



Katrina Martinez
Deputy Clerk

Pima County Clerk of the Board

Melissa Manriquez

Administration Division
130 W. Congress St., 1st Floor
Tucson, AZ 85701
Phone: (520)724-8449 • Fax: (520)222-0448

Management of Information & Records Division
1640 East Benson Highway
Tucson, Arizona 85714
Phone: (520) 351-8454 • Fax: (520) 791-6666

November 14, 2025

Andrea Dahlman Lewkowitz
Shake Shack, No. 1709
2600 N. Central Avenue, No. 1775
Phoenix, AZ 85004

RE: Arizona Liquor License Job No.: 363060
d.b.a. Shake Shack, No. 1709

Dear Ms. Lewkowitz:

Enclosed is a copy of the Affidavit of Posting relative to your Liquor License Application for a Series 12, Restaurant, which was received in our office on October 21, 2025. The Hearing before the Pima County Board of Supervisors has been scheduled for Tuesday, December 2, 2025, at 9:00 a.m. or thereafter, at the following location:

Pima County Administration Building
Board of Supervisors Hearing Room
130 W. Congress, 1st Floor
Tucson, AZ 85701

Should you have any questions pertaining to this matter, please contact this office at (520)724-8449.

Sincerely,

A handwritten signature in black ink, appearing to read "Melissa Manriquez", is written over a horizontal line.

Melissa Manriquez
Clerk of the Board

Enclosure



POSTING

Job# _____
 DLLC use only

Arizona Dept. of Liquor Licenses and Control
 800 W. Washington St. 5th Floor Phoenix, AZ 85007
 (602) 542-5141

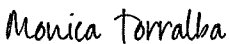

Type or Print with Black Ink

10/23/25 11/22/25
 Date of Posting: ____/____/____ Date of Posting Removal: ____/____/____

Shake Shack, No. 1709
 Applicant's Name: Lewkowitz Andrea Dahlman
Last First Middle

Business Address: 633 W. Ina Road Tucson 85704
Street City Zip

I hereby certify that pursuant to A.R.S. 4-201, I posted notice in a conspicuous place on the premises proposed to be licensed by the above applicant and said notice was posted for at least twenty (20) days.

Monica Torralba	1406	DETECTIVE	(520)351-6000
<small>Print Name of City/County Official</small>		<small>Title</small>	<small>Phone Number</small>
Badge Number			
Signed by:  Signature		11/12/2025	
<small>388493D65FE5401...</small>		<small>Date Signed</small>	

Return this affidavit with your recommendations or any other related documents.
 If you have any questions please call (602) 542-5141 and ask for the Licensing Division.



Pima County Clerk of the Board

Melissa Manriquez

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Phone: (520) 351-8454 • Fax: (520) 791-6666

TO: Development Services, Zoning Division

FROM: Rosy Millan
Administrative Specialist I

DATE: October 22, 2025

RE: Zoning Report - Application for Liquor License

Attached is the application of:

Andrea Dahlman Lewkowitz
d.b.a. Shake Shack, No. 1709
633 W. Ina Road
Tucson, AZ 85704

Arizona Liquor License Job No. 363060
Series 12, Restaurant
New License ☒
Person Transfer
Location Transfer

ZONING REPORT

DATE: 10/22/2025

Will current zoning regulations permit the issuance of the license at this location?

Yes ☒

No ☐

If No, please explain:


Pima County Zoning Inspector

When complete, please return to cob_mail@pima.gov

RECEIVED
RM

25-30-9557

State of Arizona
Department of Liquor Licenses and Control

Created 10/21/2025 @ 01:08:59 PM

Local Governing Body Report

LICENSE

Number: Type: 012 RESTAURANT
Name: SHAKE SHACK #1709
State: Pending
Issue Date: Expiration Date:
Original Issue Date:
Location: 633 W INA ROAD
TUCSON, AZ 85704
USA
Mailing Address: 2600 N CENTRAL AVENUE
#1775
PHOENIX, AZ 85004
USA
Phone: (602)200-7222
Alt. Phone:
Email: ANDREA@LEWKLaw.COM

AGENT

Name: ANDREA DAHLMAN LEWKOWITZ
Gender: Female
Correspondence Address: 2600 N CENTRAL AVENUE
#1775
PHOENIX, AZ 85004
USA
Phone: (602)200-7222
Alt. Phone:
Email: ANDREA@LEWKLaw.COM

