2014. The letter also states that Select was paid for the landscape work on Oct 8, 2014 and it is Select's statutory responsibility to pay Diggum within 7 days.
	Oct 24, 2014	Letter from Vivien Lattibeaudiere, BECO, to Terri Spencer; re: DBE Substitution Request. Letter states that PC responses to the Oct 2 and Oct 15 letter has not provided sufficient documentation to determine what proactive steps were taken by PC to determine whether Select was in compliance with 49 CFR part 26.53(f). ADOT expects PC will impose appropriate sanctions (such as reduced compensation) as outlined in the contract for Select.
M	Nov 3, 2014	Letter from PSC to Brandon Neal; re: Notice to Cure. Letter is a follow-up to PCDOT's letter dated Oct 7, 2014. Letter informs Select they have been placed on formal notice that it is in default of its contract with PC. Select was given 10 business days to cure all defaults listed in letter.
LA	Nov 5, 2014	Letter from Terri Spencer to Vivian Lattibeaudiere re: DBE Substitution Request. Letter maintains that PC provided adequate oversight and due diligence throughout the project. Terri also requests a meeting as soon as possible.
LA	Nov 6, 2014	Letter from Terri Spencer to Brandon Neal; re: DBE Utilization. Letter explains that Select will achieve close to 6.3% (exceeding project goal of 4.89%) by the time the project has been completed.