

BOARD OF SUPERVISORS AGENDA ITEM REPORT AWARDS / CONTRACTS / GRANTS

C Award C Contract C Grant	Requested Board Meeting Date: April 4, 2023			
* = Mandatory, information must be provided	or Procurement Director Award:			
*Contractor/Vendor Name/Grantor (DBA):				
SJM Premier Medical Group, LLC				
*Project Title/Description:				
COVID-19 Medical Support for Refugee Populations				
*Durmorou				

Provide medical staff for COVID-19 evaluation, assessment and support at designated facilities that are housing asylum seekers who are COVID-19 positive or close contacts of those that tested positive.

Amendment #6 adds \$750,000 to this contract and incorporates a Business Associates Agreement and HIPAA language. The amendment does not include any changes in scope of work, pricing, or termination date. At the current census, PCHD estimates that this funding will be enough to continue services through May 2023.

*Procurement Method:

Board of Supervisors Policy D29.7 per RFP for clinical services related to COVID-19 for asylum seekers.

*Program Goals/Predicted Outcomes:

- Provide 11 hours/day (from 0900-2000) of in person care to asylum seekers that have tested positive for COVID-19, are suspected of being infected, or are at high risk. Care will be provided 7 days a week. The level of staffing varies with the asylum seeker census and includes two levels of clinical licensure as well as support staff.
- Provide on-call services the remaining 13 hours of the day, 7 days a week.

*Public Benefit:

This care is for asylum seekers that are in the country legally. Many of them arrived from high risk areas. Containing COVID-19 among this population is important to controlling the virus in Pima County.

As previously reported, the average daily census of asylum seekers that are Covid+ and are being provided healthcare under this contract increased from approximately 30 in September 2021 to 58 in September 2022. Since that time, from October 1, 2022 to March 7, 2023, the average number of Covid+ being cared for has increased to 67 per day. During that same time period, the daily average number of asylum seekers housed at the Red Roof Inn, including close contacts, is 148.

*Metrics Available to Measure Performance:

of hours of care provided in person; divided by licensure # of days of on-call care provided # of patients seen

of calls responded to

of patients accompanied to hospital

*Retroactive:

No.

MAR17°23PM1247PD

THE APPLICABLE SECTION(S) BELOW MUST BE COMPLETED

Click or tap the boxes to enter text. If not applicable, indicate "N/A". Make sure to complete mandatory (*) fields

Contract / Award Information					
Document Type:	Department Code:	Contract Number (i.e., 15-123):			
Commencement Date:	Termination Date:	Prior Contract Number (Synergen/CMS):			
Expense Amount \$*		Revenue Amount: \$			
*Funding Source(s) required:					
Funding from General Fund?	fes C No If Yes	%			
Contract is fully or partially funded w	ith Federal Funds? 「 Yes	C No			
If Yes, is the Contract to a vendor of	or subrecipient?	a a			
Were insurance or indemnity clauses If Yes, attach Risk's approval.	modified? C Yes	C No			
Vendor is using a Social Security Num If Yes, attach the required form per Adr	IDC!:	C No			
Amendment / Revised Award Infor	mation				
Document Type: <u>CT</u>	Department Code: <u>HD</u>	Contract Number (i.e., 15-123): <u>22-003</u>			
Amendment No.: 06	7.2	AMS Version No.: 20			
Commencement Date: 07/02/2024 BC		New Termination Date: 07/01/2023			
		Prior Contract No. (Synergen/CMS): N/A			
Expense Expense Find	rease 🦸 Decrease	Amount This Amendment: \$ 750,000.00			
Is there revenue included?	′es ਓ No 💮 If Yes \$	ALL AND ADDRESS OF THE SECOND			
*Funding Source(s) required: Fede Program (EFSP)	ral Emergency Manageme	nt Agency (FEMA), Emergency Food and Shelter National Boa			
Funding from General Fund?	'es 👫 No 💮 If Yes \$	%			
Grant/Amendment Information (for		المنافع المناف			
Document Type:	Department Code:	Grant Number (i.e., 15-123):			
Commencement Date:	Termination Dat	e: Amendment Number:			
Match Amount: \$		Revenue Amount: \$			
*All Funding Source(s) required:	<u> </u>				
*Match funding from General Fund	I? C Yes C No If Yes	s\$			
*Match funding from other source: *Funding Source:		5\$%			
*If Federal funds are received, is fu	nding coming directly from tl	ne Federal government or passed through other organization(s)?			
Contact: Sharon Grant					
Department: <u>Health</u>	0	Telephone: <u>724-7842</u>			
epartment Director Signature:	~ \	21-1-1			
epartment Director Signature.		Date: 3(0) 23			
eputy County Administrator Signature	n	Date: 3(0) 23 Date: 17 May 2023			

