



Update on County Initiatives to Address Homelessness and Public Safety

September 2, 2025

Jenifer Darland, Director

Office of Housing Opportunities & Homeless Solutions

Priorities of the Office of Housing Opportunities & Homeless Solutions

Priority No. 1: Inventory existing County and partner programs addressing homeless / at-risk populations.

Priority No. 2: Describe and illustrate the homeless response system and care coordination.

Priority No. 3: Develop County and public facing communication strategies to enable individuals to understand where and how to access information and resources.



Priority No. 4: Develop a Strategic and Continuous Improvement Plan with the goal of ensuring County programming is responsive, sustainable, and equitably distributed.



Priority No. 5: Develop means of tracking the efficacy of County assistance programs and work with departments and partner agencies and governments to develop attainable measure of success.

Continuing from the August 5, 2025 Update to the Board on Shelter Feasibility & Work Plan

*“Developing a Work
Plan: What’s Next”*

- Regional Dialogue
- TPOCH Strategic Plan
- Pima County Regional Affordable Housing Commission
 - **Housing Strategy for Households Exiting Homelessness**
 - FY2025/26 Funding Recommendations to the Board
 - EConorthwest Housing Study
 - Regional Housing Strategy & Ten-Year Funding Plan by the end of December 2025

Housing Strategy for Households Exiting Homelessness

Overview of Current Strategy



Subsidy Based Programs

Transitional / Rapid Rehousing /
Permanent Supportive Housing



Sources of Funding

Federal – HUD
State – AHCCCS / DES
Local – Outside Agency / EELS;
COT P-CHIP



Types of Housing Program Models

Scattered Site
Site-based (shelter / TH)
Agency owned / developed units



Average Annual Cost Per Household

\$8,486 - \$20,115 (national
average)

Facilitation of Resources for Households Exiting Homelessness

Programming & Eligibility Requirements

Referral System

- HUD housing & State Funded Housing for Homeless

Types of Homelessness

- Economic = couch hopping
- Literally homeless = streets, shelters, cars
- Episodic = Crisis such as domestic violence

Length of time homeless

- Chronic = Length of Time + Diagnosed Ongoing Disabling Condition
- “chronic” = length of time, no diagnosed disabling condition

Project Requirements & Local Prioritization

- Project for specific populations
 - Youth, Veterans, Chronic, Households with diagnosed condition
- Priority for referral for HUD funded housing set by community

Housing First vs Housing +++ / Ready

- Housing without conditions, such as employment, sobriety, and / or service engagement
- July 24, 2025 Executive Order

