



MEMORANDUM

Date: December 12, 2025

To: The Honorable Chair and Members
Pima County Board of Supervisors

From: Jan Leshor 
County Administrator

Re: Short-Term Crisis and Emergency Resources Grants

Based on Board of Supervisors direction on November 18, Community & Workforce Development (CWD), through its Outside Agency staff, conducted a competitive application process for \$838,390 in Short-Term Crisis and Emergency Resources (STCER) funding. CWD notified all agencies that have either received or expressed interest in Outside Agency funding in the past, and the application was publicly posted November 19. The application closed December 3, 2025 at 5:00 p.m.

CWD received 57 applications for a total of over \$3.3 million in requested funding across five program categories: Food Assistance, Housing & Utility Support, Transportation, Medical Expenses and Related Needs, and Legal Services. Staff vetted the applications for minimum qualifications and forwarded 38 eligible applications to the Outside Agency Citizen Review Committee (OACRC) for review, scoring, and award recommendations. Evaluation criteria prioritized urgency, readiness, impact, capacity, and alignment with County priorities. It also included a "Bonus" category to allow OACRC members some discretion to award points based on collaboration and leveraging of other resources. OACRC members were asked to utilize a 105-point scale, broken down as follows:

- 25 points – Urgency and Readiness
- 20 points – Alignment with County Priorities
- 20 points – Capacity and Track Record
- 15 points – Budget
- 20 points – Impact and Outcomes
- 5 points – Bonus

OACRC members scored applications, submitted their scores to staff, and met on December 11, 2025 to finalize recommendations for the Board's consideration at the December 16, 2025 meeting. Although not binding the OACRC to any specific award formula, the instructions to the OACRC stated that proposals with an average score of 80 or more would be subject to award. Based on this instruction, and in light of the fact that over four times the amount of available funding was requested, staff prepared an initial recommendation that every program scoring 80 or above be funded, but all at less than the full amount requested.

At the December 11, 2025 meeting, OACRC members expressed concern that, based on average scores, there was no recommendation of funding for International Rescue Committee

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12/16/25 10:00 AM

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(IRC). IRC serves the refugee community, and OACRC members expressed a desire to provide some funding to serve that community, particularly its most urgent needs. Based on that discussion, the OACRC decided to fund the IRC's Food Assistance proposal at \$25,000. To fund this within the total amount allotted, the OACRC reduced the funding recommendations for 11 other projects by amounts varying from \$1,000 to \$7,000.

Attachment 1 details the applications that were considered by the OACRC and the initial and revised recommendations. The revised recommendations are those being presented to the Board for approval on December 16, 2025

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Attachment

c: Carmine DeBonis, Jr., Deputy County Administrator
Steve Holmes, Deputy County Administrator
Dan Sullivan, Director, Community & Workforce Development