Pima County Department of Health

Project: COVID-19 Medical Support for Refugee Populations

Contractor: SJM Premier Medical Group, LLC

150 Kailuana Place Kailua, HI 96734

Contract No.: CT-HD-22-003

Contract Amendment No.: 06

Orig. Contract Term: 07/02/2021 – 07/01/2022

Termination Date Prior Amendment: 07/01/2023

Termination Date This Amendment: 07/01/2023

Orig. Amount:

\$ 150,000.00

Prior Amendments Amount: This Amendment Amount: \$3,198,750.00

Revised Total Amount:

\$ 750,000.00 \$4,098,750.00

SAM U	EI: MMAUJPVY	7LQ4	·	,		-	
Research or Development:		□ Ye	☐ Yes ☒ No				
Federa	l Contract Num	nber: N/A					
Required Match: ☐ Yes ☒		3 No	No Match Amount:		N/A		
Indirec	t Cost Rate:	⊠ None					
Status of Contractor:			ntractor	ractor			
CFDA Grant Program			Natio	nal Funding	Pima County Award		
97.024	Emergency Food and Shelter National Board Program (EFSP), pursuant to the Continuing Appropriations and Ukraine Supplemental Appropriations Act, 2023, Pub. L. No. 117-180, referencing Department of Homeland Security Appropriations Act, 2022, Pub. L. No. 117-103			\$75	5,000,000.00	\$3,395,015.87	

CONTRACT AMENDMENT

The parties agree to amend the above-referenced contract as follows:

1. Background and Purpose.

- 1.1. <u>Background</u>. On July 2, 2021, County and Contractor entered into the above referenced agreement to provide COVID-19 medical support for asylum seekers.
- 1.2. <u>Purpose</u>. County requires to add additional funds due to the increased number of asylum seekers.

- 2. Maximum Payment Amount. The maximum amount the County will spend under this Contract, as set forth in Section 5, is increased by \$750,000.00. County's total payments to Contractor under this contract, including any sales taxes, will not exceed \$4,098,750.00.
- 3. Health Insurance Portability and Accountability Act. The parties acknowledge that the County is a hybrid covered entity as described in 45 C.F.R. §160,103 of the Health Insurance Portability and Accountability Act of 1996 (HIPAA), and is required to comply with the provisions of HIPAA with respect to safeguarding the privacy, confidentiality and security of protected health information. Contractor acknowledges that it may obtain confidential personal health information in the course of Contractor's performance under the terms of this Contract. "Confidential personal health information" includes information that could be used to identify a participant, information pertaining to the participant's care, treatment or experience in County's program, and information pertaining to the cost of, payment for, or collections activities related to participant's care, treatment and experience in County's program. Contractor agrees to maintain the privacy, confidentiality and security of information it may obtain in the course of its performance under this Contract. In particular, Contractor agrees that it is County's Business Associate and agrees to be bound by the Business Associate Agreement in Exhibit D (7 pages) which is incorporated into this agreement, and further specifically agrees that:
 - 3.1. Any confidential personal health information that Contractor may obtain shall remain the sole property of the County; and
 - 3.2. Contractor shall establish and maintain procedures and controls that are acceptable to County to assure that no confidential personal health information contained in its records or obtained from County or from others in carrying out its functions under this Contract shall be used by or disclosed by Contractor, its agents, officers, employees or sub-contractors, except as required in the performance of its obligations under the terms of this Contract; and
 - 3.3. Contractor shall not remove any confidential personal health information from County premises, if applicable; and
 - 3.4. Any other information pertaining to individual persons shall not be divulged other than to employees or officers of Contractor as needed for the performance of its duties under this Contract, or to County.

ISIGNATURE PAGE TO FOLLOWI

All other provisions of the Contract not specifically changed by this Amendment remain in effect and are binding upon the parties.

