



BOARD OF SUPERVISORS AGENDA ITEM REPORT AWARDS / CONTRACTS / GRANTS

Award Contract Grant

Requested Board Meeting Date: December 17, 2024

* = Mandatory, information must be provided

or Procurement Director Award:

***Contractor/Vendor Name/Grantor (DBA):**

Policy Research Associates, Inc. (PRA)

***Project Title/Description:**

SIM Mapping Workshops to Develop Comprehensive, Community Wide Strategic Plans for Addressing Opioid and Other Substance Use.

***Purpose:**

Through this non-cash technical assistance grant, a professionally-led SIM workshop will bring together local partners, cross-system agencies, and multidisciplinary stakeholders to identify existing resources, improvements, and critical gaps within the Pima County criminal justice system. The collaborative process will address local priorities for change, strategic plans, and sustainability.

***Procurement Method:**

The grant award did not require PCAO's review or signature.

***Program Goals/Predicted Outcomes:**

By accepting this highly competitive grant, Pima County will initiate the third round of SIM mapping. Since the previous mapping workshops in 2016 and 2021, Pima has expanded relationships and programming, resulting in a need to update the nationally recognized resource. Partners have articulated an urgency to update the 2021 SIM to continue appropriately addressing the needs of justice-involved individuals with mental health and substance use disorders, as the need has expedited since the pandemic. The tangible outcomes from previous SIM workshops have proved invaluable to participants in bolstering partnerships, identifying new resources and gaps in services at each intercept of the justice system, and developing local strategies and action plans.

***Public Benefit:**

Local justice system agencies will be better informed of available programming and collaborations to address existing community needs more effectively. The pinpointed gaps identified throughout the workshops will inform future programming and ensure proper resource allocation. Additionally, an integrated local strategic action plan will enable participants and the community to grasp how collaborative efforts contribute to long-term, sustainable programming. Through this process, the public will have access to transparent, solution-oriented, and robust services surrounding the justice system.

***Metrics Available to Measure Performance:**

Metrics to measure performance involves:

Participation in planning conference calls with GAINS Center staff and consultants; Local planning activities; Pre-workshop inventory of existing resources, policies, and programs; Pre-workshop community self-assessment of level of collaboration and perceptions of criminal justice and behavioral health issues (repeated at 6- and 12-months post-workshop); Pre-workshop data collection around specific community impact measures and progress indicators (repeated at 6- and 12-months post-workshop); 1.5-day in-person workshop.

***Retroactive:**

No, planning and subsequent workshops will commence in 2025.

GMI approval
11/27/2024
KRW

THE APPLICABLE SECTION(S) BELOW MUST BE COMPLETED

Click or tap the boxes to enter text. If not applicable, indicate "N/A". Make sure to complete mandatory (*) fields

Contract / Award Information

Document Type: _____ Department Code: _____ Contract Number (i.e., 15-123): _____
Commencement Date: _____ Termination Date: _____ Prior Contract Number (Synergen/CMS): _____
Expense Amount \$ _____* Revenue Amount: \$ _____

*Funding Source(s) required: _____

Funding from General Fund? Yes No If Yes \$ _____ % _____

Contract is fully or partially funded with Federal Funds? Yes No

If Yes, is the Contract to a vendor or subrecipient? _____

Were insurance or indemnity clauses modified? Yes No
If Yes, attach Risk's approval.

Vendor is using a Social Security Number? Yes No
If Yes, attach the required form per Administrative Procedure 22-10.

Amendment / Revised Award Information

Document Type: _____ Department Code: _____ Contract Number (i.e., 15-123): _____
Amendment No.: _____ AMS Version No.: _____
Commencement Date: _____ New Termination Date: _____
Prior Contract No. (Synergen/CMS): _____

Expense Revenue Increase Decrease Amount This Amendment: \$ _____

Is there revenue included? Yes No If Yes \$ _____

*Funding Source(s) required: _____

Funding from General Fund? Yes No If Yes \$ _____ % _____

Grant/Amendment Information (for grants acceptance and awards)

Award Amendment

Document Type: Grant Award Department Code: JS Grant Number (i.e., 15-123): 78677
Commencement Date: February 1, 2025 Termination Date: August 31, 2025 Amendment Number: N/A
Match Amount: \$ 0 Revenue Amount: \$ 0

*All Funding Source(s) required: Policy Research Associates (PRA)

*Match funding from General Fund? Yes No If Yes \$ _____ % _____

*Match funding from other sources? Yes No If Yes \$ _____ % _____

*Funding Source: _____

*If Federal funds are received, is funding coming directly from the Federal government or passed through other organization(s)?