OWNER

60th Day

12-20-2025

Name: SHAKE SHACK ARIZONA LLC
Contact Name: ANDREA DAHLMAN LEWKOWITZ
Type: LIMITED LIABILITY COMPANY
AZ CC File Number: R20278666 State of Incorporation: DE
Incorporation Date: 08/19/2015
Correspondence Address: 2600 N CENTRAL AVENUE
#1775
PHOENIX, AZ 85004
USA
Phone: (602)200-7222
Alt. Phone:
Email: ANDREA@LEWKLAW.COM

Officers / Stockholders

Name:	Title:	% Interest:
SHAKE SHACK ENTERPRISES LLC	Member	100.00

SSE HOLDINGS LLC - Stockholder, Member

Name: SHAKE SHACK INC
Contact Name: ANDREA LEWKOWITZ
Type: CORPORATION
AZ CC File Number: State of Incorporation:
Incorporation Date:
Correspondence Address: 2600 N CENTRAL AVENUE
#1775
PHOENIX, AZ 85004
USA
Phone: (602)200-7222
Alt. Phone:
Email: ANDREA@LEWKLAW.COM

SHAKE SHACK ARIZONA LLC - Member

Name: SHAKE SHACK ENTERPRISES LLC
Contact Name: ANDREA LEWKOWITZ
Type: LIMITED LIABILITY COMPANY
AZ CC File Number: State of Incorporation:
Incorporation Date:
Correspondence Address: 2600 N CENTRAL AVENUE
#1775
PHOENIX, AZ 85004
USA
Phone: (602)200-7222
Alt. Phone:
Email: ANDREA@LEWKLAW.COM

SHAKE SHACK ENTERPRISES LLC - Member

Name: SSE HOLDINGS LLC
Contact Name: ANDREA LEWKOWITZ
Type: LIMITED LIABILITY COMPANY
AZ CC File Number: State of Incorporation:
Incorporation Date:
Correspondence Address: 2600 N CENTRAL AVENUE
#1775
PHOENIX, AZ 85004
USA
Phone: (602)200-7222
Alt. Phone:
Email: ANDREA@LEWKLAW.COM

SHAKE SHACK INC - COO SSE HOLDINGS LLC - COO SHAKE SHACK ENTERPRISES LLC - COO

Name: STEPHANIE ANN SENTELL
Gender: Female
Correspondence Address: 2600 N CENTRAL AVENUE
#1775
PHOENIX, AZ 85004
USA
Phone: (646)747-7200
Alt. Phone:
Email: ALCOHOLLICENSING@SHAKESHACK.COM

SHAKE SHACK INC - CEO SSE HOLDINGS LLC - CEO SHAKE SHACK ENTERPRISES LLC - CEO

Name: ROBERT MAURICE LYNCH
Gender: Male
Correspondence Address: 2600 N CENTRAL AVENUE
#1775
PHOENIX, AZ 85004
USA
Phone: (646)747-7200
Alt. Phone:
Email: ALCOHOLLICENSING@SHAKESHACK.COM

<h3>MANAGERS</h3>

Name: CARL SIDNEY MCCLURE
Gender: Male
Correspondence Address: 2600 N CENTRAL AVENUE
#1775
PHOENIX, AZ 85004
USA
Phone: (602)516-9452
Alt. Phone:
Email: CMCCLURE@SHAKESHACK.COM

Name: MOLLY MACDOUGAL COOPER
Gender: Female
Correspondence Address: 2600 N CENTRAL AVENUE
#1775
PHOENIX, AZ 85004
USA
Phone: (480)220-8195
Alt. Phone:
Email: MCOOPER@SHAKESHACK.COM

APPLICATION INFORMATION

Application Number: 363060
Application Type: New Application
Created Date: 10/02/2025