PIMA COUNTY	CONTRACTOR
	Act J. Miscoulo
Chair, Board of Supervisors	Authorized Officer Signature
	Scott J Miscovich MD President & CEO
Date	Printed Name and Title
	3/3/2023
	Date
ATTEST	
Clerk of the Board	
Date	
APPROVED AS TO FORM	
Deputy County Attorney	
Tyler Campman Print DCA Name	
311123	
Date	
APPROVED AS TO CONTENT	
M	
Department Representative	
3/18/23	
Date	

Exhibit D (7 pages) Business Associates Agreement

WHEREAS, Pima County, on behalf of the Pima County Health Department ("Covered Entity"), and SJM Premier Medical Group, LLC ("Business Associate") (each, a "Party," and collectively, the "Parties") wish to enter into a Business Associate Agreement to ensure compliance with the Privacy, Security, Breach Notification, and Enforcement Rules of the Health Insurance Portability and Accountability Act of 1996 ("HIPAA Privacy and Security Rules") (45 C.F.R. Parts 160 and 164); and

WHEREAS, the Health Information Technology for Economic and Clinical Health ("HITECH") Act of the American Recovery and Reinvestment Act of 2009, Pub. L. 111-5, modified the HIPAA Privacy and Security Rules (hereinafter, all references to the "HIPAA Privacy and Security Rules" include all amendments thereto set forth in the HITECH Act and any accompanying regulations); and

WHEREAS, the Parties have entered into a written or oral arrangement or arrangements (the "Underlying Agreement") whereby Business Associate will provide certain services to Covered Entity that require Business Associate to create, receive, maintain, or transmit Protected Health Information ("PHI") on Covered Entity's behalf, and accordingly Business Associate may be considered a "business associate" of Covered Entity as defined in the HIPAA Privacy and Security Rules; and

WHEREAS, Business Associate and Covered Entity wish to comply with the HIPAA Privacy and Security Rules, and Business Associate wishes to honor its obligations as a business associate to Covered Entity.

THEREFORE, in consideration of the Parties' continuing obligations under the Underlying Agreement, the Parties agree to the provisions of this Business Associate Agreement ("Agreement").

Except as otherwise defined herein, any and all capitalized terms in this Agreement shall have the definitions set forth in the HIPAA Privacy and Security Rules. In the event of an inconsistency between the provisions of this Agreement and mandatory provisions of the HIPAA Privacy and Security Rules, as amended, the HIPAA Privacy and Security Rules in effect at the time the inconsistency is discovered shall control. Where provisions of this Agreement are different than those mandated by the HIPAA Privacy and Security Rules, but are nonetheless permitted by the HIPAA Privacy and Security Rules, the provisions of this Agreement shall control.

I. PERMITTED USES AND DISCLOSURES BY BUSINESS ASSOCIATE

- **A.** Business Associate may use or disclose PHI to perform functions, activities, or services for, or on behalf of, Covered Entity as specified in the Underlying Agreement, provided that such use or disclosure would not violate the HIPAA Privacy and Security Rules if done by Covered Entity.
- **B.** Business Associate may use PHI in its possession for its proper management and administration and to fulfill any present or future legal responsibilities of Business Associate, provided that such uses are permitted under state and federal confidentiality laws.

- **C.** Business Associate may disclose PHI in its possession to third parties for the purposes of its proper management and administration or to fulfill any present or future legal responsibilities of Business Associate, provided that:
 - 1. the disclosures are required by law; or
- **2.** Business Associate obtains reasonable assurances from the third parties to whom the PHI is disclosed that the information will remain confidential and be used or further disclosed only as required by law or for the purpose for which it was disclosed to the third party, and that such third parties will notify Business Associate of any instances of which they are aware in which the confidentiality of the information has been breached.
- **D.** Until such time as the Secretary issues regulations pursuant to the HITECH Act specifying what constitutes "minimum necessary" for purposes of the HIPAA Privacy and Security Rules, Business Associate shall, to the extent practicable, access, use, and request only PHI that is contained in a limited data set (as defined in 45 C.F.R. § 164.514(e)(2)), unless Business Associate requires certain direct identifiers in order to accomplish the intended purpose of the access, use, or request, in which event Business Associate may access, use, or request only the minimum necessary amount of PHI to accomplish the intended purpose of the access, use, or request.