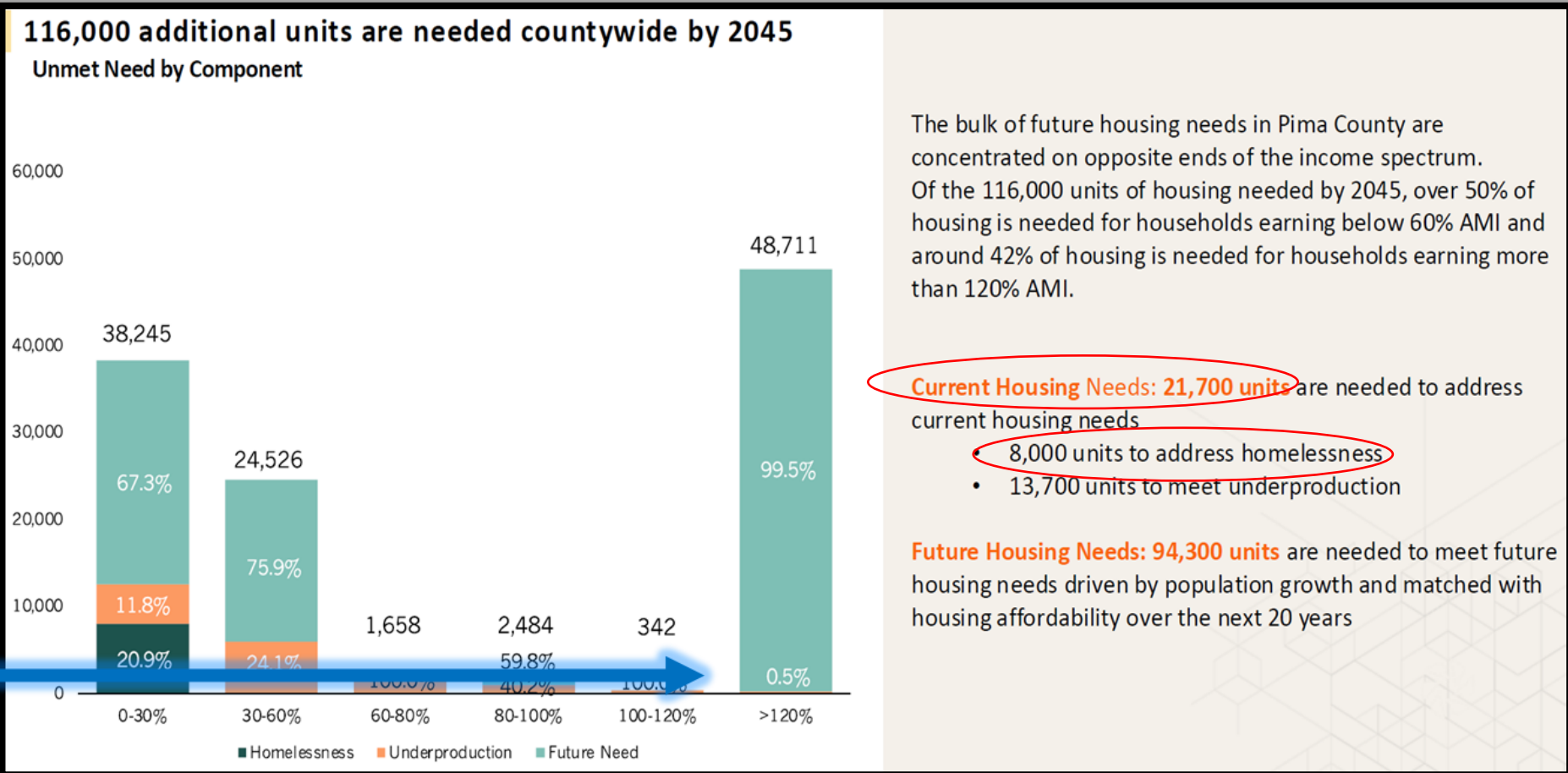
Development / Preservation of Housing for Households Exiting Homelessness

Discovery of Current Strategies

- Nonprofit Efforts
 - 30 – 40 units
- Innovative Models
 - Hotel conversion
 - > costs running higher than new construction
 - Tiny home construction
 - > \$30,000 – 55,000 per unit
 - Containers
 - > \$120,000 per unit
- Developer and Nonprofit Collaborations
- Challenging to finance without guaranteed rental subsidy such as Project Based Vouchers (PBVs)

ECOnorthwest Estimates of Current Housing Needs

Today, households on rental subsidies can be leased-up in units at affordable, FMR and market rates.



Considerations That Inform the Recommendation



~1,300 additional low-barrier shelter beds

May 6, 2025
Request from the
Chair



8,000: Current Need for Households
Exiting Homelessness



Housing Strategy = Build / Preserve More /
Keep People Housed



Development of Units Timeline – time from
development to housing individuals exiting
homelessness

Recommendation as Presented to the Pima County Regional Affordable Housing Commission

Aligned with Board Policy D 22.17 Closing the Gap in Affordable Housing, Tackling Housing Insecurity, and Preventing an Escalation of Homelessness

- Gap Funding to **Build More Housing that's Affordable**
- Upstream disruption / **prevention of homelessness** (e.g., Pima County EELS)
- **Rental Subsidy** to bridge individuals / families experiencing homelessness into housing
 - **Board Policy D 22.17:**
 - > *“Keep People Housed” also includes programs that build or support Transitional Housing, Rapid Rehousing, and/or Permanent Supportive Housing, such that folks experiencing homelessness can get off the street or out of emergency shelter beds quickly – or not have to experience them in the first place – and transition more effectively back to stable housing.*



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