ATTACHMENT 1

Service Category	Organization Name	Program Name	Average Score	Request Amount	Staff Initial Recommendations	Committee Initial Recommendations	FINAL Recs to BOS	Committee Recommendation Difference
1 - Food	Community Food Bank of Southern Arizona	Emergency Food Assistance	99.4	\$ 75,000	\$ 60,000	\$ 57,000	\$ 57,000	\$ (3,000)
2 - Housing/Utilities	Interfaith Community Services	Emergency Financial Assistance (EFA)	99.0	\$ 75,000	\$ 60,000	\$ 57,000	\$ 57,000	\$ (3,000)
Multiple	Catholic Community Services of Southern Arizona	Refugee Emergency Assistance for Families	90.4	\$ 75,000	\$ 35,000	\$ 34,000	\$ 34,000	\$ (1,000)
Multiple	Tucson Center for Women and Children DBA Emerge Center Against Domestic Abuse	Flexible Financial Assistance for Domestic Violence Survivors	96.8	\$ 75,000	\$ 32,000	\$ 31,000	\$ 31,000	\$ (1,000)
1 - Food	Mobile Meals of Southern Arizona	Critical Nutrition Access for Vulnerable Adults	93.8	\$ 44,000	\$ 32,000	\$ 25,000	\$ 25,000	\$ (7,000)
2 - Housing/Utilities	Our Family Services	Family Shelter	93.8	\$ 75,000	\$ 32,000	\$ 31,000	\$ 31,000	\$ (1,000)
4 - Legal Services	Step Up To Justice	Emergency Legal Services: Housing and Consumer Protection	94.8	\$ 47,000	\$ 30,000	\$ 29,000	\$ 29,000	\$ (1,000)
Multiple	Pima Council on Aging	PCOA Rights and Benefits	92.4	\$ 50,000	\$ 30,000	\$ 29,000	\$ 29,000	\$ (1,000)
2 - Housing/Utilities	Community Home Repair Projects of Arizona	Emergency Home Repair	89.4	\$ 75,000	\$ 30,000	\$ 29,000	\$ 29,000	\$ (1,000)
2 - Housing/Utilities	Catholic Community Services of Southern Arizona, Inc	Emergency Assistance-Housing & Utilities	89.2	\$ 75,000	\$ 30,000	\$ 29,000	\$ 29,000	\$ (1,000)
1 - Food	Catholic Community Services of Southern Arizona, Inc	Food Pantry and Clothing Closet	88.8	\$ 75,000	\$ 30,000	\$ 25,000	\$ 25,000	\$ (5,000)
Multiple	The Primavera Foundation	Homelessness Intervention and Prevention (HIP)	88.6	\$ 75,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ -
Multiple	Catholic Community Services of Southern Arizona, Inc	Casa De Respiro	87.2	\$ 65,000	\$ 29,000	\$ 29,000	\$ 29,000	\$ -
Multiple	Arivaca Coordinating Council/Human Resource Group	Food & Clothing and Senior Support	99.2	\$ 35,000	\$ 28,390	\$ 28,390	\$ 28,390	\$ -
Multiple	Youth on Their Own (YOTO)	YOTO Program (Stipends)	96.0	\$ 40,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ -
1 - Food	IMPACT of Southern Arizona	Outside Agency Food and Clothing Banks	94.2	\$ 40,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ -
1 - Food	Friends of Robles Ranch	Robles Ranch Food Bank	93.5	\$ 30,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ -
1 - Food	Compass Affordable Housing	Your Healthy Home Market (YHHM)	89.6	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ -
Multiple	Salvation Army	Short-Term Crisis & Emergency Program	88.8	\$ 75,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ -
1 - Food	Greater Vail Community ReSources	Emergency Food Program	86.0	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ -
1 - Food	Sahuarita Food Bank dba Marana Food Bank & Community Resource Center	Emergency Food	85.8	\$ 30,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ -
1 - Food	Southern Arizona AIDS Foundation	Enhanced Support Services of Southern Arizona	85.0	\$ 75,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ -
2 - Housing/Utilities	Jewish Family and Children's Services of Southern Arizona	Financial Wellness and Emergency Financial Assistance	82.8	\$ 34,691	\$ 25,000	\$ 25,000	\$ 25,000	\$ -
2 - Housing/Utilities	Green Valley Assistance Services Inc dba Valley Assistance Services	MAP- A-Plan Program For Basic needs (Shelter/housing, utilities, emergency food boxes,	82.4	\$ 40,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ -
2 - Housing/Utilities	Our Family Services	Common Unity Program (CUP)	82.2	\$ 75,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ -
1 - Food	Portable Practical Educational Preparation Inc	Amado Youth Center Food Project	82.2	\$ 27,500	\$ 25,000	\$ 25,000	\$ 25,000	\$ -
1 - Food	Sahuarita Food Bank dba Sahuarita Food Bank & Community Resource Center	Emergency Food	81.8	\$ 45,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ -
3 - Transportation	Green Valley Assistance Services Inc dba Valley Assistance Services	Transforming Health through Transportation	80.6	\$ 35,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ -
Multiple	Catholic Community Services of Southern Arizona, Inc	Pio Decimo Childcare Program	79.8	\$ 50,000	\$ -	\$ -	\$ -	\$ -
1 - Food	Amistades, Inc	Pima County Community Development Block Grant- The Leaders in Action, Youth Prevention Program (2013-2021)	78.2	\$ 34,000	\$ -	\$ -	\$ -	\$ -
1 - Food	St. Luke's Home	St. Luke's Home Nutrition Services	77.6	\$ 75,000	\$ -	\$ -	\$ -	\$ -
1 - Food	International Rescue Committee Inc	Food - Outside Agency Program Job Readiness Training and Medical Case Management	77.4	\$ 75,000	\$ -	\$ 25,000	\$ 25,000	\$ 25,000
4 - Legal Services	International Rescue Committee Inc	Legal Services - Outside Agency Program Job Readiness Training and Medical Case Management	77.2	\$ 75,000	\$ -	\$ -	\$ -	\$ -
Multiple	Child & Family Resources Inc	Home Visitation Programs in Pima County	76.4	\$ 75,000	\$ -	\$ -	\$ -	\$ -
2 - Housing/Utilities	International Rescue Committee Inc	Housing/Utilities - Outside Agency Program Job Readiness Training and Medical Case Management	76.2	\$ 75,000	\$ -	\$ -	\$ -	\$ -
5 - Medical Expenses	International Rescue Committee Inc	Medical Expenses - Outside Agency Program Job Readiness Training and Medical Case Management	75.2	\$ 75,000	\$ -	\$ -	\$ -	\$ -
Multiple	Chicanos Por La Causa	Healthy Aging: Supporting with Food, Housing, Utilities, Transportation, Referrals	69.6	\$ 75,000	\$ -	\$ -	\$ -	\$ -
2 - Housing/Utilities	Pima County Community Land Trust	Emergency Mortgage and Rental Assistance	66.0	\$ 75,000	\$ -	\$ -	\$ -	\$ -
				\$ 2,197,191	\$ 838,390	\$ 838,390	\$ 838,390	