II. OBLIGATIONS AND ACTIVITIES OF BUSINESS ASSOCIATE

- **A.** Business Associate agrees not to use or further disclose PHI other than as permitted or required by this Agreement or the Underlying Agreement or as required by state and federal law.
- **B.** Business Associate agrees to use appropriate safeguards and to comply, where applicable, with 45 C.F.R. Part 164, Subpart C with respect to Electronic Protected Health Information, to prevent use or disclosure of PHI other than as provided for by this Agreement. Specifically, Business Associate will:
- 1. implement the administrative, physical, and technical safeguards set forth in 45 C.F.R. §§ 164.308, 164.310, and 164.312 that reasonably and appropriately protect the confidentiality, integrity, and availability of any PHI that it creates, receives, maintains, or transmits on behalf of Covered Entity, and, in accordance with 45 C.F.R. § 164.316, implement and maintain reasonable and appropriate policies and procedures to enable it to comply with the requirements outlined in 45 C.F.R. §§ 164.308, 164.310, and 164.312; and
- 2. report to Covered Entity any Security Incident, and any use or disclosure of PHI that is not provided for by this Agreement, of which Business Associate becomes aware without unreasonable delay and in no case later than thirty (30) calendar days after discovery.
- **C.** Business Associate shall require each subcontractor that creates, receives, maintains, or transmits PHI on its behalf to enter into a business associate agreement or equivalent agreement containing the same restrictions on access, use, and disclosure of PHI as those applicable to Business Associate under this Agreement. Furthermore, to the extent that Business Associate provides Electronic PHI to a subcontractor, Business Associate shall require such subcontractor to comply with all applicable provisions of 45 C.F.R. Part 164, Subpart C.

- **D.** Business Associate agrees to comply with any requests for restrictions on certain disclosures of PHI to which Covered Entity has agreed in accordance with 45 C.F.R. § 164.522 of which Business Associate has been notified by Covered Entity.
- **E.** If Business Associate maintains a designated record set on behalf of Covered Entity, at the request of Covered Entity and in a reasonable time and manner, Business Associate agrees to make available PHI required for Covered Entity to respond to an individual's request for access to his or her PHI in accordance with 45 C.F.R. § 164.524. If Business Associate maintains PHI in an electronic designated record set, it agrees to make such PHI available electronically to Covered Entity or, upon Covered Entity's specific request, to the applicable individual or to a person or entity specifically designated by such individual, upon such individual's request.
- **F.** If Business Associate maintains a designated record set on behalf of Covered Entity, at the request of Covered Entity and in a reasonable time and manner, Business Associate agrees to make available PHI required for amendment by Covered Entity in accordance with the requirements of 45 C.F.R. § 164.526.
- **G.** Business Associate agrees to document any disclosures of Protected Health Information, and to make PHI available for purposes of accounting of disclosures, as required by 45 C.F.R. § 164.528.
- **H.** If Business Associate is to carry out one or more of Covered Entity's obligations under 45 C.F.R. Part 164, Subpart E, Business Associate shall comply with the requirements of Subpart E that apply to Covered Entity in the performance of such obligation(s).
- I. Business Associate agrees that it will make its internal practices, books, and records relating to the use and disclosure of PHI received from, or created or received by Business Associate on behalf of, Covered Entity, available to the Secretary, in a time and manner designated by the Secretary, to enable the Secretary to determine Business Associate's or Covered Entity's compliance with the HIPAA Privacy and Security Rules. Business Associate also shall cooperate with the Secretary and, upon the Secretary's request, pursuant to 45 C.F.R. § 160.310, shall disclose PHI to the Secretary to enable the Secretary to investigate and review Business Associate's or Covered Entity's compliance with the HIPAA Privacy and Security Rules.
- **J.** Unless expressly authorized in the Underlying Agreement, Business Associate shall not:
 - 1. use PHI for marketing or fundraising;
 - 2. use PHI to create a limited data set or to de-identify the information;
- **3.** use PHI to provide data aggregation services relating to the health care operations of Covered Entity; or
- **4.** use or disclose PHI in exchange for remuneration of any kind, whether directly or indirectly, financial or non-financial, other than such remuneration as Business Associate receives from Covered Entity in exchange for Business Associate's provision of the services specified in the Underlying Agreement.

5. Prior express written authorization from Covered Entity is required for Business Associate to access, store, share, maintain, transmit, use, or disclose PHI in any form via any medium with any entity or person, including the Business Associate's employees and subcontractors, beyond the boundaries and jurisdiction of the United States. Authorization may be granted in the sole discretion of Covered Entity and, if granted, will be subject to additional conditions with which Business Associate must agree.