QUESTIONS & ANSWERS

012 Restaurant

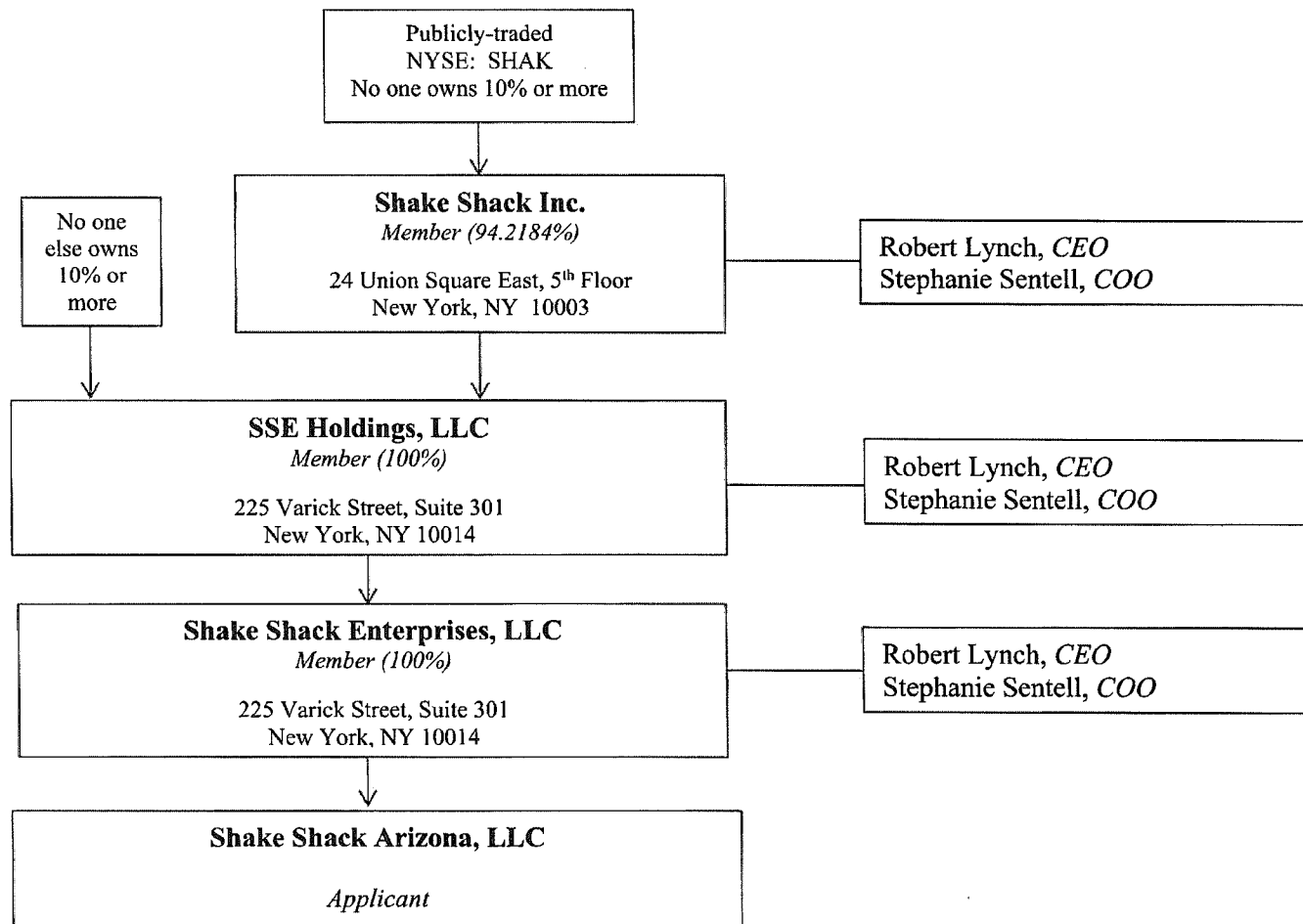
- 1) Are you applying for an Interim Permit (INP)?
No
- 2) Are you one of the following? Please indicate below.
Property Tenant
Subtenant
Property Owner
Property Purchaser
Property Management Company
PROPERTY TENANT
- 3) Is there a penalty if lease is not fulfilled?
Yes
What is the penalty?
TERMINATION AND/OR OTHER MONETARY PENALTIES
- 4) Is the Business located within the incorporated limits of the city or town of which it is located?
No
If no, in what City, Town, County or Tribal/Indian Community is this business located?
PIMA COUNTY
- 5) What is the total money borrowed for the business not including the lease?
Please list each amount owed to lenders/individuals.
0.00
- 6) Are there walk-up or drive-through windows on the premises?
No
- 7) Does the establishment have a patio?
Yes
Is the patio contiguous or non-contiguous (within 30 feet)?
CONTIGUOUS
- 8) Is your licensed premises now closed due to construction, renovation or redesign or rebuild?
Yes
If yes, what is your estimated completion date?
FEBRUARY 2026