HHS, SAMHSA GAINS Center via PRA

Contact: McKenzie Derfus

Department: Justice Services

Telephone: 520-724-9933

Department Director Signature: _____ Date: 11/26/2024

Deputy County Administrator Signature: _____ Date: 11-27-2024

County Administrator Signature: _____ Date: 11-27-2024

SIM Workshop Application (Pima County, AZ)

From Ashley Sabatino <asabatino@prainc.com>

Date Fri 11/15/2024 2:04 PM

To Jacqueline Ortiz <Jacqueline.Ortiz@pima.gov>; Mayra Ramos <Mayra.Ramos@pima.gov>

Cc Kate Vesely <Kate.Vesely@pima.gov>; Cynthia Chapman <Cynthia.Chapman@pima.gov>; Matthew Robbins <mrobbins@prainc.com>; Steven Sepowski <ssepowski@prainc.com>; Lisa Maye <lmaye@prainc.com>

Some people who received this message don't often get email from asabatino@prainc.com. [Learn why this is important](#)

CAUTION: This message and sender come from outside Pima County. If you did not expect this message, proceed with caution. Verify the sender's identity before performing any action, such as clicking on a link or opening an attachment.

Thank you for your SIM Mapping Workshop application! This year's application process was competitive, and we received many quality applications from dedicated communities throughout the country. After our review, we determined that we would like to offer you a SIM Mapping Workshop through your involvement with the MacArthur Foundation's Safety and Justice Challenge (SJC). My colleague Lisa Maye (cc'ed) will follow up with additional details about this opportunity.

Best,

Ashley Sabatino, MS (she/her/hers)
Project Associate

Policy Research Associates, Inc.
433 River St, Suite 1005
Troy, NY 12180
Phone: 518-439-7415 ext. 5277
Email: asabatino@prainc.com
<https://www.prainc.com>
<https://www.samhsa.gov/gains-center>

Creating positive social change for people and communities through technical assistance, research, and training.

From: Jacqueline Ortiz <Jacqueline.Ortiz@pima.gov>

Sent: Friday, October 18, 2024 2:58 PM

To: Ashley Sabatino <asabatino@prainc.com>

Cc: Kate Vesely <Kate.Vesely@pima.gov>; Mayra Ramos <Mayra.Ramos@pima.gov>; Cynthia Chapman <Cynthia.Chapman@pima.gov>

Subject: Pima County Application - SIM Mapping Workshops to Develop Comprehensive, Community-wide Strategic Plans for Addressing Opioid and Other Substance Use

You don't often get email from jacqueline.ortiz@pima.gov. [Learn why this is important](#)

EXTERNAL EMAIL: This email originated from outside of the organization. Do not click any links or open any attachments unless you trust the sender and know the content is safe.

Hello,

Happy Friday!

Attached is a pdf of the Pima County application for the SIM Mapping Workshops to Develop Comprehensive, Community-wide Strategic Plans for Addressing Opioid and Other Substance Use.

We are thrilled at this opportunity and look forward from hearing back soon! Thank you!

Please reach out for any questions or further information.

Respectfully,
Jacqueline Ortiz
Administrative and Project Specialist
Department of Justice Services, Pima County





SOLICITATION FOR APPLICATIONS

Sequential Intercept Model (SIM) Mapping Workshops to Develop Comprehensive, Community-Wide Strategic Plans for Addressing Substance Use

PLEASE COMPLETE THIS APPLICATION IN ITS ENTIRETY TO ENSURE THAT WE HAVE SUFFICIENT BACKGROUND INFORMATION ON YOUR JURISDICTION AND THAT THE REQUIRED LEVEL OF COMMITMENT AMONG KEY STAKEHOLDERS IS CLEARLY DEMONSTRATED.

NOTE: INCOMPLETE APPLICATIONS WILL NOT BE CONSIDERED.

PLEASE RETURN THIS APPLICATION VIA E-MAIL BY **October 18, 2024**:

Attn: Ashley Sabatino, SIM Mapping Workshop Coordinator

E-mail: asabatino@prainc.com

Phone: 1.800.311.4246 or 518.439.7415 Ext. 5277

SAMHSA's GAINS Center
Policy Research Associates, Inc.
433 River Street, Suite 1005
Troy, NY 12180

NOTE: Strong preference for single PDF submissions.