III. <u>BUSINESS ASSOCIATE'S MITIGATION AND BREACH NOTIFICATION</u> OBLIGATIONS

- **A.** Business Associate agrees to mitigate, to the extent practicable, any harmful effect that is known to Business Associate of a use or disclosure of PHI by Business Associate in violation of the requirements of this Agreement.
- B. Following the discovery of a Breach of Unsecured PHI ("Breach"), Business Associate shall notify Covered Entity of such Breach without unreasonable delay and in no case later than thirty (30) calendar days after discovery of the Breach, and shall assist in Covered Entity's breach analysis process, including risk assessment, if requested. A Breach shall be treated as discovered by Business Associate as of the first day on which such Breach is known to Business Associate or, through the exercise of reasonable diligence, would have been known to Business Associate. The Breach notification shall be provided to Covered Entity in the manner specified in 45 C.F.R. § 164.410(c) and shall include the information set forth therein to the extent known. If, following the Breach notification, Business Associate learns additional details about the Breach, Business Associate shall notify Covered Entity promptly as such information becomes available. Covered Entity shall determine whether Business Associate or Covered Entity will be responsible for providing notification of any Breach to affected individuals, the media, the Secretary, and/or any other parties required to be notified under the HIPAA Privacy and Security Rules or other applicable law. If Covered Entity determines that Business Associate will be responsible for providing such notification, Business Associate may not carry out notification until Covered Entity approves the proposed notices in writing.
- **C.** Notwithstanding the provisions of Section III.B., above, if a law enforcement official states to Business Associate that notification of a Breach would impede a criminal investigation or cause damage to national security, then:
- 1. if the statement is in writing and specifies the time for which a delay is required, Business Associate shall delay such notification for the time period specified by the official; or
- 2. if the statement is made orally, Business Associate shall document the statement, including the identity of the official making it, and delay such notification for no longer than thirty (30) days from the date of the oral statement unless the official submits a written statement during that time.

Following the period of time specified by the official, Business Associate shall promptly deliver a copy of the official's statement to Covered Entity.

D. Business Associate shall bear Covered Entity's costs of any Breach and resultant notifications, if applicable, to the extent the Breach arises from Business Associate's negligence, willful misconduct, violation of law, violation of the Underlying Agreement, or violation of this Agreement.

IV. OBLIGATIONS OF COVERED ENTITY

- **A.** Upon request of Business Associate, Covered Entity shall provide Business Associate with the notice of privacy practices that Covered Entity produces in accordance with 45 C.F.R. § 164.520.
- **B.** Covered Entity shall provide Business Associate with any changes in, or revocation of, permission by an individual to use or disclose Protected Health Information, if such changes could reasonably be expected to affect Business Associate's permitted or required uses and disclosures.
- **C.** Covered Entity shall notify Business Associate of any restriction on the use or disclosure of PHI to which Covered Entity has agreed in accordance with 45 C.F.R. § 164.522, and Covered Entity shall inform Business Associate of the termination of any such restriction, and the effect that such termination shall have, if any, upon Business Associate's use and disclosure of such Protected Health Information.

V. TERM AND TERMINATION

- A. Term. The Term of this Agreement shall be effective as of the first effective date of any Underlying Agreement, and shall terminate upon later of the following events: (i) in accordance with Section V.C., when all of the PHI provided by Covered Entity to Business Associate or created or received by Business Associate on behalf of Covered Entity is returned to Covered Entity or destroyed (and a certificate of destruction is provided) or, if such return or destruction is infeasible, when protections are extended to such information; or (ii) upon the expiration or termination of the last of the Underlying Agreement.
- B. <u>Termination</u>. Upon either Party's knowledge of a material breach by the other Party of its obligations under this Agreement, the non-breaching Party shall, within twenty (20) days of that determination, notify the breaching Party, and the breaching Party shall have thirty (30) days from receipt of that notice to cure the breach or end the violation. If the breaching Party fails to take reasonable steps to effect such a cure within such time period, the non-breaching Party may terminate this Agreement and the Underlying Agreement without penalty.

Where either Party has knowledge of a material breach by the other Party and determines that cure is infeasible, prior notice of the breach is not required, and the non-breaching Party shall terminate the portion of the Underlying Agreement affected by the breach without penalty.