- 9) What type of business will this license be used for?
RESTAURANT

DOCUMENTS

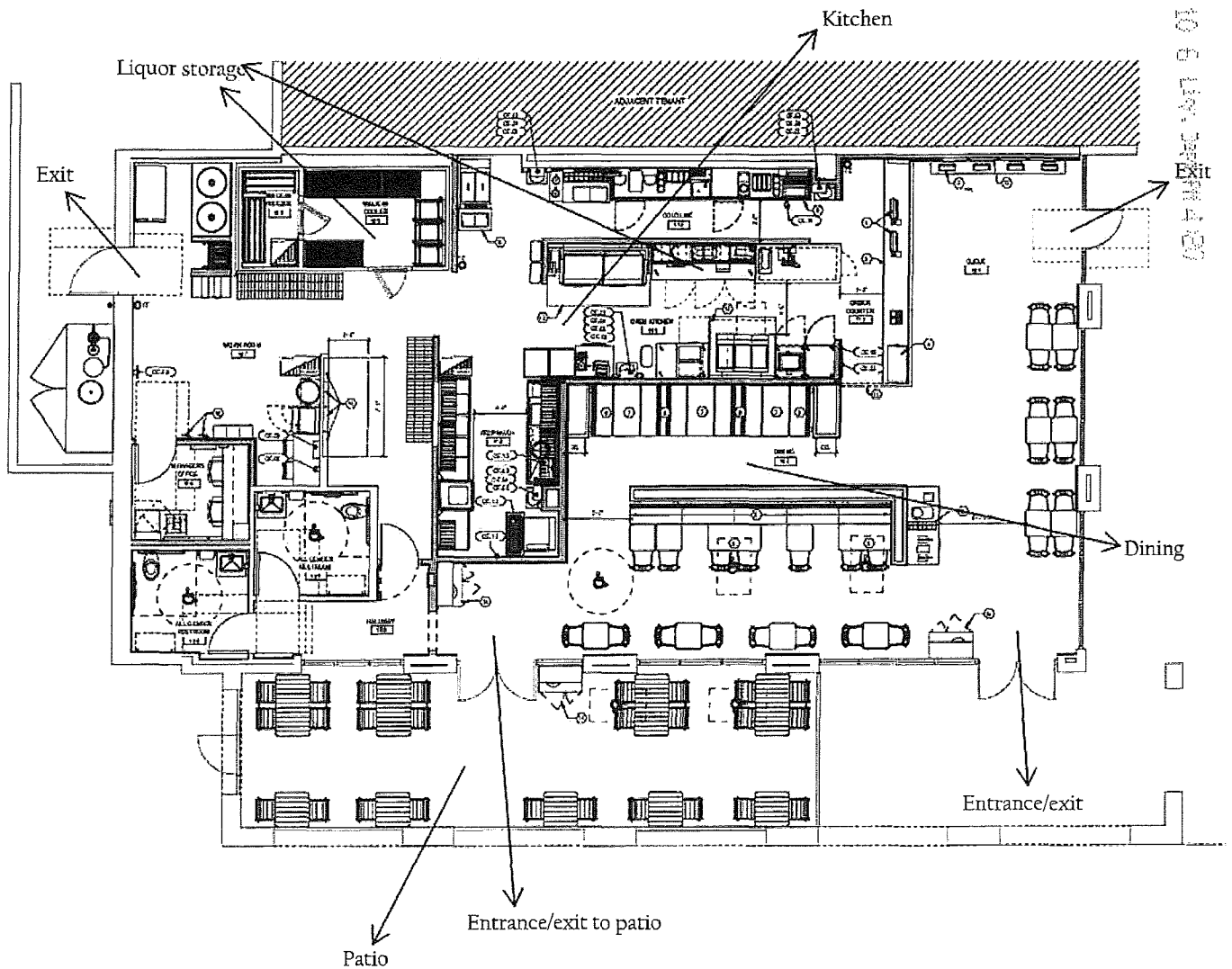
DOCUMENT TYPE	FILE NAME	UPLOADED DATE
MISCELLANEOUS	1709_AGT ADL (Ctm).pdf	10/02/2025
QUESTIONNAIRE	1709_AGT ADL (Q).pdf	10/02/2025
RECORDS REQUIRED FOR AUDIT	1709_Audit.pdf	10/02/2025
QUESTIONNAIRE	1709_CP Lynch (Q).pdf	10/02/2025
QUESTIONNAIRE	1709_CP Sentell (Q).pdf	10/02/2025
DIAGRAM/FLOOR PLAN	1709_diagram.pdf	10/02/2025
MENU	1709_menu.pdf	10/02/2025
QUESTIONNAIRE	1709_MGR Cooper (Q+T).pdf	10/02/2025
ORGANIZATIONAL DOCUMENTS	1709_Ownership.pdf	10/02/2025
RESTAURANT OPERATION PLAN	1709_ROP.pdf	10/02/2025

Shake Shack Arizona, LLC
Ownership Chart | 01/07/2025



08/14/2025 9:01:52

2,971 SF (interior) + 548 SF (patio)