OVERVIEW

SAMHSA's GAINS Center for Behavioral Health and Justice Transformation, operated by Policy Research Associates, Inc. (PRA), is known internationally for its work regarding individuals with behavioral health needs who are involved in the criminal justice system.

For the past several years the GAINS Center has solicited applications from jurisdictions interested in better identifying and responding to the needs of individuals with behavioral health needs who are involved or at risk for involvement in the criminal justice system, through Sequential Intercept Model (SIM) Mapping Workshops. The workshops are designed bring together a local, cross-system, multidisciplinary group of key stakeholders from a particular jurisdiction to facilitate cross-system collaboration and to identify and discuss ways in which barriers in and between the criminal justice and behavioral health systems can be reduced through the development of integrated local strategic action plans.

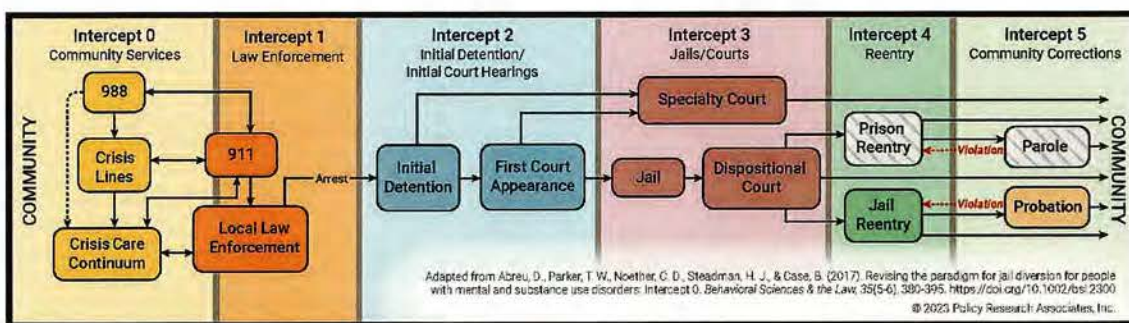
This solicitation targets communities that are particularly interested in developing comprehensive, community-wide strategic plans for addressing substance use, and better identifying and responding to the needs of adults with substance use disorders who are involved or at risk for involvement in the criminal justice system. Applications should emphasize resources, gaps and opportunities, as well as commitment among key stakeholders to addressing these issues.

The SIM Mapping Workshops will focus specifically on identifying and treating individuals with substance use disorders across all of the intercepts, including screening and assessment, diverting individuals out of the criminal justice system and into appropriate community-based treatment programs, access to medications for Opioid Use Disorder, and maintaining continuity of care through transitions in and out of custody. SIM Workshop participants are expected to be drawn, in large part, from criminal justice and behavioral health agencies and organizations. 911 dispatch, crisis services, law enforcement and other first responders, hospitals, jails, courts (particularly drug courts and other treatment/problem-solving/specialty courts), reentry services, probation and parole, and community-based behavioral health treatment providers, are all essential participants in these workshops.

PURPOSE & BACKGROUND

SIM Mapping Workshops result in a map that illustrates how adults with behavioral health needs come in contact with and flow through the criminal justice system utilizing the framework of the Sequential Intercept Model. The workshops bring together key stakeholders to create a local "systems map" and establish local priorities for change and strategic plans.

THE SEQUENTIAL INTERCEPT MODEL



During the SIM Mapping Workshop, resources and opportunities are identified at each intercept for identifying individuals with behavioral health needs (particularly substance use disorders) and diverting them out of the criminal justice system and into appropriate community-based treatment programs. As part of the mapping process, critical gaps are also identified and summarized. Based on the identified gaps, opportunities for improvement and systems change are discussed. Participants determine areas where immediate action will result in a more cohesive, integrated approach to service delivery, and a local set of priorities for change is established. The local set of

priorities for change become the focus of strategic action plans. Throughout this process, the GAINS Center staff provide examples of successful systems integration and promising programs from around the country.