C. Effect of Termination.

- 1. Except as provided in paragraph 2 of this subsection C., upon termination of this Agreement, the Underlying Agreement or upon request of Covered Entity, whichever occurs first, Business Associate shall return or destroy all PHI received from Covered Entity, or created or received by Business Associate on behalf of Covered Entity. This provision shall apply to PHI that is in the possession of subcontractors of Business Associate. Neither Business Associate nor its subcontractors shall retain copies of the PHI except as required by law.
- 2. In the event that Business Associate determines that returning or destroying the PHI is infeasible, Business Associate shall provide within ten (10) days to Covered Entity notification of the conditions that make return or destruction infeasible. Upon mutual CT-HD-22-003-06, SJM Premier Medical Group for Refugees

 Page 8 of 10

agreement of the Parties that return or destruction of PHI is infeasible, Business Associate, and its applicable subcontractors, shall extend the protections of this Agreement to such PHI and limit further uses and disclosures of such PHI to those purposes that make the return or destruction infeasible, for so long as Business Associate and its applicable subcontractors maintain such Protected Health Information.

VI. MISCELLANEOUS

- **A.** <u>No Rights in Third Parties</u>. Except as expressly stated herein or in the HIPAA Privacy and Security Rules, the Parties to this Agreement do not intend to create any rights in any third parties.
- **B.** <u>Survival</u>. The obligations of Business Associate under Section V.C. of this Agreement shall survive the expiration, termination, or cancellation of this Agreement, the Underlying Agreement, and/or the business relationship of the Parties, and shall continue to bind Business Associate, its agents, employees, contractors, successors, and assigns as set forth herein.
- c. Amendment. The Parties agree that this Agreement will be amended automatically to conform to any changes in the HIPAA Privacy and Security Rules as are necessary for each of them to comply with the current requirements of the HIPAA Privacy and Security Rules and the Health Insurance Portability and Accountability Act, unless a particular statutory or regulatory provision requires that the terms of this Agreement be amended to reflect any such change. In those instances where an amendment to this Agreement is required by law, the Parties shall negotiate in good faith to amend the terms of this Agreement within sixty (60) days of the effective date of the law or final rule requiring the amendment. If, following such period of good faith negotiations, the Parties cannot agree upon an amendment to implement the requirements of said law or final rule, then either Party may terminate this Agreement and the Underlying Agreement upon ten (10) days written notice to the other Party. Except as provided above, this Agreement may be amended or modified only in a writing signed by the Parties.
- **D.** Assignment. Neither Party may assign its respective rights and obligations under this Agreement without the prior written consent of the other Party.
- E. <u>Independent Contractor</u>. None of the provisions of this Agreement are intended to create, nor will they be deemed to create, any relationship between the Parties other than that of independent parties contracting with each other solely for the purposes of effecting the provisions of this Agreement and any other agreements between the Parties evidencing their business relationship. Nothing in this Agreement creates or is intended to create an agency relationship.
- **F.** Governing Law. To the extent this Agreement is not governed exclusively by the HIPAA Privacy and Security Rules or other provisions of federal statutory or regulatory law, it will be governed by and construed in accordance with the laws of the state in which Covered Entity has its principal place of business.
- G. <u>No Waiver</u>. No change, waiver, or discharge of any liability or obligation hereunder on any one or more occasions shall be deemed a waiver of performance of any continuing or other obligation, or shall prohibit enforcement of any obligation, on any other occasion.

- **H.** <u>Interpretation</u>. Any ambiguity of this Agreement shall be resolved in favor of a meaning that permits Covered Entity and Business Associate to comply with the HIPAA Privacy and Security Rules.
- I. <u>Severability.</u> In the event that any provision of this Agreement is held by a court of competent jurisdiction to be invalid or unenforceable, the remainder of the provisions of this Agreement will remain in full force and effect.
- J. <u>Notice</u>. Any notification required in this Agreement shall be made in writing to the representative of the other Party who signed this Agreement or the person currently serving in that representative's position with the other Party.
- K. Entire Agreement. This Agreement constitutes the entire understanding of the Parties with respect to the subject matter hereof and supersedes all prior agreements, oral or written. In the event of any inconsistency between this Agreement and any other agreement between the Parties concerning the use and disclosure of PHI and the Parties' obligations with respect thereto, the terms of this Agreement shall control.
- L. <u>Counterparts</u>. This Agreement may be executed in one or more counterparts, each of which shall be deemed an original but all of which together shall constitute one and the same Agreement.