RESTAURANT/HOTEL/MOTEL OPERATION PLAN

Arizona Dept. of Liquor Licenses and Control
800 W. Washington St. 5th Floor Phoenix, AZ 85007
(602) 542-5141

Type or Print with Black Ink

1. Name of restaurant (Please print): SHAKE SHACK #1709
2. Must indicate the equipment below by Make, Model, and Capacity:

LIST ONLY THE FOLLOWING - NO ATTACHMENTS

Grill	LANG GAS COUNTERTOP GRIDDLE (9K-236SC-NAT-SH)
Oven	NONE
Freezer	CUSTOM THERMALRITE- SHAKE SHACK WALK-IN COOLER/FREEZER COMBO
Refrigerator	CUSTOM THERMALRITE- SHAKE SHACK WALK-IN COOLER/FREEZER COMBO
Sink	3 - EAGLE HAND SINKS (HSA-10-F-2X) 1 - EAGLE HAND SINKS (HSA-10-F-LRS-2X)
Dish Washing Facilities	EAGLE 3 COMPARTMENT SINK (314-18-3-30-SLF-TB) 1 - ECOLAB DISHWASHER (EHT-V)
Food Preparation Counter (Dimensions)	EAGLE STAINLESS STEEL TOP WORK TABLE (T3030SB-BS)
Other	

03/14/2022 14:46

3. Attach a copy of your FULL menu with pricing **INCLUDING ALCOHOLIC BEVERAGES**
4. What percentage of your public premises is used primarily for restaurant dining?
(Do not include kitchen, bar, hi-top tables, or game area.) 65 %
5. Does your restaurant have a bar area that is distinct and separate from the dining area? ☐ YES ☒ No
(If yes, what percentage of the public floor space does this area cover?) _____ %

6. List the **seating capacity** for:

a) Restaurant dining area of your premises: [46]

(DO NOT INCLUDE PATIO SEATING)

b) Bar area [+ 0]

TOTAL [= 46]

7. What type of dinnerware is primarily used in your restaurant? ☐ Reusable ☒ Disposable ☐ Both

8. Does your restaurant contain any **games, televisions, or any other entertainment**? ☒ YES ☐ No

If yes, specify what types and how many (examples: 4-TV's, 2-Pool Tables, 1-Video Game, etc.)

2-3 TVs

9. Do you have live entertainment or dancing? ☐ YES ☒ No

If yes, what type and how often (example: DJ-2 x a week, Karaoke-2 x a month, Live Band-1 x a month, etc.)

10. List number of employees for each position:

Position	How many
Cooks	See below***
Bartenders	
Hostesses	
Managers	2
Servers	See below***
Other ()	
Other ()	
Other ()	

***50 Team Members cross-trained as Cooks, Servers, Bussers, Expo, Cashiers

I, (Print Full Name) ANDREA DAHLMAN LEWKOWITZ, hereby swear under penalty of perjury and in compliance with A.R.S. § 4-210(A)(2) and (3) that I have read and understand the foregoing and verify that the information and statements that I have made herein are true and correct to the best of my knowledge.

Applicant Signature: 



SHAKE SHACK®



EST. 2004 in NYC

Stand For Something Good®



Burgers

100% all-natural Angus beef. No hormones and no antibiotics ever. Our proprietary Shack blend is freshly ground and served on a non-GMO potato bun.

ShackBurger®*

Cheeseburger with lettuce, tomato, ShackSauce

\$5.29	Single	550
\$8.09	Double	855

SmokeShack®*

Cheeseburger with all-natural smoked Niman Ranch bacon, chopped cherry pepper, ShackSauce

\$6.84	Single	620
\$9.64	Double	925

'Shroom Burger

Crisp-fried portobello mushroom filled with melted muenster and cheddar cheeses, topped with lettuce, tomato, ShackSauce

\$6.99		490
--------	--	-----

Shack Stack®*

Cheeseburger and a 'Shroom Burger with lettuce, tomato, ShackSauce

\$9.59		795
--------	--	-----

Hamburger*

Let us know if you would like lettuce, tomato, pickle or onion

\$4.29	Single	385
\$6.59	Double	620
	Add bacon +\$1.55	70



Chicken

100% all-natural cage-free chicken. No hormones and no antibiotics ever. Served on a non-GMO potato bun.

Chick'n Shack

Crispy chicken breast with lettuce, pickles, buttermilk herb mayo

\$6.29		595
--------	--	-----



Flat-Top Dogs

100% all-natural Vienna beef. No hormones and no antibiotics ever. Served on a non-GMO potato bun.