As mentioned previously, this solicitation targets communities that are interested in developing comprehensive, community-wide strategic action plans for addressing substance use. SAMHSA's GAINS Center will conduct SIM Mapping Workshops focused on resources, gaps and opportunities for identifying and treating substance use disorders across all the intercepts of the SIM, including screening and assessment, diverting individuals out of the criminal justice system and into appropriate community-based treatment programs, implementing or expanding MAT, and maintaining continuity of care through transitions in and out of custody.

Best practices across the intercepts include cross-systems collaboration and coordination, screening and assessment for substance use disorders, access to treatment and recovery supports, continuity of care (particularly during transitions in and out of custody), data collection and data/information sharing, and cross-system efforts to identify and address racial inequities and disparities.

Intercept 0 resources, gaps and opportunities will be examined during the workshops including review of community education efforts around substance use, resources that exist in the community to identify and treat substance use disorders including detox facilities and providers, availability and distribution of overdose reversal tools and other harm reduction initiatives, and access to essential recovery supports.

Intercept 1 resources, gaps and opportunities will be examined during the workshops including the role of 911 dispatch/emergency services and law enforcement in responding to substance use crises, co-response, and warm handoffs to treatment providers and/or peers, and various pre-arrest diversion models.

Intercept 2 resources, gaps and opportunities are examined during the workshops including review of initial detention and arraignment processes, screening and assessment procedures, pre-trial services, eligibility requirements and referral processes for participation in drug courts and other treatment/problem-solving/specialty courts, and various post-arrest diversion models.

Intercept 3 resources, gaps and opportunities are identified during workshops, including a review of drug court and other treatment/problem-solving/specialty court structure, staffing, capacity, treatment planning and case management, linkage to community-based substance use treatment providers, and availability of substance use treatment and recovery supports in jails and prisons.

Intercept 4 resources, gaps and opportunities are examined during the workshops, including review of re-entry/transition planning by jail staff or community partners, medication and prescription access upon release from jail or prison (including continuity of MAT), warm handoffs to community-based substance use treatment providers, and access to housing, Social Security, Medicaid, and other supports.

Intercept 5 resources, gaps and opportunities are examined during the workshops, including review of specialized probation and parole caseloads, the role of probation and parole in assisting individuals with access and continued engagement in substance use treatment, and access to access to housing, Social Security, Medicaid, and other supports.

By facilitating cross-system communication and collaboration, the SIM workshops help communities improve the early identification of individuals with behavioral health needs coming into contact with the criminal justice system, increases effective service linkage, reduces the likelihood of individuals cycling through the criminal justice system, enhances community safety, and improves quality of life for all people in the community.

SITE SELECTION

SAMHSA's GAINS Center for Behavioral Health and Justice Transformation will provide SIM Mapping Workshops free of charge to selected jurisdictions between February and August 2025. There are no fees for registration, tuition, or materials associated with these workshops. The GAINS Center will cover all costs associated with pre- and post-workshop planning and coordination, facilitator time, data collection and analysis, and report development.

To be considered, all applications must be received by **October 18, 2024**. Selected communities will be notified by **November 15, 2024**.

TARGET AUDIENCE/WORKSHOP PARTICIPANTS

The target audiences for this workshop are criminal justice and behavioral health system professionals, including 911 dispatch, crisis services, law enforcement and other first responders, hospitals, jail administrators and correctional officers, judges, prosecutors, defense attorneys, court coordinators (particularly for drug courts and other treatment/problem-solving/specialty courts), reentry services, probation and parole officers, behavioral health treatment providers, and persons with lived experience. Since the workshop is highly interactive in nature, to achieve maximum participation for all attendees, each workshop is limited to 60 participants.

TARGET ATTENDEE GROUPS:

- Criminal Justice System Professionals (judges and court personnel, prosecutors, defense attorneys, dispatchers and law enforcement, jail administrators and correctional officers, pre-trial services, re-entry service providers, probation and parole officers)
- Substance Use Professionals (chemical dependency counselors, substance use specialists, supervisors, program managers, administrators, etc.)
- Mental Health Professionals (psychologists, psychiatrists, social workers, supervisors, program managers, administrators, etc.)
- First Responders/Crisis Services (EMS, mobile crisis, detox services, suicide prevention staff, DV workers)
- Peers and Family Members (persons with lived experience in the local behavioral health and criminal justice system), including local Peer-Run and Family-Run Organizations
- Housing and Community Support Services (housing providers, local Social Security and Medicaid agency representatives, etc.)
- Religious and Cultural Organizations and Local Foundations
- Elected Officials