Shack-cage Dog®

Dragged through the garden with Rick's Picks Shack relish, onion, cucumber, pickle, tomato, sport pepper, celery salt, mustard

\$4.25		380
--------	--	-----

Hot Dog

Add Shack cheese sauce +\$0.50

\$3.30		350
		70

Chicken Dog

Shake Shack chicken, apple and sage sausage

\$4.59		320
--------	--	-----



Crinkle Cut Fries

Yukon potatoes. No artificial ingredients.

\$2.99	Fries	420
\$3.99	Cheese Fries	560



Frozen Custard

Dense, rich, creamy ice cream, spun fresh all day. Our custard base is made from all-natural sugar, never from corn syrup.



Shakes

Hand-spun vanilla, chocolate, salted caramel, black & white, strawberry, peanut butter, coffee Fair Shake

Make it malted +\$0.50 60
Add whipped cream +\$0.50 75

Shake of the Week

Featured custard flavor

\$5.59 510

Floats

Root beer, purple cow, creamsicle



Cups & Cones

Vanilla, chocolate, flavor of the week

\$3.59	Single Dip	220-280
\$4.59	Double Dip	450-540
\$5.99	Pints To Go	770-910



Concretes

Frozen custard blended with mix-ins

\$4.59	Single	390-545
\$6.79	Double	780-1090

Shack Attack

Chocolate custard, fudge sauce, chocolate truffle cookie dough and Mast Brothers Shake Shack dark chocolate chunks, topped with chocolate sprinkles

Pratt St. Pie Oh My

Vanilla custard and slice of Dangerously Delicious blueberry pancake pie

Salty Balty

Chocolate and vanilla custard, chocolate truffle cookie dough, cheesecake blondie and sea salt

5% of sales from our Salty Balty concrete support Moveable Feast, providing nutritious meals at no cost to those in need.

Design Your Own Concrete

\$3.59	Single	280-320
\$4.79	Double	560-640

Mix-Ins

\$0.50 each		5-320
-------------	--	-------

- Chocolate truffle cookie dough
- Chocolate toffee
- Strawberry purée
- Fudge sauce
- Salted caramel sauce
- Peanut butter sauce
- Marshmallow sauce
- Dark chocolate chunks



Drinks

Shack-made Lemonade

Original or featured flavor

\$2.80	Small	130-155
\$3.55	Large	195-235

Organic Fresh Brewed Iced Tea

\$2.30	Small	0
\$2.80	Large	0

Fifty/Fifty™

Half lemonade, half organic iced tea

\$2.55	Small	80
\$3.30	Large	115

Fountain Soda

Coke, Diet Coke, Coke Zero, Sprite, Fanta Orange, Fanta Grape, Dr Pepper

\$2.30	Small	0-270
\$2.80	Large	0-270

Abita Draft Root Beer

\$2.80	Small	180
\$3.55	Large	270

Stumptown Cold Brew Coffee

Brewed with Direct Trade beans

\$4.75		115
--------	--	-----

Honest Kids Organic Apple Juice

\$1.90		70
--------	--	----

SHACK!® Bottled Water

1% supports the cleanup of water sources

\$2.40		70
--------	--	----



Beer

ShackMeister® Ale

Brewed exclusively for Shake Shack by Brooklyn Brewery

\$5.69	Draft, 16oz.	190
\$7.69	Draft, 24oz	285



Wine

Shack Red or White

Made exclusively for Shake Shack by Frog's Leap, Napa Valley, CA

\$7.89	White, 6oz. Glass	120
\$8.89	Red, 6oz. Glass	125



Woof

Treats for those with four feet.

\$3.99	Pooch-ini®	
	ShackBurger dog biscuit, peanut butter sauce, vanilla custard	
	Not intended for small dogs	

\$7.99	Bag O' Bones	
	5 ShackBurger dog biscuits by Bocce's Bakery	

2,000 calories a day is used for general nutrition advice, but calorie needs vary.

Please inform your cashier if a person in your party has a food allergy. Peanuts, nuts and other food allergens are present at Shake Shack. We cannot guarantee that our products will be free of the eight major allergens identified by the FDA.

*Notice: consuming raw or undercooked meats, poultry, seafood, or eggs may increase your risk of foodborne illness, especially if you have certain medical conditions.