KEY STAKEHOLDER PARTICIPANTS:

- Judges (particularly those who preside over first appearance courts, drug courts, and other treatment/specialty courts)
- Drug/Treatment Court Coordinator(s) and Case Managers
- Re-entry staff and leadership;
- District Attorney's Office
- Public Defender's Office
- Administrators from the local police department(s) and county sheriff's office;
- Administrator from the local jail;
- Administrator from the local probation department(s);
- Administrator from the local public mental health agency (e.g., county mental health department);
- Administrator from the local public substance use agency;
- Administrator from the local housing authority;
- Administrators from the local Social Security and Medicaid agencies;
- Individuals with lived experience in both the criminal justice and behavioral health systems

APPLICATION REQUIREMENTS

It is required that each jurisdiction submitting an application for consideration identify and engage leaders within their community that support this project and are dedicated to allocating staff time to participate in the workshop and related activities.

Please include letters of support that specifically demonstrate commitment to addressing the issue of substance use on a community-wide basis from the following (*are required, as applicable):

- Judge(s) and/or treatment court coordinator(s) – demonstration of drug court involvement/commitment is a priority for this solicitation*
- Re-entry service provider agency(ies) – also a priority for this solicitation*
- Law Enforcement*
- Sheriff or Jail Administrator*
- Mental health and substance use services*
- Pre-trial services
- District Attorney's Office
- Public Defender's Office
- Probation*
- Housing
- Social Security and Medicaid

Additionally, applicants selected to receive SIM Mapping Workshops must agree to participate in the following:

- 2-3 pre-workshop planning conference call(s) with GAINS Center staff and consultants;
- Local planning activities on an as needed basis to select workshop dates, identify and invite workshop participants, etc.
- Pre-workshop inventory of existing resources, policies, and programs;
- Pre-workshop community self-assessment of level of collaboration and perceptions of criminal justice and behavioral health issues (repeated at 6- and 12-months post-workshop);
- Pre-workshop data collection around specific community impact measures and progress indicators (repeated at 6- and 12-months post-workshop);
- 1.5 day in-person workshop.

Following the workshop, communities will receive a list of identified priorities for change, copies of draft local strategic action plans, a full comprehensive report, and a detailed systems map. Additionally, communities will be provided with the results of the community self-assessment and quantitative and qualitative data and information regarding the impact of the workshop and progress following it.

SEQUENTIAL INTERCEPT MODEL (SIM) MAPPING WORKSHOP

SITE APPLICATION

PLEASE COMPLETE THE APPLICATION BELOW.

ONLY COMPLETE APPLICATIONS WILL BE CONSIDERED FOR SITE SELECTION.

APPLICANT JURISDICTION/COMMUNITY: _____

NAME OF PERSON COMPLETING THIS FORM:	
TITLE:	
ORGANIZATION:	
ADDRESS:	
PHONE:	
EMAIL:	

PLEASE COMPLETE AND ATTACH A SEPARATE STATEMENT TO THIS APPLICATION THAT ADDRESSES THE APPLICANT EVALUATION CRITERIA BELOW. YOUR STATEMENT SHOULD BE A **MAXIMUM OF FIVE PAGES** IN LENGTH AND SHOULD CLEARLY INDICATE WHY YOUR JURISDICTION SHOULD BE SELECTED TO RECEIVE A SIM WORKSHOP.

Please address the following in your statement:

- Using the Intensity of Integration Continuum (Page 5), identify the level that your jurisdiction is currently at (choose only one):
 - Information Sharing and Communication
 - Cooperation and Coordination
 - Collaboration
 - Consolidation
 - Integration
- Describe the current efforts that put you into that category (e.g., MOUs in place, joint staff meetings, etc.).
- Provide a brief description of your jurisdiction (including demographics, population, available resources, and any other information that you think gives us a good “picture” of your community).
- Are any of the agencies/organizations that are party to this application currently receiving grant funding from SAMHSA? If so, please indicate the specific grant award(s) and a brief description of the grant activities.
- Discuss any policies, strategies, and programs/services that have already been developed and implemented to better identify and respond to the needs of adults with substance use disorders who are involved or at risk for involvement in the criminal justice system.
- Describe any current plans to enhance existing programs/services for adults with opioid and stimulant use disorders who are involved or at risk for involvement in the criminal justice system.
- Discuss 2-3 specific goals that your community hopes to achieve through a SIM Mapping Workshop related to developing a comprehensive, community-wide strategic action plan for addressing substance use.
- Please briefly review the SAMHSA publication Data Collection Across the SIM. Does your jurisdiction collect and have access to data regarding the measures outlined in the publication? If so, please provide a brief summary of your current data collection efforts.
- Discuss any obstacles or hurdles you anticipate in regard to adhering to the schedule or expectations of this opportunity.
- Briefly describe why it is important for your jurisdiction to receive this workshop right now.