**RECORDS REQUIRED
FOR AUDIT
RESTAURANT/HOTEL/MOTEL**

Arizona Dept. of Liquor Licenses and Control
800 W. Washington St. 5th Floor Phoenix, AZ 85007
(602) 542-5141

Type or Print with Black Ink

In the event of an audit, you will be asked to provide to the Department any documents necessary to determine Compliance with A.R.S. §4-205.02(G). Such documents requested may include however, are not limited to:

1. Name of restaurant (Please print): SHAKE SHACK #1709
2. All invoices and receipts for the purchase of food and spirituous liquor for the licensed premises.
3. A list of **all** food and liquor vendors
4. The restaurant menu used during the audit period
5. A price list for alcoholic beverages during the audit period
6. Mark-up figures on food and alcoholic products during the audit period
7. A recent, **accurate** inventory of food and liquor (taken within two weeks of the Audit Interview Appointment)
8. Monthly Inventory Figures - beginning and ending figures for food and liquor
9. Chart of accounts (copy)
10. Financial Statements-Income Statements-Balance Sheets

11. General Ledger

A. Sales Journals/Monthly Sales Schedules

- 1) Daily sales Reports (to include the name of each waitress/waiter, bartender, etc. with sales for that day)
- 2) Daily Cash Register Tapes - Journal Tapes and Z-tapes
- 3) Dated Guest Checks
- 4) Coupons/Specials/Discounts
- 5) Any other evidence to support income from food and liquor sales

B. Cash Receipts/Disbursement Journals

- 1) Daily Bank Deposit Slips
- 2) Bank Statements and canceled checks

12. Tax Records

- A. Transaction Privilege Sales, Use and Severance Tax Return (copies)
- B. Income Tax Return - city, state and federal (copies)
- C. Any supporting books, records, schedules or documents used in preparation of tax returns

13. Payroll Records

- A. Copies of all reports required by the State and Federal Government
- B. Employee Log (A.R.S. §4-119)
- C. Employee time cards (actual document used to sign in and out each work day)
- D. Payroll records for all employees showing hours worked each week and hourly wages

14. Off-site Catering Records (must be complete and separate from restaurant records)

- A. All documents which support the income derived from the sale of food off the license premises.
- B. All documents which support purchases made for food to be sold off the licensed premises.
- C. All coupons/specials/discounts

The sophistication of record keeping varies from establishment to establishment. Regardless of each licensee's accounting methods, the amount of gross revenue derived from the sale of food and liquor must be substantially documented.

**REVOCATION OF YOUR LIQUOR LICENSE MAY OCCUR IF YOU FAIL TO COMPLY WITH
A.R.S. §4-210(A)7 AND A.R.S. §4-205.02(G).**

A.R.S. §4-210(A)7

The licensee fails to keep for two years and make available to the department upon reasonable request all invoices, records, bills or other papers and documents relating to the purchase, sale and delivery of spirituous liquors and, in the case of a restaurant or hotel-motel licensee, all invoices, records, bills or other papers and documents relating to the purchase, sale and delivery of food.

A.R.S. §4-205.02(G)

For the purpose of this section:

1. "Restaurant" means an establishment which derives **at least forty percent (40%)** of its gross revenue from the sale of food
2. "Gross revenue" means the revenue derived from all sales of food and spirituous liquor on the licensed premises regardless of whether the sales of spirituous liquor are made under a restaurant license issued pursuant to this section or under any other license that has been issued for the premises pursuant to this article.

I, (Print Full Name) ANDREA DAHLMAN LEWKOWITZ, hereby swear under penalty of perjury and in compliance with A.R.S. § 4-210(A)(2) and (3) that I have read and understand the foregoing and verify that the information and statements that I have made herein are true and correct to the best of my knowledge.

Applicant Signature: 

MAKE A COPY OF THIS DOCUMENT AND KEEP IT WITH RECORDS REQUIRED BY THE STATE

2022 SEP 14 PM 4:00

Certificate # 816634

Certificate of Completion
For
Title 4 **BASIC** Liquor Law Training

<input type="checkbox"/>	On-sale
<input type="checkbox"/>	Off-sale
<input checked="" type="checkbox"/>	On- and off-sale

A Certificate of Completion must be on a form provided by the Arizona Department of Liquor. Certificates are completed by a state-approved training provider and, when issued, the Certificate is signed by the course participant.

The State requires BASIC Title 4 training only as a prerequisite for MANAGEMENT Title 4 training or as a result of a liquor law violation. Persons required to have BASIC Title 4 training are listed at the base of this Certificate. Licensees sometimes require BASIC Title 4 Training a condition of employment.

A replacement Certificate of Completion for Title 4 training must be available through the training provider for two years after the training completion date.