Please identify a primary contact for your jurisdiction, if it is someone different than the applicant. Please ensure the primary contact is someone who will be accessible to the participants and to GAINS Center staff for pre- and post-workshop activities.

PRIMARY CONTACT FOR THIS APPLICATION	
Primary Contact Name:	
Role/Position:	
Agency:	
Address:	
City/State/Zip:	
Phone:	Fax:
E-mail:	

PLEASE IDENTIFY THE LEAD AGENCIES/ORGANIZATIONS THAT HAVE AGREED TO PARTICIPATE IN THE SEQUENTIAL INTERCEPT MODEL (SIM) MAPPING WORKSHOP.

IF YOU HAVE ADDITIONAL AGENCIES OR ORGANIZATIONS THAT PLAN TO ATTEND, PLEASE IDENTIFY THEM USING THE "OTHER" CATEGORY. IF THERE ARE MULTIPLE AGENCIES OF THE SAME TYPE, PLEASE COPY THE CORRESPONDING TABLE(S) AND INCLUDE THIS INFORMATION FOR EACH AGENCY SEPARATELY.

LAW ENFORCEMENT	
Agency Name:	
Address:	
LEAD CONTACT	
Name:	
Agency:	
Address:	
City, State, Zip:	
Phone:	
Fax:	
Email:	

JAIL	
Agency Name:	
Address:	
LEAD CONTACT	
Name:	
Agency:	
Address:	
City, State, Zip:	
Phone:	
Fax:	
Email:	

COURTS	
Agency Name:	
Address:	
LEAD CONTACT	
Name:	
Agency:	
Address:	
City, State, Zip:	
Phone:	
Fax:	
Email:	

DISTRICT ATTORNEY'S OFFICE	
Agency Name:	
Address:	
LEAD CONTACT	
Name:	
Agency:	
Address:	
City, State, Zip:	
Phone:	
Fax:	
Email:	

PUBLIC DEFENDER'S OFFICE	
Agency Name:	
Address:	
LEAD CONTACT	
Name:	
Agency:	
Address:	
City, State, Zip:	
Phone:	
Fax:	
Email:	

RE-ENTRY SERVICES	
Agency Name:	
Address:	
LEAD CONTACT	
Name:	
Agency:	
Address:	
City, State, Zip:	
Phone:	
Fax:	
Email:	

SUBSTANCE USE TREATMENT AGENCY/ORGANIZATION	
Agency Name:	
Address:	
LEAD CONTACT	
Name:	
Agency:	
Address:	
City, State, Zip:	
Phone:	
Fax:	
Email:	

HOSPITAL	
Agency Name:	
Address:	
LEAD CONTACT	
Name:	
Agency:	
Address:	
City, State, Zip:	
Phone:	
Fax:	
Email:	

OTHER	
Agency Name:	
Address:	
LEAD CONTACT	
Name:	
Agency:	
Address:	
City, State, Zip:	
Phone:	
Fax:	
Email:	



Thank you! SAMHSA's GAINS Center sincerely appreciates your interest in this opportunity.

PLEASE RETURN THIS APPLICATION VIA E-MAIL BY October 18, 2024:

Attn: Ashley Sabatino, SIM Workshop Coordinator
E-mail: asabatino@prainc.com
Phone: 1.800.311.4246 or 518.439.7415 Ext. 5277

SAMHSA's GAINS Center
Policy Research Associates, Inc.
433 River Street, Suite 1005
Troy, NY 12180

Any questions should be directed to Ashley Sabatino at the phone number and email address listed above.

Incomplete applications will not be considered. If additional time is needed to complete this application or obtain the required letters of support, you must contact the GAINS Center to request an extension of the application deadline.

**All applicants will receive notification regarding the status of their application by November 15, 2024.
Notification will be distributed via email.**