Student Information

Molly M Cooper

Full Name (please print)

Signature

07-07-2025

Training Completion Date

07-06-2028

Certificate Expiration Date
(three years from completion date)

Training Provider Information

Professional Server Certification Corporation (PSCC)

Company Name

P.O. Box 192, Madison, South Dakota 57042

Mailing Address

1- (800) 247-7737

Daytime Contact Phone Number

I, Robert Graham, certify that the above named individual did successfully complete

Instructor Name (please print)

Title 4 BASIC Training in accordance with A.R.S. § 4-112(G)(2) and Arizona Administrative Code (A.A.C.) R19-1-103 using training course content and materials approved by the Arizona Department of Liquor Licenses and Control. I understand that misuse of this Certificate of Completion can result in the revocation of State-approval for the Title 4 Training Provider named in this section as provided by A.A.C. R19-1-103(E) and (F).

Robert V Graham

Instructor Signature

07 / 07 / 2025

Day Mo Year

Persons required to complete BASIC & MANAGEMENT Title 4 training: 1) owner(s) actively involved in the daily business operations of a liquor-licensed business of a series listed below
2) licensees, agents and managers actively involved in the daily business operations of a liquor-licensed business of a series listed below

In-state Microbrewery (series 3)

Government (series 5)

Bar (series 6)

Beer & Wine Bar (series 7)

Conveyance (series 8)

Liquor Store (series 9)

Private Club (series 14)

Hotel/Motel w/restaurant (series 11)

Restaurant (series 12)

In-state Farm Winery (series 13)

Beer & Wine Store (series 10)

Liquor license applications (initial and renewal) are not complete until valid Certificates of Completion for all required persons have been submitted to the Department of Liquor.

The questionnaire (which designates a manager to a location) and the agent change form (which assigns a new agent to active liquor licenses) are not complete until valid Certificates of Completion for all required persons have been submitted to the Department of Liquor.

July 11, 2013

Certificate # 816634

Certificate of Completion
For
Title 4 **MANAGEMENT** Liquor Law Training

A Certificate of Completion must be on a form provided by the Arizona Department of Liquor. Certificates are completed by a state-approved training provider and, when issued, the Certificate is signed by the course participant.

Basic Title 4 training is a prerequisite for MANAGEMENT Title 4 training. A valid Certificate of Completion for BASIC Title 4 training must be on file at the Department of Liquor and satisfactory completion of a State-approved BASIC Title 4 course must be verified by the training provider prior to issuing a Certificate of Completion for MANAGEMENT Title 4 training.

A replacement Certificate of Completion for Title 4 training must be available through the training provider for two years after the training completion date.

Student Information

Molly M Cooper

Full Name (please print)

Signature

07-07-2025

Training Completion Date

07-06-2028

Certificate Expiration Date
(three years from completion date)

Training Provider Information

Professional Server Certification Corporation (PSCC)

Company Name

P.O. Box 192, Madison, South Dakota 57042

Mailing Address

1- (800) 247-7737

Daytime Contact Phone Number

I, Robert Graham, certify that the above named individual did successfully complete
Instructor Name (please print)

Title 4 MANAGEMENT Training in accordance with A.R.S. §4-112(G)(2) and Arizona Administrative Code (A.A.C.) R19-1-103 using training course content and materials approved by the Arizona Department of Liquor Licenses and Control. I understand that misuse of this Certificate of Completion can result in the revocation of State-approval for the Title 4 Training Provider named in this section as provided by A.A.C. R19-1-103(E) and (F).

Robert V Graham

Instructor Signature

07 / 07 / 2025
Day Mo Year

Persons required to complete BASIC & MANAGEMENT Title 4 training: 1) owner(s) actively involved in the daily business operations of a liquor-licensed business of a series listed below
2) licensees, agents and managers actively involved in the daily business operations of a liquor-licensed business of a series listed below

In-state Microbrewery (series 3)
Conveyance (series 8)
Restaurant (series 12)

Government (series 5)
Liquor Store (series 9)
In-state Farm Winery (series 13)

Bar (series 6)
Private Club (series 14)

Beer & Wine Bar (series 7)
Hotel/Motel w/restaurant (series 11)
Beer & Wine Store (series 10)

Liquor license applications (initial and renewal) are not complete until valid Certificates of Completion for all required persons have been submitted to the Department of Liquor.

The questionnaire (which designates a manager to a location) and the agent change form (which assigns a new agent to active liquor licenses) are not complete until valid Certificates of Completion for all required persons have been submitted to the Department of Liquor.

July 11, 2013